



MINUTES

Ordinary Meeting

**Held at Council Chambers
Sir Albert Abbott Administration Building
73 Gordon Street, Mackay**

On Monday 29 June 2026

ORDER OF BUSINESS

ITEM	PAGE
1. Attendance.....	4
2. Opening Prayer	4
3. Absent on Council Business	4
4. Apologies	4
5. Condolences.....	4
6. Conflict of Interest	4
7. Confirmation of Minutes	4
7.1. Confirmation of Minutes - 27 May 2026	4
8. Business Arising out of Previous Minutes	5
9. Mayoral Minutes	7
9.1. Mayoral Minutes	7
10. Consideration of Committee Reports & Recommendations.....	9
10.1. Arts, Culture and Heritage Strategic Advisory Committee	9
10.1.1. Arts Culture and Heritage Strategic Advisory Committee - Draft Minutes - 25 May 2026	9
10.1.2. Arts, Culture and Heritage Strategic Advisory Committee - 25 May 2026 - Recommendation Arising from Minutes	12
10.2. Economic Development and Growth Strategic Advisory Committee	18
10.2.1. Economic Development & Growth Strategic Advisory Committee - Draft Minutes - 21 May 2026.....	18
10.3. Financial Sustainability Strategic Advisory Committee	26
10.3.1. Financial Sustainability Strategic Advisory Committee - Draft Minutes - 5 June 2026	26
10.3.2. Financial Sustainability Strategic Advisory Committee - 5 June 2026 - Recommendation Arising from Minutes	33
10.4. Liveability and Social Inclusion Strategic Advisory Committee.....	35
10.4.1. Liveability and Social Inclusion Strategic Advisory Committee - Draft Minutes - 8 June 2026	35
10.5. Regional Infrastructure Strategic Advisory Committee	39
10.6. Sustainability Strategic Advisory Committee.....	39
10.6.1. Sustainability Strategic Advisory Committee - Draft Minutes - 8 June 2026	39
10.7. Other Committees	46
10.7.1. Audit Committee - Draft Minutes - 4 June 2026	46

11. Correspondence and Officer's Reports	58
11.1. Office of the Mayor and CEO.....	58
11.1.1. Mayor's Monthly Review Report	58
11.1.2. Chief Executive Officer's Monthly Review Report - May 2026	64
11.1.3. Councillors' Monthly Review Reports	91
11.1.4. Councillor Conference Attendance - LGAQ Coastal Leaders Forum	94
11.1.5. Councillor's Conference Reports	99
11.2. Community Services	110
11.3. Planning, Growth and Sustainability	110
11.4. Infrastructure and Operations.....	110
11.5. Corporate Services	110
11.5.1. Strategic Financial Report - May 2026	110
11.5.2. Lease Renewal - Mackay Hockey Association Inc	131
11.5.3. Lease Renewal - Kucom Theatre Incorporated	135
11.5.4. New Lease to Mackay Croquet Club Inc and Mackay Cricket Association Inc	139
11.5.5. Lease Renewal - Mackay Touch Association Inc	143
11.5.6. Award of Tender - Lease of Premises at 2-4 Casey Avenue, South Mackay.....	147
12. Receipt of Petitions.....	151
13. Tenders	151
14. Consideration of Notified Motions.....	151
15. Public Participation.....	151
16. Late Business	151
17. Confidential Reports	151
17.1. Approved Concessions Under the Facilitating Development in the Mackay Region Policy - May 2026.....	151
17.2. Approved Sponsorship Under the Invest Mackay Events and Conference Attraction Program - May 2026.....	151
17.3. Economic Development & Growth Strategic Advisory Committee Sub-Committee Draft Minutes - 4 June 2026.....	152
18. Meeting Closure	153
19. For Information Only	153

1. ATTENDANCE

His Worship the Mayor, Cr G R Williamson (Chairperson), Crs A M Baker, M J Bella, B C Hassan, A S Johnson, A N Jones, N L McNamara (via TEAMS), K L May, H E Paton and P E Sheedy were in attendance at the commencement of the meeting.

Also present was Mr G Carlyon (Chief Executive Officer), Ms K Hoare (Minute Secretary), Mr J Ackerman (Executive Manager - Strategic Planning), Mr M Sleeman (Director - Community Services), Mr C Kelly (Director - Corporate Services), Mr C Molyneaux (Acting Executive Officer), Mr S Taylor (Director - Infrastructure & Operations) and Ms J Carey (Executive Manager - Corporate Communications & Marketing).

The meeting commenced at 10:00 am.

2. OPENING PRAYER

Pastor Colin Hardy led those present in Prayer.

3. ABSENT ON COUNCIL BUSINESS

4. APOLOGIES

Council Resolution ORD-2026-88

4.1 LEAVE OF ABSENCE - Cr Namarca Corowa

THAT Cr Corowa be granted leave of absence for today's Meeting.

Moved Cr Williamson

CARRIED

5. CONDOLENCES

Cr Sheedy expressed condolences, on behalf of Council to the family of Tony Perna, who passed away recently.

6. CONFLICT OF INTEREST

7. CONFIRMATION OF MINUTES

7.1. CONFIRMATION OF MINUTES - 27 MAY 2026

Council Resolution ORD-2026-89

THAT the Ordinary Meeting Minutes dated 27 May 2026 be adopted.

Moved Cr May

Seconded Cr Hassan
CARRIED 10 / 0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

8. BUSINESS ARISING OUT OF PREVIOUS MINUTES

Cr Jones advised she would like to move a Procedural Motion on the Business Arising Item 14.2.

PROCEDURAL MOTION

Council Resolution ORD-2026-90

THAT Council:

1. Bring the motion laid on the table on the May Meeting (Item 14.2) back off the table.

Moved Cr Jones

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

PROCEDURAL MOTION

Council Resolution ORD-2026-91

THAT Council:

1. Resolves to defer further consideration of the motion until October 2026, pending more information becoming available as part of the outcome of the Library Service Review and the Business Utilisation Project.

