









ID Risk ID	Scheme	Process Step	HAZARD Hazardous Event & Source of Hazardous Event	Description of Risk	Potential Hazards & Source of Hazard	Limiting Hazard	MAXIMUM RISK			Preventative Measures (including treatment process steps)	Monitoring (of implementation of preventive measures - including sampling)	RESIDUAL RISK			Uncertainty Certain Confident Reliable Estimate	RISK TREATMENT Comments	Action/Task	CCP ASSESSMENT					Comments	LIMITS						
							Likelihood	Conseq.	Residual Risk			Likelihood	Conseq.	Residual Risk				Q1	Q2	Q3	Q4	CCP / CCP?		Monitoring	Target	Action Limit	Critical Limit			
M47	Mackay	Disinfection at Rechlorination Facilities	Underdose or failure to dose	Inadequate disinfection (raw water chlorine demand increases)	E. coli	E. coli	Unlikely	Catastrophic	High (10)	Pump attendant weekly grab samples and bench analyses Online chlorine meter pH correction CCP Procedure implemented	MRC weekly micro monitoring Grab samples of treated water analysed for free chlorine daily Online chlorine meter analysing treated water	Rare	Moderate	Low (3)	Certain			Y	Y	Y	Y	CCP	Under- and over- dose combined	Free chlorine residual - grab sample bench analysed - online chlorine meter	1.2 - 1.5 mg/L	<0.75 mg/L >2.0 mg/L <0.75 mg/L >2.0 mg/L (for 1 hour for online chlorine meter)	<0.5 mg/L >5.0 mg/L			
M48	Mackay	Disinfection at Rechlorination Facilities	Overdose	Impact on taste and odour of treated water	Chlorine Disinfection by-products Taste & odour	Free chlorine residual	Unlikely	Minor	Low (4)	Operator daily grab samples and bench analyses Online chlorine meter CCP Procedure implemented	MRC weekly micro monitoring Grab samples of treated water analysed for free chlorine daily Online chlorine meter analysing treated water	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Refer to risk M47 for CCP related to this risk							
M49	Mackay	Disinfection at Rechlorination Facilities	Equipment failure	Inadequate disinfection	E. coli	E. coli	Rare	Catastrophic	Medium (6)	MRC Maintenance Program CCP Procedure implemented	MRC weekly micro monitoring Grab samples of treated water analysed for free chlorine daily	Rare	Minor	Low (2)	Confident			Y	Y	Y	Y	CCP	Refer to risk M47 for CCP related to this risk							
<b>Marian</b>																														
MA1	Marian	Raw Water Intake - Marian Weir	Storm event - rapidly changing raw water quality	Inability to meet treated water quality objectives causing risk to human health	Manganese Colour Turbidity TOC Bacteria Giardia & Cryptosporidium	Turbidity	Likely	Minor	Medium (8)	MRC Marian WTP - coagulation, clarification & filtration	MRC daily inspection of Marian Weir	Rare	Minor	Low (2)	Certain															
						E. coli	Likely	Catastrophic	Extreme (20)	MRC Marian WTP - disinfection Online turbidimeter at weir alarmed through telemetry with automatic weir pump shutdown signal	Online turbidimeter at Marian Weir MRC daily inspection of Marian Weir	Rare	Moderate	Low (3)	Certain															
						Giardia & Crypto	Likely	Catastrophic	Extreme (20)	MRC Marian WTP - coagulation, clarification & filtration Online turbidimeter at weir alarmed through telemetry with automatic weir pump shutdown signal	Online turbidimeter at Marian Weir MRC daily inspection of Marian Weir	Rare	Moderate	Low (3)	Certain															
MA2	Marian	Raw Water Intake - Marian Weir	Drought and dry season - changes in water quality including increased risk of blue green algae leading to cyanotoxins being present in treated water	Inability to meet treated water quality objectives causing risk to human health	Cyanotoxins Taste and odour compounds	Toxins	Unlikely	Minor	Low (4)	MRC Blue Green Algae Management Protocols (BGAMP) MRC Marian WTP - activated carbon adsorption	MRC event monitoring program MRC daily inspection of Marian Weir	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Cyanotoxins - event based - grab sampled from weir extraction point	Refer BGAMP	Refer BGAMP					
						Taste & odour	Unlikely	Minor	Low (4)	MRC Blue Green Algae Management Protocols (BGAMP) Marian Weir variable offtake MRC Marian WTP - activated carbon adsorption	MRC event monitoring program MRC daily inspection of Marian Weir Operator daily inspections of Marian WTP operation	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Geosmin and MIB - event based - grab sampled from weir extraction point	Visually and smell acceptable in operator opinion	Taste and odours					