Moved Cr Jones

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

UPDATE ON QUESTIONS ARISING FROM COUNCIL MEETING

AGENDA ITEM	MATTER	RESPONSE
Item 11.1.2 Chief Executive Officer's Monthly Review Report – April 2026	Cr May requested ongoing attendance numbers for Bluewater Lagoon be included in the report.	Attendance numbers for the Bluewater Lagoon have been added to the Utilisation of Council Facilities section of the Chief Executive Officer's Monthly Review Report.
Item 11.1.2 Chief Executive Officer's Monthly Review Report – April 2026	Cr May requested a briefing on the marketing plan for Disney event to promote Mackay.	A briefing on the marketing plan for the Disney event is scheduled for August 2026.
Item 14.2 Notified Motion – Repurpose of Council Facilities	A procedural motion to lay this item on the table until the June meeting to allow for additional information to be provided to Council.	Council officers provided Council with the estimated costs associated with delivering the requirements of the motion at a briefing on the 17 th June 2026.

9. MAYORAL MINUTES

9.1. MAYORAL MINUTES

MAYORAL MINUTE

Support for advocacy opposing the proposed Australian Governments disaster recovery funding cuts.

Background

On 5 June 2026, the Australian Government announced proposed reforms to the Disaster Recovery Funding Arrangements (DRFA), now under consultation through the National Emergency Management Agency (NEMA). The reforms represent a significant shift away from established cost-sharing arrangements, moving to a flat 50/50 funding model for eligible disaster recovery costs and introducing structural changes to funding thresholds and program eligibility.

Under the current DRFA, Queensland benefits from scalable Commonwealth contributions of up to approximately 75 per cent once expenditure thresholds are met. Preliminary modelling by the Queensland Reconstruction Authority (ORA) indicates that the proposed changes would have reduced Commonwealth reimbursements by around \$1.5 billion against \$8.7 billion in disaster recovery expenditure since 2023. A key driver is the proposed replacement of the cumulative annual threshold with a higher, event-based "Small Disaster Criterion", increasing the activation threshold from \$240,000 to \$2.7 million per event, which would exclude many smaller but frequent events typical of the Mackay region.

Analysis undertaken by Council officers, in consultation with subject matter experts and a ORA representative, indicate that if the proposed reforms were applied to Council's current 2025 wet season disaster claim, there would be an estimated \$6 million shortfall in Commonwealth funding compared to existing arrangements. This shortfall would need to be met by either the Queensland Government, Council, or a combination of both, with no current guidance from the State on how such funding gaps would be addressed.

For context, a \$6 million funding gap is equivalent to approximately 300 kilometres of damaged unsealed roads not being restored to their agreed level of service. Should Council be required to fund this shortfall, it would need to be sourced from operational expenditure, representing around 30 per cent of Council's annual Civil Operations budget.

The reforms also propose removing established betterment funding programs, including Category D Betterment and DRFA efficiency measures, replacing them with a capped Resilient Infrastructure Scheme limited to 15 per cent of reconstruction costs. Analysis shows more than 90 per cent of betterment projects for the Mackay region since 2013 would have exceeded this cap, significantly limiting Council's ability to rebuild stronger, more resilient infrastructure and increasing the likelihood of repeated damage and higher long-term costs.

In addition, the proposed reduction of the Disaster Ready Fund from \$200 million to \$142.5 million in 2026-27 further constrains investment in disaster mitigation and resilience. While some administrative improvements are proposed, and counter-disaster operations remain eligible, these benefits are outweighed by the increased financial burden and reduced flexibility for disaster-prone local governments.

For Mackay Regional Council, these changes represent a material financial risk, shifting greater costs to State and local governments and reducing capacity to respond effectively to future disasters. In response, the Queensland Minister for Local Government and Water has called on councils to oppose the proposed reforms and engage in coordinated advocacy, including submissions to NEMA and direct engagement with Federal representatives to retain a fair and sustainable funding model.

The proposed DRFA changes represent a substantial shift in disaster funding that is likely to adversely impact Mackay Regional Council. It is appropriate for Council to advocate against these changes and support coordinated action across the sector.

Motion

THAT Council

1. Supports advocacy opposing the proposed DRFA changes due to their significant financial and operational impacts on Council and the community;
2. Endorses the preparation of a formal submission to the National Emergency Management Agency (NEMA) in response to the proposed changes;
3. Directs the CEO to writes to the Minister for Emergency Management outlining Council's opposition to the proposed changes; and
4. Supports engagement with the community to raise awareness of the potential impacts of the proposed reforms.

Council Resolution ORD-2026-92

THAT Council

1. Supports advocacy opposing the proposed DRFA changes due to their significant financial and operational impacts on Council and the community;
2. Endorses the preparation of a formal submission to the National Emergency Management Agency (NEMA) in response to the proposed changes;
3. Directs the CEO to writes to the Minister for Emergency Management outlining Council's opposition to the proposed changes; and
4. Supports engagement with the community to raise awareness of the potential impacts of the proposed reforms.

Moved Cr Williamson

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

10. CONSIDERATION OF COMMITTEE REPORTS & RECOMMENDATIONS

10.1. ARTS, CULTURE AND HERITAGE STRATEGIC ADVISORY COMMITTEE

10.1.1. ARTS CULTURE AND HERITAGE STRATEGIC ADVISORY COMMITTEE - DRAFT MINUTES - 25 MAY 2026

Author Director Community Services (Mark Sleeman)
Responsible Officer Director Community Services (Mark Sleeman)
File Reference Arts Culture and Heritage Strategic Advisory Committee

Attachments

1. Draft Minutes 25052026 Arts Culture and Heritage Strategic Advisory Committee [10.1.1.1 - 2 pages]

Purpose

For Council to receive the draft minutes of the Arts, Culture and Heritage Strategic Advisory Committee meeting held on 25 May 2026.

Related Parties

n/a

Corporate Plan Linkage

Community and Environment

Arts, Culture and Heritage - We invest in the Mackay region's arts and culture and protect the rich cultural heritage and history of our region in line with council's Art and Cultural Development Policy.

First Nations People - Mackay Regional Council respects the traditional custodians of the lands that make up our region, the Yuwi and Widi people. We also acknowledge all other A&TSI people who call our region home. Council, through our RAP, acknowledges the values, history and culture of our A&TSI people. Council is committed to developing strong relationships with the Traditional Custodians of our land and aims to protect and promote our region and celebrate our histories.

Officer's Recommendation

THAT the draft minutes of the Arts, Culture and Heritage Strategic Advisory Committee meeting held on 25 May 2026 be received.

Council Resolution ORD-2026-93

THAT the draft minutes of the Arts, Culture and Heritage Strategic Advisory Committee meeting held on 25 May 2026 be received.

Moved Cr Paton

Seconded Cr Jones

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



MINUTES
ARTS, CULTURE AND HERITAGE STRATEGIC ADVISORY COMMITTEE
Monday 25 May 2026 – 1.30pm – Council Chambers

Purpose:	Provide a forum to enable MRC to enhance Arts, Culture and Heritage through social capacity building, community projects, initiatives and local story telling: Provide advice and guidance to MRC on current and emerging matters and opportunities in the Mackay Local Government area: Enable Councillors to engage with the community through identified stakeholder groups and individuals.
Committee Members:	• Cr Namarca Corowa (Co-Chair) (via Teams) • Cr Heath Paton (Co-Chair) • Mark Sleeman Director Community Services (MS)
Supporting Staff:	• Maurie Fatnowna Executive Manager Community Lifestyles (MF) • Andrew Bobeldyk Executive Manager Major Events (AB) • Gillian Hayles (GH) – minute taker
Guests:	• Cr Peter Sheedy • Vivien Hanrahan President of the Mackay Filipino-Australian Community Inc (VH) (part)
Apologies:	• Nil

Item No. / Requestor	Items	Actions
1. Standing	Acknowledgement of Country / Introductions / Apologies	
Chair	Acknowledgement of Country and conducted by Cr Paton and apologies noted.	
2. Standing	Conflicts of Interest	
Chair	Nil.	
3. Standing	External Presenter	
3.1 Vivien Hanrahan	President of the Mackay Filipino-Australian Community Inc • Discussion was held on the Global Grooves Festival	Noted.
4. Standing	Adoption of Previous Minutes	
4.1 Chair	The minutes of the meeting held on 23 February 2026, having been previously circulated was received and approved at Council's Ordinary Meeting on 31 March 2026.	Noted.
5. Standing	Review of Outstanding Actions Items	
5.1 Chair	Items reviewed and updated provided.	All completed or in progress.

Item No. / Requestor		Items	Actions
6.	Standing	Artspace Mackay Update	
6.1	Monthly Reports	Monthly update reports from Artspace Mackay were provided for: - January 2026 - February 2026 - March 2026 - April 2026	Noted.
7.	Standing	Agenda Items / Discussion	
7.1	Community Items	Maltese Corner Feedback	Noted.
7.2	Reflection / Improvements	Nil.	
7.3	Consultation Meetings	Discussion regarding consultation meetings with: - Yuwi Aboriginal Corporation - MADASSIA	Noted.
8.	Standing	General Business	
8.1	Visual Arts Advisory Committee (VAAC)	Cr Corowa and Cr Paton attended a VAAC Meetings on 23 April 2026. The draft Terms of Reference for the Visual Arts Advisory Committee (VAAC) was presented for adoption.	ACTION: The draft Terms of Reference for the Visual Arts Advisory Committee (VAAC) will be presented for adoption in a separate report following this item.
8.2	Artspace	Discussion was held regarding plans to use Artspace as a bookable venue for small events.	Noted.
9.	Standing	Next Meetings and frequency	
9.1	Chair	The next meeting will be held on Monday 24 August 2026.	

Meeting closed: 2.35pm
Minutes recorded by: GH

**10.1.2. ARTS, CULTURE AND HERITAGE STRATEGIC ADVISORY COMMITTEE - 25 MAY 2026 -
RECOMMENDATION ARISING FROM MINUTES**

Author Director Community Services (Mark Sleeman)
Responsible Officer Director Community Services (Mark Sleeman)
File Reference Arts, Culture and Heritage Strategic Advisory Committee

Attachments

1. Draft VAAC Terms of Reference [**10.1.2.1** - 4 pages]

Purpose

For Council to adopt the draft Terms of Reference for the Visual Arts Advisory Committee (VAAC), as per the minutes of the Arts, Culture and Heritage Strategic Advisory Committee meeting held on 25 May 2026 (Item 10.1.1).

Related Parties

n/a

Corporate Plan Linkage

Community and Environment

Arts, Culture and Heritage - We invest in the Mackay region's arts and culture and protect the rich cultural heritage and history of our region in line with council's Art and Cultural Development Policy.

First Nations People - Mackay Regional Council respects the traditional custodians of the lands that make up our region, the Yuwi and Widi people. We also acknowledge all other A&TSI people who call our region home. Council, through our RAP, acknowledges the values, history and culture of our A&TSI people. Council is committed to developing strong relationships with the Traditional Custodians of our land and aims to protect and promote our region and celebrate our histories.

Background/Discussion

The Visual Arts Advisory Committee (VAAC) provides advice to Council on the ongoing development and management of the Mackay Regional Council Art Collection and the installation of art in public places. As part of a scheduled review, it was identified that updates were required to the VAAC Terms of Reference to reflect current operations including: A clarification of how committee nominations are assessed, updating membership to Executive Manager Major Venues to reflect recent organisational realignment, reducing arts community membership from five to four to reflect current membership, and updating of the associated document to MRC Arts and Culture Strategy.

Officer's Recommendation

THAT Council adopts the draft Terms of Reference for the Visual Arts Advisory Committee (VAAC).

Council Resolution ORD-2026-94

THAT Council adopts the draft Terms of Reference for the Visual Arts Advisory Committee (VAAC).

Moved Cr Paton

Seconded Cr Hassan

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



**MACKAY REGIONAL COUNCIL
VISUAL ARTS ADVISORY COMMITTEE**

TERMS OF REFERENCE

1. Scope

The Visual Arts Advisory Committee will provide advice to Council on the ongoing development and management of the Mackay Regional Council Art Collection and the installation of art in public places.

2. Aim

To promote and support the development and implementation of systems, policies and practices that ensure the sound management of the Mackay Regional Council Art Collection and Public Art.