MA3	Marian	Raw Water Intake - Marian Weir	Accidental fuel or chemical spills (agricultural, highway along river) Terrorist activity - contamination with toxins or hydrocarbons	Inability to meet treated water quality objectives causing risk to human health	Toxins (inc. herbicides, pesticides, and hydrocarbons)	Toxins	Rare	Major	Medium (5)	MRC Marian WTP - activated carbon adsorption	MRC daily inspections MRC Monitoring or event related monitoring of Organo Nitrogen Pesticides/ Herbicides in raw water MRC Quarterly or event related monitoring of SVOC in	Rare	Moderate	Low (3)	Estimate		MRC to review DMP and I&ERP													
MA4	Marian	Raw Water Intake - Marian Weir	Stratification and turnover - decrease in water quality including increased risk of blue green algae leading to cyanotoxins being present in treated water	Inability to meet treated water quality objectives causing risk to human health	Taste and odour Turbidity Manganese Iron Nutrients Cyanotoxins	Manganese	Rare	Moderate	Low (3)	MRC Marian WTP - oxidation, coagulation, clarification & filtration	MRC daily inspections MRC monthly monitoring of manganese in raw water	Rare	Minor	Low (2)	Certain	Marian Weir has been flushed clean of sediment and silt due to the high rains and river flows over the last few years	Review cleaning and maintenance schedule and program for Marian scheme Re-evaluate risks after further Marian monitoring data has been captured													
						Toxins	Unlikely	Minor	Low (4)	MRC Blue Green Algae Management Protocols (BGAMP) Marian Weir variable offtake MRC Marian WTP - activated carbon adsorption	MRC event monitoring program MRC daily inspection of Marian Weir	Rare	Minor	Low (2)	Certain															
MA5	Marian	Raw Water Intake - Marian Weir	Intake screen blockage (weed and sediment build-up) - difficult to maintain screens	Inability to meet treated water quality objectives causing risk to human health	Low flow Damage to screens	Low flow	Possible	Insignificant	Low (3)	Standby pump Air scourer option Pump failure Pump switches that are alarmed Online flowmeter at pump outlet telemetry alarmed	Online flowmeter monitoring raw water pump outlet	Rare	Insignificant	Low (1)	Estimate		Review cleaning and maintenance schedule and program for Marian scheme Re-evaluate risks after further Marian monitoring data has been captured													
MA6	Marian	Raw Water Intake - Marian Weir - Infrastructure	Integrity, life expectancy and condition of raw water mains including valves	Inability to meet treated water quality objectives causing risk to human health	Loss of supply Dirty water Biofilms	Loss of supply	Unlikely	Moderate	Medium (6)	Additional source water from bores New infrastructure MRC Reactive Maintenance Protocols	Online flowmeter monitoring raw water pump outlet	Unlikely	Minor	Low (4)	Reliable															
MA7	Marian	Raw Water Intake - Marian Weir - Infrastructure	Capacity and life expectancy of pump station and pumps including electrical issues	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Rare	Moderate	Low (3)	Additional source water from bores Duty/standby pumps MRC Reactive Maintenance Protocols	MRC daily inspections Online flowmeter monitoring raw water pump outlet Online alarmed monitoring of pumps	Rare	Minor	Low (2)	Reliable															
MA8	Marian	Raw Water Intake - Marian Weir - Infrastructure	Power back-up for pump station - loss of water supply on power failure	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Rare	Moderate	Low (3)	Additional source water from bores generators	MRC daily inspections Online flowmeter monitoring raw water pump outlet Online alarmed monitoring of pumps	Rare	Minor	Low (2)	Confident															
MA9	Marian	Coagulation	Failure of chemical dosing systems	Inability to meet treated water quality objectives causing risk to human health	Poor treated water quality (incl. E. coli, Giardia & Cryptosporidium, turbidity, colour etc)	Giardia & Crypto	Unlikely	Catastrophic	High (10)	Duty/standby dosing pumps Automatic control Telemetry alarmed systems MRC Marian WTP - Filtration	Online turbidimeters, pH meters and chlorine meters	Rare	Moderate	Low (3)	Confident															
						E. coli	Unlikely	Catastrophic	High (10)	Duty/standby dosing pumps Automatic control Telemetry alarmed systems MRC Marian WTP - Disinfection	Online turbidimeters, pH meters and chlorine meters	Rare	Moderate	Low (3)	Confident															