3. Roles and Responsibilities

3.1 The role of The Committee is to assist Council in meeting objectives in accordance with the Mackay Regional Council Art Collection Policy No. 071 and to make recommendations regarding

- Applications for and accession of new works
- Maintenance and conservation of existing works
- Deaccession and removal of existing works.

3.2 The responsibilities of the Visual Arts Advisory Committee are to:

- Form relevant working groups to plan and implement appropriate strategies that enact the purposes of The Committee
- Consider recommendations from the Artspace Mackay Director for future development of the Art Collection and art in public places
- Undertake appropriate education on the collection, conflict of interest and confidentiality procedures at induction
- Consider financial impacts of decisions.

4. Accountability and Procedures

- 4.1. The Committee will be accountable to Mackay Regional Council and will act in accordance with any formal resolutions of Council.
- 4.2. The Artspace Mackay Director is responsible for the identification, research, costing and recommendations that are brought before The Committee.
- 4.3. Prior to each decision, an agenda will be circulated to all members listing the artworks for consideration by The Committee plus relevant information and images and copies of public art applications for consideration.
- 4.4. Prior to the decision, the Artspace Mackay Director or Curator will outline the rationale for accepting or rejecting each proposal, addressing all the criteria outlined in the Art Collection Policy No.071.
- 4.5. The Committee will make their recommendations regarding art in public places based on the criteria outlined in the Art Collection Policy No. 071.
- 4.6. All discussions and decisions of The Committee are confidential including, but not limited to, issues of ownership, donors and value.
- 4.7. No member of the Committee or Artspace staff may compete with Mackay Regional Council for acquisition of artwork.
- 4.8. All Committee members must comply with Mackay Regional Council Code of Conduct whilst undertaking their role.

5. Membership

5.1. Key Representation

- Availability of positions on The Committee shall be advertised widely and the selection of members made against key selection criteria.
- Those nominations meeting the criteria will be assessed by a panel consisting of The Committee Chair, Manager Community Lifestyle and Director Artspace Mackay.
- Recommendation of appointment to The Committee shall be reported to Council.

5.2. Composition of Membership

- The Committee shall be composed of:
 - Councillor (Chair of VAAC);
 - Four (4) members of the arts community;
 - One (1) representative from Artspace Volunteers;
 - Director Community Services;
 - Artspace Mackay Director, and;
 - Artspace Mackay Exhibitions Curator (observer).
- The Administration Officer of Artspace Mackay will attend and minute all meetings and provide administrative support as required. The Administration Officer is ex-officio and will not be eligible to vote.

5.3. Term of Membership

- Membership of The Committee will apply for a period of four (4) years.
- There is no maximum number of terms to be served by Committee members. However, the assessment and selection process will take the number of terms into consideration to ensure equity of opportunity for individuals and organisations.

5.4. New Members

- Vacating committee members forward their withdrawal/resignation in writing to The Committee.
- The Committee will request an application for membership from suitable candidates including any suggested by outgoing members.

6. Quorum

The quorum for meetings of The Committee is four (4) voting members.

7. Frequency of Meetings

Decision forums will be held on a quarterly basis or as required by the Artspace Mackay Director.

8. Key Milestones and Reporting Requirements

Key projects are developed on an ongoing basis.

The Director Community Services is responsible, under Council delegation, for making the final decision on artwork acquisitions and de-accessions and public art applications in accordance with requirements outlined in the Art Collection Policy No. 071 and Public Art Approvals Corporate Standard No. 071.1.

9. Review of Terms of Reference

The Terms of Reference will be reviewed every two (2) years.

10. Associated Documents

- MRC Corporate Plan
- MRC Public Art Strategy
- MRC Art Collection Policy 071
- MRC Public Art Approvals Corporate Standard 071.1

10.2. ECONOMIC DEVELOPMENT AND GROWTH STRATEGIC ADVISORY COMMITTEE
10.2.1. ECONOMIC DEVELOPMENT & GROWTH STRATEGIC ADVISORY COMMITTEE - DRAFT
MINUTES - 21 MAY 2026

Author Director Planning, Growth & Sustainability (Aletta Nugent)
Responsible Officer Director Planning, Growth & Sustainability (Aletta Nugent)
File Reference Economic Development & Growth Strategic Advisory Committee

Attachments

1. Economic Development & Growth Strategic Advisory Committee - Draft Minutes - 21 May 2026 [**10.2.1.1** - 6 pages]

Purpose

For council to receive the draft minutes of the Economic Development & Growth Strategic Advisory Committee meeting held on 21 May 2026.

Related Parties

- Canegrowers Mackay
- Central Queensland University
- Greater Whitsunday Alliance
- Mackay Airport
- Mackay Region Chamber of Commerce
- Mackay Resources Centre of Excellence
- North Queensland Bulk Ports
- RDA Greater Whitsunday
- Resource Industry Network
- Urban Development Institute of Australia
- Trade & Investment Queensland

Corporate Plan Linkage

Invest and Work

Diversified Economy - We have a diversified economy that attracts new and emerging industries, such as sport, tertiary education, health, tourism, agribusiness, biofutures industry, and the Mining Equipment Technology and Services (METS) sector.

Industries, Jobs and Growth - Our core industries are growing and prosperous, encouraged to innovate, create jobs, and drive growth.

Officer's Recommendation

THAT the draft minutes of the Economic Development & Growth Strategic Advisory Committee meeting held on 21 May 2026 be received.

Council Resolution ORD-2026-95

THAT the draft minutes of the Economic Development & Growth Strategic Advisory Committee meeting held on 21 May 2026 be received.

Moved Cr McNamara

Seconded Cr Hassan

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



MINUTES
ECONOMIC DEVELOPMENT AND GROWTH
STRATEGIC ADVISORY COMMITTEE
Thursday, 21 May 2026, 1.00pm – 3.00pm, Council Chambers

Purpose:	• Provide a forum to enable MRC and community projects, initiatives and strategic issues to be discussed • Provide information, advice and views to MRC on current and emerging matters within the Mackay Local Government Area • Enable Councillors to engage with sectors of the community through identified stakeholder groups.
Chair:	• Cr Nathenea McNamara – Co-chair
Committee Members:	• Aletta Nugent – Director Planning, Growth & Sustainability • Teona Cousin – Executive Manager Economic Development & Tourism • Michelle Martin – Canegrowers Mackay • Tamara Griffiths – Mackay Isaac Tourism (Proxy) • Robert Cocco – RDA Greater Whitsunday • Steven Boxall – Mackay Resources Centre of Excellence • Sean Sandford – UDIA • Rob Brown – CQU • Kylie Porter – GW3 • Darren Brownsey – NQBP (Proxy) In person
	• Dean Kirkwood – Resource Industry Network Via MS Teams
Special Guests:	• Fiona Wood – Trade and Investment Queensland In person
Apologies:	• Cr Belinda Hassan – Co-chair • Brendan Webb – NQBP • Jeff Stewart-Harris – Mackay Isaac Tourism • Geoff O'Connor – Mackay Region Chamber of Commerce • Adrian Miles – Mackay Airport

Item No. / Requestor	Agenda Item / Discussion	Actions
1.	Standing Acknowledgement of Country/Introductions /Apologies	
	Chair • Aletta conducted Acknowledgment of Country • Apologies noted above. • Cr McNamara welcomed Fiona Wood to the EDGSAC.	
2.	Standing Conflicts of Interest	
	Chair • No conflicts were declared.	
3.	Standing Adoption of Previous Minutes	



	Chair	Economic Development & Growth Strategic Advisory Committee - Minutes - 26 February 2026.pdf endorsed by Council at the Ordinary Meeting on 31 March 2026. - Noted and accepted as is.	
4.	Standing	Action List	
	Chair	EDGSAC Meeting Action List.xlsx - Action still in progressed reviewed.	
5.	Standing	Agenda Items / Discussion	
5.1	TIQ	Trade and Investment Queensland Update - Presented by Fiona Wood - Senior Trade and Investment Officer, Queensland Operations <u>Discussion/Feedback:</u> - MIW China round table – QIC presentation, departments came and presented. There was a “speed dating” session, split into different rooms with different strategic priorities. First time round table was done domestically, it was a successful event. - Some investors travelled to Mackay before round table to showcase the region. - Strong TIQ team in China, lots of interest in QLD from Chinese investors at the moment. Second to China is Latin America, especially with trade. - Teona gave credit to Fiona, when there was a gap of TIQ presence in region, we could feel it. Fiona has done great work. Queensland Exporter Academy is first in best dressed, promoting heavily to business in the region. Premier of Queensland's Export Awards 2026 now open, would like to see some winners from the region. - QME 2 x delegations coming through - Working to get other TIQ reps to bring domestic delegations - Working on getting a TIQ member on the panel. - Rob C queried if there was an update on a proposed DAMA. - TIW are hosting migrations and study arms. Migration seminar tomorrow, they will know status of a DAMA.	EDGSAC members to promote Queensland Exporter Academy and Premier of Queensland's Export Awards 2026 through networks where suitable. Nicole to share TIQ presentation with EDGSAC members.
5.2	NQBP	Port of Mackay Container Depot - Darren Brownsey – General Manager commercial and Maritime Services <u>Discussion/Feedback:</u> - Industrial land available, use needs to be port related or ancillary. There have been exemptions provided in the past. - Providing fuel loading updates to government weekly. Lots of interest in fuel storage at all ports. 2.4 billion litres per year, of 90% of which goes to mining industry. Can hold 50 days' worth. - Port Binnli own land near harbour restaurant precinct, proposing to keep central carpark and build accommodation towers to the rear. - Opportunity to integrate with Blenners Transport facility at Paget, they can refrigerate. - Presentation at RIN Industry Briefing Lunch received a good reception from room. Attendees could see the opportunity. - Automotive vehicles come in through Townsville but they often don't have capacity and are at times storing in unsuitable temporary locations with space. There is opportunity to bring these vehicles in through Mackay Port. - Another ship unloading in August. Darren will let EDGSAC know details once confirmed.	Nicole to share Port of Mackay Container Depot presentation with EDGSAC members.



6.	Standing	General Business	
6.1	Chair	Update on Advocacy Plan - Going to council's Ordinary Meeting on 27 May 2026. - Lots of work has gone into preparing advocacy plan and it is at a good point to endorse. - Is a living document so will continue to change as needs of the region change. - In gearing up for federal election in a couple years' time, larger infrastructure such as port access road are very important.	
6.2	Chair	<u>Small Business Friendly Action Plan 2026-2027</u> - Endorsed by Council on 22 April 2026. - Council are working through actions.	
6.3	Chair	Member updates Canegrowers Mackay 2026 crushing season is about to start – Plane Creek on 2 June, Mackay Sugar – Farleigh on 4 June, Racecourse on 9 June, Marian on 11 June. - Feedback from growers is improving – ready to get moving, wasn't so positive a couple months ago due to cost of fuel and fertiliser. - QLD canegrowers did a survey on fuel and fertiliser requirements for season. Whole of QLD/NSW sugar industry would need 99 million litres of fuel for crush season (farm & mill). At time of survey, 3.5 million litres avg litres of supply on farm. 2026 CANEGROWERS Mackay Haul Out Course – 2nd course graduating tomorrow – 20 new people to the industry workforce. Mackay Isaac Tourism - Hosted Deputy Director-General for Tourism of DETSI last month, elevated idea of the Pioneer valley being one of the 45 by 2045 ecotourism precincts under Destination 2045. - New tourism data source now working on mobility data. Will now exclude FIFO stats, down to 1 million, new data is showing fairly even spread across all markets inc Leisure, VFR and Business. - Region is meeting most benchmarks against Destination 2045 plan. - Sunrise Weather were live from Clermont last week. RDA Greater Whitsunday - Federal Budget highlights for regional Australia - Consistent with the Framework, the Government's approach to regional investment continues to be informed by, and respond to, the voices and views of regional Australians, drawing on the knowledge and experience of local governments and regional bodies, including Regional Development Australia (RDA) committees. Strengthening links between government and on-the-ground knowledge and priorities, the Government continues to work closely with the Australia-wide network of RDA committees to support place-based development and net zero transition initiatives, and help connect communities to Commonwealth programs and priorities. Key programs in 2026/27 will include: - Growing Regions, Thriving Suburbs and Stronger Communities Programme, to support community infrastructure in regions and support community connectivity, social cohesion and liveability.	