MA10	Marian	Activated Carbon Adsorption	Failure of PAC dosing into river water dosing tank	Inability to meet treated water quality objectives causing risk to human health	Taste and odour Organics Toxins	Taste & odour	Unlikely	Moderate	Medium (6)	Duty/standby feeders and dosing pumps SCADA MRC reactive repair crews	MRC daily inspections Online monitoring on pumps DBPs monitoring	Rare	Moderate	Low (3)	Estimate			Y	Y	Y	Y	CCP	Possibilities for consideration: - tracking of customer complaints - establishing a taste and odour panel	Operator inspections of river water dosing tank / PAC dosing rate measured by drop tests at the screw feeder	Free of taste and odours / Achieve intended dose rate	Dose rate up to 20% out of target range	Zero dose rate of dose rate >20% from target			











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							Likelihood	Conseq.	Residual Risk			Likelihood	Conseq.	Residual Risk				Q 1	Q 2	Q 3	Q 4		CCP/ CCP / CCP?	Monitoring	Target	Action Limit	Critical Limit	
S5	Sarina	Raw Water Intake - Plane Creek Weir	Storm event - Rapidly changing raw water quality	Inability to meet treated water quality objectives causing risk to human health	Colour Turbidity TOC Grass/weeds	Turbidity	Likely	Minor	Medium (8)	Online turbidimeter at Sarina WTP Inlet alarmed via telemetry with automatic bore pump shutdown Online turbidimeters at Sarina WTP filters outlet alarmed via telemetry with automatic bore pump shutdown MRC Sarina WTP - coagulation, clarification & filtration	Online turbidimeter at Sarina WTP Inlet	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Turbidimeter at raw water inlet of Sarina WTP	Turbidity - online at raw water inlet to WTP	<50	50 Shutdown bore pumps	50	
S6	Sarina	Raw Water Intake - Plane Creek Weir	Drought and dry season - Changes in water quality including increased risk of blue green algae leading to cyanotoxins being present in treated water	Inability to meet treated water quality objectives causing risk to human health	Cyanotoxins Taste and odour compounds Filter blocking algae	Taste & Odour	Possible	Minor	Medium (6)	Flush Plane Creek Weir through release from Middle Creek Dam MRC Blue-Green Algae Management Protocols MRC Sarina WTP - activated carbon adsorption	MRC daily inspection of Plane Creek Weir MRC event monitoring program	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Visual monitoring of algal growth in Plane Creek Weir	Visually acceptable				
						Toxins	Possible	Moderate	Medium (9)	Flush Plane Creek Weir through release from Middle Creek Dam MRC Blue-Green Algae Management Protocols MRC Sarina WTP - activated carbon adsorption	MRC daily inspection of Plane Creek Weir MRC event monitoring program	Rare	Moderate	Low (3)	Certain													
S7	Sarina	Raw Water Intake - Plane Creek Weir	Accidental fuel or chemical spills (agricultural, highway along river) Terrorist activity - Contamination with toxins or hydrocarbons	Inability to meet treated water quality objectives causing risk to human health	Toxins (inc. herbicides, pesticides, and hydrocarbons)	Toxins	Rare	Moderate	Low (3)	MRC Sarina WTP - activated carbon adsorption MRC DMP and I&ERP	MRC daily inspection of Plane Creek Weir MRC event monitoring program	Rare	Minor	Low (2)	Estimate		MRC to review DMP and I&ERP											
S8	Sarina	Raw Water Intake - Plane Creek Weir	Intake screen blockage inside pump well from debris (weeds/logs) or sediment	Inability to meet treated water quality objectives causing risk to human health	Low flow	Low flow	Possible	Insignificant	Low (3)	Standby pump Pump failure switches that automatically shutdown Sarina WTP	Flowmeter monitoring pump output alarmed through telemetry	Rare	Insignificant	Low (1)	Certain													
S9	Sarina	Raw Water Intake - Infrastructure	Capacity and life expectancy of pump station and pumps including electrical issues	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Rare	Moderate	Low (3)	Additional source water from bores Duty/standby pumps MRC Reactive Maintenance	MRC daily inspections Online flowmeter monitoring raw water pump outlet Online alarmed monitoring of pumps	Rare	Minor	Low (2)	Reliable													
S10	Sarina	Raw Water Intake - Infrastructure	Capacity, integrity and life expectancy of mains from pump station to plant	Inability to meet treated water quality objectives causing risk to human health	Sediment Loss of supply	Loss of supply	Rare	Insignificant	Low (1)	Alternative drinking water sources - bores - Mackay interconnection MRC mains repair	Flowmeter monitoring Sarina WTP inlet	Rare	Insignificant	Low (1)	Certain													