		• The Growing Regions and Thriving Suburbs programs, which together are provided with an additional \$750 million over four years from 2026–27. These programs will provide funding of between \$250,000 and \$15 million to projects that enable place based benefits. Investing in broad-use community-focused infrastructure that creates and enhances amenity, and in venues where programs and activities can be held that encourage connection and a sense of belonging and identity, contributes to improved social cohesion and liveability throughout regional Australia. • The Stronger Communities Programme, which continues to support small-scale capital projects that enable and encourage community participation and help build vibrant, connected and resilient communities throughout Australia's regions. With a \$22.5 million funding commitment over two years from 2026–27, Round 10 of this program will provide funding between \$2,500 to \$20,000 to small-scale projects that deliver direct benefits to communities and support local government community partnership. ○ Secured 250,000 tonnes of additional agricultural-grade urea to provide security for the upcoming planting season, as well as underwriting the purchase of fertiliser by the private sector to ensure availability and streamlining border processes, including reducing port clearance times. ○ halved the fuel excise and excise equivalent customs duties and reduced the heavy vehicle road user charge to zero for a temporary three month period. State and territory governments will provide up to \$400.0 million to support the fuel excise reduction. ○ Targeted initiatives aimed at improving education and health services so that no one is left behind. Crucially, this year sees a landmark investment of an additional \$220.3 billion to be provided to public hospitals through the 2026–31 National Health Reform Agreement. The agreement provides an uplift in reporting capabilities of regional, rural and remote Local Health Networks ○ Government has an over \$47 billion Homes for Australia plan to build more homes, help first home buyers, and support renters. Underpinning the plan is a shared commitment to deliver 1.2 million new well-located homes by 30 June 2029 under the National Housing Accord. ○ Government has prioritised regional Australians across major housing initiatives, with several programs underway that include: ▪ The 5% Deposit Scheme and the Help to Buy Scheme. ▪ The first two rounds of the Housing Australia Future Fund (HAFF) are supporting the development of around 2,800 social and affordable homes in regional and remote areas, and more are expected in round three. ▪ The Social Housing Accelerator Payment is on track to deliver over 1,350 social homes in regional Australia. Responding to the concerns of regional Australia about increasing housing supply, ▪ The Government will create a new \$2.0 billion Local Infrastructure Fund under the Housing Support Program, to help local governments and state-owned utilities build critical 'last mile' infrastructure to unlock new housing. This targeted funding will unlock development-ready land and improve the feasibility of new housing projects, by providing water, sewer and electricity connections, with a focus on regional Australia. As part of this funding, \$500 million will be dedicated to local infrastructure in the regions. The first funding round will open later this year, with a second round to follow in 2027. • Biobased industries - in the past 1-2 months there has been in total 4 project proponents into Mackay with interest in bio product production based on bagasse and other waste feedstock. • Region Precinct and Partnership Program (RPPP) Funding - program has not accepted applications for just on 12 months - RPPP was an always live application programs (that is you could submit at any time as opposed to formal application rounds) the result was huge number of RPPP applications that were still needing to be accessed and processed	
--	--	--	--



		- we are hearing notification to project proponents from 2024 is imminent- Harrup Park has an application into the RPPP from 2024. UDIA • Land development – grappling with federal budget and how it affects investment in development sector and land supply. • Interest rate rises haven't shown a slowing in industry as yet but next quarter will be the key. • Oil crisis has seen an immediate 15% increase in costs related to diesel but is having a flow on to other products incl PVC Pipes, Bitumen, etc. • General confidence - still a solid sales rate for residential lots in area from Whitsundays to Mackay. • Seeing increases in overseas migration into QLD whereas typically this would have gone to Melbourne/Sydney. • Facing what is the new normal in construction sector with respects to cost increases across the board. CQU • The CQU Mackay Electric Vehicle & Energy Training (MEVET) Centre now completed; will be commissioned soon and in a month or so should be taking students. Believed to be Australia's first purpose-built electric vehicle training centre. • Released public EOI for building 200 new student accommodation units on Ooralea campus. Will make a huge difference for students to study in Mackay. GW3 • Board confirmed commitment to GW3 strategy. Will continue work in decarbonisation, digital, diversification, infrastructure energy and water and workforce development. • Hosting a lunch with Deputy Premier of Queensland on 1 July. We have been advised there will be an announcement of some sort in the morning. Invitations will go out next week. We are looking to have a full room where a significant audience is in attendance to promote our regional advocacy opportunities. • Doing work around data centres and feasibility for region, and this work is lead by the Digital Leaders Group on which MRC has a representative. • Attending a biomanufacturing event in Canberra in August. • Launch of Critical Minerals Regional Road Map, will work with Steven Boxall on launch to get maximum bang for buck. NQBP • Thanks to Fiona and Rob for all the engagement lately. RCOE • Just completed three months of advocacy for additional funding. Aim was to take advantage of recent billion dollar US/Aus critical mineral deal. While we didn't get a specific announcement in budget, we have a confirmed visit from the Federal Critical Minerals Office, DFAT and the Qld State Govt Critical Minerals office on Monday 25/5/26. Hoping to secure an agreement on funding shared 50/50 between state and federal govt. • Everyone needs to understand roles in advocacy, so important to be strategic and have everyone playing to their strengths. • Would like to present at a future EDGSAC meeting on what roles everyone played in this recent Critical Minerals Advocacy Project (RCOE/GW3/MRC). It's been a good learning and pilot advocacy project. Made some very good connections, especially at a federal level.	
--	--	---	--



		RIN • Focus groups from industry briefing will form response to Governments for advocacy. • Current business conditions – 58% bad or catastrophic. Businesses continue be stoic in the face of increased cost pressures and decreasing revenue. • Biggest pressures on business are cost increases, fuel costs increase, staff, skilled staff. • 33% of business are less confident. • 85% of business have seen pressures with continuing support of community groups they support.	
7.	Standing	Future Meeting Dates	
7.1	Chair	• 27 August 2025, 19 November 2025	

Meeting closed: 2.45pm
Minutes recorded by: Nicole Smith

10.3. FINANCIAL SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE

10.3.1. FINANCIAL SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE - DRAFT MINUTES - 5 JUNE 2026

Author Director Corporate Services (Chris Kelly)
Responsible Officer Director Corporate Services (Chris Kelly)
File Reference FSSAC

Attachments

1. Financial Sustainability Strategic Advisory Committee - Minutes - 5 June 2026 [**10.3.1.1** - 5 pages]

Purpose

The purpose of this report is for Council to receive the Unconfirmed Draft Minutes of the Financial Sustainability Strategic Advisory Committee Meeting of 5 June 2026.

Related Parties

Nil

Corporate Plan Linkage

Financial Strength

Affordable Living - Our rates and charges provide value for residents and are sufficient in providing for required infrastructure, facilities and services.

Ethical Decision-Making and Good Governance - We are committed to keeping our community informed about our activities and performance and employing robust governance policies and procedures to ensure legislative compliance and organisational integrity.

Optimised Asset Management - Our asset spend is aligned with the optimised maintenance, replacement and renewal of our asset base.

Planned Capital and Forecasting - Our planned capital and operational projects are delivered with agility in the line with our business needs.

Resilient and Agile Economy - Our long-term vision guides our planning for present and future needs, understanding the future implications of decisions made today.

Officer's Recommendation

THAT the Unconfirmed Draft Minutes of the Financial Sustainability Strategic Advisory Committee meeting held on 5 June 2026 be received.

Council Resolution ORD-2026-96

THAT the Unconfirmed Draft Minutes of the Financial Sustainability Strategic Advisory Committee meeting held on 5 June 2026 be received.

Moved Cr Johnson

Seconded Cr Baker

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



MINUTES
FINANCIAL SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE MEETING
Fri 5 June at 10:00am – Council Chambers

Purpose:	• Provide a forum to enable MRC to enhance Financial Sustainability through affordable living, ethical decision making and good governance, optimised asset management, planned capital and forecasting, and a resilient and agile economy. • Provide information, advice and views to MRC on current and emerging matters within the Mackay Local Government area. • Enable Councillors to engage with sectors of the community through identified stakeholder groups and individuals.
Committee Members:	• Cr Anne Baker • Cr Ash-Lee Johnson (Chair) • Chris Kelly – Director Corporate Services • Tania Caldwell – Acting Chief Financial Officer
Supporting Staff:	• Kirsty Bolton – Minute Taker
Guests:	• Amelia Tatnell – Accountant Financial Services • Teona Cousin - Executive Manager Economic Development & Tourism • Aletta Nugent - Director Planning, Growth & Sustainability • Cr Alison Jones (via Teams) • Cr Namarca Corowa • Cr Peter Sheedy
Apologies:	

Item No. / Requestor (Approximate time)		Items	Actions	Due Date / Timeframe
1	10:00 - Standing	Acknowledgement of Country / Introductions / Apologies		
	Chair			
2	Standing	Conflicts of Interest		
	Chair	Nil		
3	Standing	Related Parties		
	Chair	Nil		
4	Standing	External Presenters		

Item No. / Requestor (Approximate time)		Items	Actions	Due Date / Timeframe
		Nil		
5	Standing	Adoption of Previous Minutes		
	Chair	The minutes of the meeting held on 23 April 2026 be adopted. Financial Sustainability Strategic Advisory Committee - Minutes - 23 Apr 2026.pdf	Minutes were adopted.	
6	Standing	Review of Outstanding Actions Items		
6.1	Chair	Budget Workshop – Session 4	Confirm legal advice on Revenue Statement	This has occurred and a summary has been provided as part of the budget presentation. Recommended that this item be closed.
6.2		26/27 Policies & Levies	Add supporting financial figures to the slide relating to the Disaster Response Separate Charge for upcoming Council discussions.	This has been actioned as part of the presentation on Levies provided to Council. Recommended that this item be closed.
			Prepare and present 24 February briefing covering: ○ Waste charges ○ Retirement village price path ○ Status update on entities that have exited the arrangement ○ Commercial price path considerations	This has been actioned as part of budget presentations Recommended that this item be closed.
6.3		Retention & Attraction Strategies	Investigate system enhancements that could improve recruitment workflow efficiency, including potential add-on modules.	Potentially for the July agenda.

Item No. / Requestor (Approximate time)		Items	Actions	Due Date / Timeframe
6.4		Update on Transition to Strategic Procurement	As part of the implementation, review the reporting structure presented to councillors to ensure clarity, transparency, and ease of understanding.	This project will commence in the 26/27 year subject to successful appointment of CPO.
6.5		External Funding Register	Recommendation from Cr Johnson: That Council establish and maintain an External Funding Register, to be reported to the Financial Sustainability Strategic Advisory Committee to provide oversight on future or current funding applications and to identify strategic external funding opportunities aligned with Council priorities. Prepare a draft External Funding Policy to formalise a consistent organisational framework for external funding opportunities. Present the draft External Funding Policy to the Financial Sustainability Strategic Advisory Committee for consideration and advice prior to submission to Council for formal adoption in the June 2026 Ordinary Meeting.	An overview of the Grants Management process was provided to the Committee at the meeting of 5 th June. Proposed policy to be provided at next meeting.
6.6	Presented by Kristen Filtress	Fees & Charges Overview	Hold a discussion around entities leading to the budget.	This has been completed as part of budget development. Recommended that this item be closed.
7	Standing	Agenda Items / Discussion		
7.1	Presented by Teona Cousin	Sarina Sugar Shed – MRC Asset Deep Dive	Actions: Teona to confirm the number of team members within SSS, including their employment capacity (full-time equivalent and part-time). This information will be attached to the minutes. Cr Jones requesting any available pre-2022 archive documents or presentations that may assist in informing decisions on the future of SSS. This information will be attached to the minutes.	This information has been provided. Recommended that this item be closed.