S11	Sarina	Raw Water Intake - Infrastructure	Power back-up for pump station - loss of water supply on power failure	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Rare	Insignificant	Low (1)	Alternative drinking water sources - bores - Mackay interconnection MRC generators	Telemetry alarm activated in a power failure	Rare	Insignificant	Low (1)	Certain													
S12	Sarina	Raw Water Intake - Infrastructure	Weir well failure - flooding of well	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Rare	Insignificant	Low (1)	Alternative drinking water sources - bores - Mackay interconnection MRC repair crew	Flowmeter monitoring Sarina WTP inlet telemetry alarmed Pump failure telemetry alarm	Rare	Insignificant	Low (1)	Certain													
S13	Sarina	Coagulation	Failure of chemical dosing systems	Inability to meet treated water quality objectives causing risk to human health	Poor treated water quality (incl. E. coli, Giardia & Cryptosporidium, turbidity, colour etc)	Giardia & Crypto	Unlikely	Catastrophic	High (10)	Alternative drinking water sources - bores - Mackay interconnection MRC Sarina WTP manual start-up and automatic shutdown at high reservoir level MRC Sarina WTP - Coagulation, clarification & filtration	Online turbidimeters at Sarina WTP filters outlets	Rare	Moderate	Low (3)	Reliable													
S14	Sarina	Coagulation	Underdosing chemicals	Inability to meet treated water quality objectives causing risk to human health	Poor treated water quality (incl. E. coli, Giardia & Cryptosporidium, turbidity, colour etc)	Giardia & Crypto	Unlikely	Catastrophic	High (10)	Jar testing Daily operator inspection of coagulation MRC Sarina WTP - Coagulation, clarification & filtration	Online turbidimeters at Sarina WTP filters outlets	Rare	Moderate	Low (3)	Confident													
S15	Sarina	Coagulation	Overdosing chemicals	Inability to meet treated water quality objectives causing risk to human health	Poor treated water quality (incl. E. coli, Giardia & Cryptosporidium, turbidity, colour etc)	Giardia & Crypto	Unlikely	Catastrophic	High (10)	Jar testing Daily operator inspection of coagulation MRC Sarina WTP - Coagulation, clarification & filtration	Online turbidimeters at Sarina WTP filters outlets Flowmeter monitoring Sarina WTP inlet telemetry alarmed	Rare	Moderate	Low (3)	Confident	Plane Creek Weir pumps are fixed speed												
S16	Sarina	Flocculation & Sedimentation	Failure of mixers in flocculation zone of clarifier	Inability to meet treated water quality objectives causing risk to human health	Poor treated water quality (incl. E. coli, Giardia & Cryptosporidium, turbidity, colour etc)	Giardia & Crypto	Unlikely	Catastrophic	High (10)	Alternative drinking water sources - bores - Mackay interconnection MRC repair crews Duty/standby mixers MRC Sarina WTP - Coagulation, clarification & filtration	Online turbidimeters at Sarina WTP filters outlets	Rare	Moderate	Low (3)	Reliable	Mixers are not essential to the treatment process of Sarina WTP as they are only used in poor water quality events, out of these events adequate mixing is provided in the flash mixing tank												







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							Likelihood	Conseq.	Residual Risk			Likelihood	Conseq.	Residual Risk				Q 1	Q 2	Q 3	Q 4	CCP/ CCP /		CCP?	Monitoring	Target	Action Limit	Critical Limit
K3	Koumala	Source Water - Bores	Pathogens leaching into aquifers from waterways and from land users e.g. cattle	Inability to meet treated water quality objectives causing risk to human health	E. coli Giardia & Cryptosporidium	E. coli	Rare	Catastrophic	Medium (6)	Chlorine dosing of groundwater	Regular operator inspections of chlorine dosing system and bore MRC monthly monitoring of bore	Rare	Minor	Low (2)	Confident			Y	Y	Y	Y	CCP	Refer to risk K6 for CCP related to this risk					
						Giardia & Crypto	Rare	Catastrophic	Medium (6)	Regular operator inspections of bore MRC monthly monitoring of bore	Rare	Minor	Low (2)	Confident														
K4	Koumala	Reservoir	Contamination through vents and animal access e.g. green tree frogs	Inability to meet treated water quality objectives causing risk to human health	E. coli Turbidity	E. coli	Unlikely	Catastrophic	High (10)	Disinfection through chlorine dosing at bores and residual in reservoir. Inspection, cleaning and maintenance at Koumala Reservoir.		Rare	Moderate	Low (3)	Estimate													
K5	Koumala	Disinfection	Underdose or failure to dose	Inadequate disinfection (treated water chlorine demand increases) Impact on taste and odour of treated water	E. coli	E. coli	Unlikely	Catastrophic	High (10)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed	Rare	Moderate	Low (3)	Certain		Y	Y	Y	Y	CCP	Refer to risk K6 for CCP related to this risk						
K6	Koumala	Disinfection	Overdose	Impact on taste and odour of treated water	Chlorine Disinfection by products Taste & odour	Free chlorine residual	Unlikely	Minor	Low (4)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed for free chlorine twice weekly Online chlorine meter analysing treated water	Rare	Minor	Low (2)	Certain		Y	Y	Y	Y	CCP	Under- and over- dose combined	Free chlorine residual - grab sample analysed - online chlorine meter	1.0 - 1.5 mg/L	<0.8 mg/L >2.0 mg/L	<0.5 mg/L >5.0 mg/L		
K7	Koumala	Disinfection	Interaction of chlorine with organics	Generation of disinfection by-products	Disinfection by products	Tri-halomethanes	Possible	Minor	Medium (6)	CCP Procedure implemented	MRC monthly monitoring for treated water (including Total	Unlikely	Minor	Low (4)	Estimate													
K8	Koumala	Disinfection	Equipment failure	Inadequate disinfection	E. coli	E. coli	Rare	Catastrophic	Medium (6)	CCP Procedure implemented	MRC monthly micro monitoring	Rare	Minor	Low (2)	Confident													
<b>Eton</b>																												
E1	Eton	Source Water - Bores	Saline intrusion into aquifer	Inability to meet treated water quality objectives causing risk to human health	Salinity Bromide/Bromate Boron Total Dissolved Solids	TDS	Possible	Minor	Medium (6)		MRC monthly monitoring of treated water	Possible	Insignificant	Low (3)	Confident													
E2	Eton	Source Water - Bores	Bedrock minerals leaching in groundwater	Inability to meet treated water quality objectives causing risk to human health	Minerals	Hardness	Possible	Minor	Medium (6)		MRC monthly monitoring of treated water	Unlikely	Minor	Low (4)	Confident													
E3	Eton	Source Water - Bores	Herbicide leaching into aquifers from waterways and from land users e.g. sugarcane spraying	Inability to meet treated water quality objectives causing risk to human health	Herbicides	Herbicides	Unlikely	Minor	Low (4)		Reef Catchments Monitoring Program	Rare	Minor	Low (2)	Uncertain													
E4	Eton	Source Water - Bores	Pathogens leaching into aquifers from waterways and from land users e.g. cattle	Inability to meet treated water quality objectives causing risk to human health	E. coli Giardia & Cryptosporidium	E. coli	Rare	Catastrophic	Medium (6)	Chlorine dosing of groundwater	Regular operator inspections of chlorine dosing system and bore MRC monthly monitoring of treated	Rare	Minor	Low (2)	Confident		Y	Y	Y	Y	CCP	Refer to risk EB for CCP related to this risk						
						Giardia & Crypto	Rare	Catastrophic	Medium (6)	Regular operator inspections of bore MRC monthly monitoring of treated	Rare	Minor	Low (2)	Confident														
E5	Eton	Reticalation	Long retention/contact time in system	Inability to meet treated water quality objectives causing risk to human health	Iron Inadequate disinfection i.e. possible presence of bacteria due to low chlorine residual	E. coli	Likely	Catastrophic	Extreme (20)	Regular cleaning and maintenance of reticalation (air scouring) and reservoirs (divers) Slow release chlorine tablets added to reservoirs Cleaning and maintenance of bores (when production diminishing)	MRC fortnightly monitoring of reticalation network	Possible	Moderate	Medium (9)	Confident						Re-evaluate risk after further Eton monitoring data has been captured Review cleaning and maintenance schedule and program for Eton							
E6	Eton	Reservoir	Contamination through vents and animal access e.g. green tree frogs	Inability to meet treated water quality objectives causing risk to human health	E. coli	E. coli	Likely	Catastrophic	Extreme (20)	Regular cleaning and maintenance of reservoirs (divers) Slow release chlorine tablets added to reservoirs	MRC fortnightly monitoring of reticalation network	Possible	Minor	Medium (6)	Confident		Y	Y	Y	Y	CCP	Re-evaluate risk after further Eton monitoring data has been captured Review cleaning and maintenance schedule and program for Eton	Free chlorine residual - grab sample analysed	1.0 mg/L	≤0.8 mg/L ≥1.5 mg/L	≤0.5 mg/L ≥5.0 mg/L		
E7	Eton	Disinfection	Underdose or failure to dose	Inadequate disinfection (treated water chlorine demand increases)	E. coli	E. coli	Unlikely	Catastrophic	High (10)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed for free chlorine twice weekly Online chlorine meter analysing treated water	Rare	Moderate	Low (3)	Certain		Y	Y	Y	Y	CCP	Refer to risk EB for CCP related to this risk						
E8	Eton	Disinfection	Overdose	Impact on taste and odour of treated water	Chlorine Disinfection by products Taste & odour	Free chlorine residual	Unlikely	Minor	Low (4)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed for free chlorine twice weekly	Rare	Minor	Low (2)	Certain		Y	Y	Y	Y	CCP	Under- and over- dose combined	Free chlorine residual - grab sample analysed - online	0.7 mg/L	<0.6 mg/L >2.0 mg/L	<0.5 mg/L >5.0 mg/L		
E9	Eton	Disinfection	Interaction of chlorine with organics	Generation of disinfection by-products	Disinfection by products	Tri-halomethanes	Possible	Minor	Medium (6)	CCP Procedure implemented	MRC monthly monitoring for treated water (including Total	Unlikely	Minor	Low (4)	Estimate													
E10	Eton	Disinfection	Equipment failure	Inadequate disinfection	E. coli	E. coli	Rare	Catastrophic	Medium (6)	MRC Maintenance Program CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed	Rare	Minor	Low (2)	Confident													
<b>Calen</b>																												
C1	Calen	Source Water - Bores	Bedrock minerals leaching in groundwater	Inability to meet treated water quality objectives causing risk to human health	Minerals	Hardness	Almost Certain	Moderate	High (15)	Ion exchange softener Softener bypass for dilution/blending of softened and unsoftened water	MRC quarterly monitoring of source water	Rare	Moderate	Low (3)	Certain													
C2	Calen	Source Water - Bores	Pathogens leaching into aquifers from waterways and from land users e.g. cattle Stormwater event	Inability to meet treated water quality objectives causing risk to human health	E. coli Giardia & Cryptosporidium	E. coli	Possible	Catastrophic	High (15)	Disinfection through chlorine dosing	MRC fortnightly monitoring of reticalation network	Unlikely	Minor	Low (4)	Estimate		Y	Y	Y	Y	CCP	Refer to risk CB for CCP related to this risk						
						Giardia & Crypto	Possible	Catastrophic	High (15)	MRC fortnightly monitoring of reticalation network	Unlikely	Minor	Low (4)	Estimate														
C3	Calen	Source Water - Bores	Softener operation -sodium addition -calcium & magnesium removal	Inability to meet treated water quality objectives causing risk to human health	Salinity (sodium)	TDS	Likely	Minor	Medium (8)	Softener bypass for dilution/blending of softened and unsoftened water	MRC fortnightly monitoring of reticalation network	Unlikely	Minor	Low (4)	Certain						High salinity is a consequence of using the ion exchange softener to address the groundwater hardness assessed in C1	Review operation of Calen softener and establish a periodic review schedule Re-evaluate risk after further Calen monitoring data has been captured						
C4	Calen	Source Water - Bores	Agricultural run-off leaching into aquifers from waterways and from land users e.g. sugarcane spraying	Inability to meet treated water quality objectives causing risk to human health	Nitrate	Nitrate	Unlikely	Moderate	Medium (6)	Customer notifications if health value is exceeded	MRC fortnightly monitoring of reticalation network	Rare	Moderate	Low (3)	Estimate							Re-evaluate risk after further Calen monitoring data has been captured Review cleaning and maintenance schedule and program for Calen scheme						







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							Likelihood	Conseq.				Likelihood	Conseq.	Residual Risk				Q1	Q2	Q3	Q4		CCP / OCP / OCP?	Monitoring	Target	Action Limit	Critical Limit	
G5	Gargett	Reservoir	Contamination through vents and animal access e.g. green tree frogs	Inability to meet treated water quality objectives causing risk to human health	E. coli	E. coli	Likely	Catastrophic	Extreme (20)	Regular cleaning and maintenance of reservoirs (divers) Slow release chlorine tablets added to reservoirs	MRC monthly monitoring of reticulation network	Possible	Moderate	Medium (9)	Confident		Re-evaluate risk after further Gargett monitoring data has been captured Review cleaning and maintenance schedule and program for Gargett	Y	Y	Y	Y	CCP		Free chlorine residual (Gargett Reservoir outlet) - online chlorine meter	1.0 mg/L	<0.8 mg/L ≥1.5 mg/L For longer than 15 minutes	≤0.5 mg/L ≥5.0 mg/L	
G6	Gargett	Disinfection	Underdose or failure to dose	Inadequate disinfection (treated water chlorine demand increases)	E. coli	E. coli	Unlikely	Catastrophic	High (10)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed for free chlorine daily Online chlorine meter analysing treated water	Rare	Moderate	Low (3)	Certain			Y	Y	Y	Y	CCP	Refer to risk G7 for CCP related to this risk					
G7	Gargett	Disinfection	Overdose	Impact on taste and odour of treated water	Chlorine Disinfection by-products Taste & odour	Free chlorine residual	Unlikely	Moderate	Medium (6)	CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed for free chlorine daily Online chlorine meter	Rare	Minor	Low (2)	Certain			Y	Y	Y	Y	CCP	Under- and over- dose combined	Free chlorine residual - grab sample bench analysed - online	1.0 mg/L	<0.6 mg/L >2.0 mg/L	<0.5 mg/L >5.0 mg/L	
G8	Gargett	Disinfection	Interaction of chlorine with organics	Generation of disinfection by-products	Disinfection by-products	Tri-halomethanes	Possible	Minor	Medium (6)	CCP Procedure implemented	MRC monitoring for treated water (including Total	Unlikely	Minor	Low (4)	Estimate													
G9	Gargett	Disinfection	Equipment failure	Inadequate disinfection	E. coli	E. coli	Rare	Catastrophic	Medium (6)	MRC Maintenance Program CCP Procedure implemented	MRC monthly micro monitoring Grab samples of treated water analysed	Rare	Minor	Low (2)	Confident													
General																												
GL1	Water Services	General	Security	Contamination of treated water	E. coli	E. coli	Likely	Catastrophic	Extreme (20)	Infrastructure located in fenced enclosures Enclosures access through locked gates Some buildings are security alarmed Disinfection in all	MRC Regular Inspections	Unlikely	Moderate	Medium (6)	Confident	Security in place varies from site to site and scheme to scheme	Review security measures of all components of all schemes											
GL2	Water Services	General	Operator error	Incorrect operation, analysis methodology, data recording and reporting	Various	Untrained operator	Rare	Moderate	Low (3)	Standby operators Operator on the job training		Rare	Moderate	Low (3)	Reliable		Review O&M Manuals for schemes systems Review cross-training of standby operators											
GL3	Water Services	General	Information Management System (incl. lack of communication) Delay in response or lack of adequate information Lack of response to exceedance (incl. lack of resources) Lack of clear roles and	Incident occurs and correct response not informed &/ lack of resources/information to address incident leading to compromised water quality	Delayed/inadequate response to incident/event	Communication failure	Possible	Catastrophic	High (15)	CCP Procedures MRC Communication protocols Information Management System Statistical Management System (MonitorPro)		Rare	Major	Medium (5)	Confident	Review MRC Asset Management System Gap analysis of information management and communication protocols												
GL4	Water Services	General	Inadequate maintenance due to lack of resources and scheduling e.g. calibrations & failure of critical monitoring devices Lack of suitably trained specialized contractors e.g. divers Availability of spares - Asset Management System	Failure of equipment No available spares Delay in response Incorrect readings/operations	Inability to meet treated water quality objectives & continuous supply	Equipment failure	Possible	Catastrophic	High (15)	Current preventative maintenance program		Rare	Major	Medium (5)	Estimate	Not every asset has been listed in the MRC Asset Management System	Review MRC Asset Management System Review maintenance schedules within asset management system											
GL5	Water Services	General	Inappropriate quality or unknown specification of materials used in treatment resulting in release of contaminants into treated water, inefficient or no treatment	Potential for compromised water quality	Contamination	Toxins	Unlikely	Moderate	Medium (6)	Contract with suppliers MRC purchasing policies and practices Chemical specifications	Certificate of analysis from suppliers	Rare	Insignificant	Low (1)	Confident	Review of specifications and supply sources for all critical chemical suppliers and other suppliers												
GL6	Water Services	General	Skill/knowledge gaps due to staff turn over	Incorrect operation, analysis or data recording/reporting	Inability to meet treated water quality objectives Poor communication	E. coli	Unlikely	Catastrophic	High (10)	Existing training and cultural change programs	Annual performance reviews Skills gap reviews	Rare	Minor	Low (2)	Estimate	Review list of SOPs and SOPs to investigate possible revisions and additional SOPs that me be produced.												
GL7	Water Services	General	Site wide power failure Local power failure (e.g. Loss of switchboards)	Inability to meet treated water quality objectives causing risk to human health	Loss of supply	Loss of supply	Possible	Minor	Medium (6)	MRC have standby generators and have protocols in place to hire more generators when required MRC Nebo Rd WTP is on the priority list for power supply with Ergon Energy Reservoirs storage		Rare	Minor	Low (2)	Confident													
GL8	Water Services	General - Reticulation	Main breaks - both water and sewer	Contamination of treated water with external material and disturbance of pipe biofilms	E. coli Turbidity Manganese Iron	E. coli	Rare	Catastrophic	Medium (6)	Dilution in network MRC Main Repair Crews Disinfection	MRC Monitoring Program	Rare	Minor	Low (2)	Confident													
GL9	Water Services	General - Reticulation	Cross connections - greywater systems, rainwater tanks, sewerage, storm water, tanker connections, illegal connections	Contamination of treated water	E. coli Turbidity Chemicals	E. coli	Rare	Catastrophic	Medium (6)	All meters have backflow checks incorporated Dilution in network AS/NZS 3500 Plumbing and Drainage Disinfection	MRC Annual Backflow Prevention Device Inspection Program	Rare	Minor	Low (2)	Confident													
GL10	Water Services	General - Reticulation	Backflow from commercial properties (eg. hospitals, laboratories, abattoirs)	Contamination of treated water	E. coli Turbidity Toxins	Toxins	Rare	Moderate	Low (3)	All meters have backflow checks incorporated Dilution in network AS/NZS 3500 Plumbing and Drainage Disinfection	MRC Annual Backflow Prevention Device Inspection Program Trade Waste License Monitoring Requirements	Rare	Minor	Low (2)	Confident													
					E. coli	Rare	Catastrophic	Medium (6)	All meters have backflow checks incorporated Dilution in network AS/NZS 3500 Plumbing and Drainage Disinfection	MRC Annual Backflow Prevention Device Inspection Program Trade Waste License Monitoring Requirements	Rare	Minor	Low (2)	Confident														
GL11	Water Services	General - Reticulation	Contamination of spare pipes and reticulation equipment (eg. spraying of herbicides near stockpiles, animal waste)	Contamination of treated water	E. coli Toxins	E. coli	Rare	Catastrophic	Medium (6)	MRC Inspection prior to installation Disinfection		Rare	Minor	Low (2)	Confident													
GL12	Water Services	General - Reticulation	Construction of new mains	Contamination of treated water	E. coli Toxins	E. coli	Possible	Catastrophic	High (15)	MRC Main Crews operating procedures Disinfection at	MRC New Main Monitoring Protocol	Unlikely	Minor	Low (4)	Confident	Review new main installation operating procedures (incl. the SOPs are being enforced)												
GL13	Water Services	General - Reticulation	Use of tools and equipment in both sewer and water systems	Contamination of treated water	E. coli	E. coli	Possible	Catastrophic	High (15)	Mackay have separate sewer and water tools Disinfection		Unlikely	Minor	Low (4)	Confident													