Item No. / Requestor (Approximate time)		Items	Actions	Due Date / Timeframe
			Confirm total capital expenditure for 2025/2026, including redevelopment costs (expected to be available around August 2026).	
7.2	Discussion by Amelia Tatnell	Grants Briefing	- A consistent, organisation-wide framework is required to manage external funding and improve reporting visibility. - Current management and administration processes are operating effectively. - Focus is on developing a clear policy position. Action: Chris to discuss with CEO, with a draft to be prepared and circulated following further discussion.	
7.3	Related Party Policy (COU094)	Attached for reference		
7.4	Presented by Tania Caldwell	Update on Budget Movements / Budget 25/26 Wrap up - Review Debt Recovery Policy - Overview of Debt Strategy	Actions: Tania to confirm the number of customers who challenged their water bills and provide a comparison of water usage growth from the previous year. Tania to report back on Grant Expenditure expended this year. Chris to report back with testimony and copies of submissions following appearance at Federal Government Inquiry into Local Government Financial Sustainability.	
7.5	Verbal update by Chris Kelly	Procurement Update - Update on SCP Progress - Procurement Review Board - Recruitment Update	Action Information to be provided on operation of internal committees.	
8	Standing	General Business		
8.1	Cr Johnson	Audit and Risk Committee Query	Discussion raised regarding Audit and Risk Committee matters, specifically investigations into moving items from a	

Item No. / Requestor (Approximate time)		Items	Actions	Due Date / Timeframe
			medium to high rating. Consideration given to how these could be incorporated into the SAC. - Proposed introduction of a standing agenda item – FSSAC Register – to capture and monitor financial risks, with time allocated for discussion. Action: Chris to develop a proposed approach for review.	
8.2	Cr Baker	Visibility of Budget Framework	Cr Baker proposed a recommendation for consideration by Council of development of a 2027–2028 budget framework to give Councillors early visibility and input. “THAT Council establish a Budget Development Framework for the 2027/2028 Budget that enables Councillors early visibility in the shaping of Budget priorities, funding opportunities, and strategic initiatives. AND that the framework be presented in the August 2026 meeting to the Financial Sustainability Strategic Advisory Committee for consideration prior to submission to Council for adoption.”	
9	Standing	Next Meeting		
9.1		Fri 17 July	August meeting date will need to be reviewed.	

Meeting closed: 13:30pm
Minutes recorded by: KB

**10.3.2. FINANCIAL SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE - 5 JUNE 2026 -
RECOMMENDATION ARISING FROM MINUTES**

Author Director Corporate Services (Chris Kelly)
Responsible Officer Director Corporate Services (Chris Kelly)
File Reference FSSAC Recommendations

Attachments Nil

Purpose

For Council to adopt recommendations of the Financial Sustainability Strategic Advisory Committee relating to the development of a Budget Framework arising from the meeting held on 5 June 2026.

Related Parties

Nil

Corporate Plan Linkage

Financial Strength

Affordable Living - Our rates and charges provide value for residents and are sufficient in providing for required infrastructure, facilities and services.

Ethical Decision-Making and Good Governance - We are committed to keeping our community informed about our activities and performance and employing robust governance policies and procedures to ensure legislative compliance and organisational integrity.

Optimised Asset Management - Our asset spend is aligned with the optimised maintenance, replacement and renewal of our asset base.

Planned Capital and Forecasting - Our planned capital and operational projects are delivered with agility in the line with our business needs.

Resilient and Agile Economy - Our long-term vision guides our planning for present and future needs, understanding the future implications of decisions made today.

Background/Discussion

The Financial Sustainability Strategic Advisory Committee is recommending to Council the development of a 2027/28 Budget Development Framework to give Councillors early visibility and input into the development of future budgets. Each year Council continues to develop and refine its Budget Development framework which sees Corporate Performance, Financial Services and People and Culture support all programs in the development of Key Initiatives, Capital and Operational Budgets. These are then presented to Council through a series of workshops, along with information and context to inform decisions on revenue and expenditure for the coming year. Following adoption of the budget, this process is reviewed and enhanced where improvements are identified. These recommendations will complement this work and allow Council formal endorsement of the process.

Officer's Recommendation

THAT Council establish a Budget Development Framework for the 2027/2028 Budget that enables Councillors early visibility in the shaping of Budget priorities funding opportunities and strategic initiatives.

FURTHER that the framework be presented in the August 2026 meeting to the Financial Sustainability Strategic Advisory Committee prior to submission to Council for adoption.

Council Resolution ORD-2026-97

THAT Council establish a Budget Development Framework for the 2027/2028 Budget that enables Councillors early visibility in the shaping of Budget priorities funding opportunities and strategic initiatives.

FURTHER that the framework be presented in the August 2026 meeting to the Financial Sustainability Strategic Advisory Committee prior to submission to Council for adoption.

Moved Cr Baker

Seconded Cr Johnson

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

10.4. LIVEABILITY AND SOCIAL INCLUSION STRATEGIC ADVISORY COMMITTEE

10.4.1. LIVEABILITY AND SOCIAL INCLUSION STRATEGIC ADVISORY COMMITTEE - DRAFT MINUTES **- 8 JUNE 2026**

Author {position} ({author-name})
Responsible Officer Director Community Services (Mark Sleeman)
File Reference Liveability and Social Inclusion Strategic Advisory Committee

Attachments

1. Draft Minutes 080626 Liveability and Social Inclusion Strategic Advisory Committee [10.4.1.1 - 3 pages]

Purpose

For Council to receive the draft minutes of the Liveability and Social Inclusion Strategic Advisory Committee meeting held on 8 June 2026.

Related Parties

n/a

Corporate Plan Linkage

Community and Environment

Safe, Healthy and Engaged Region - Our Region is a safe and resilient community, with services that support high standards of public health, and extends friendship and support to each other through both good and challenging times.

Live and Visit

Community Participation and Active Lifestyles - Our region is vibrant and culturally rich, home to a wide variety of events, experiences and attractions.

Live, Visit and Play - We have a diverse mix of accessible spaces to live, visit and play.

Officer's Recommendation

THAT the draft minutes of the Liveability and Social Inclusion Strategic Advisory Committee meeting held on 8 June 2026 be received.

Council Resolution ORD-2026-98

THAT the draft minutes of the Liveability and Social Inclusion Strategic Advisory Committee meeting held on 8 June 2026 be received.

Moved Cr Johnson

Seconded Cr May

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



MINUTES
LIVEABILITY AND SOCIAL INCLUSION STRATEGIC ADVISORY COMMITTEE
8 June 2026 at 10.00am – Reception Room

Purpose:	Provide a forum to enable MRC to enhance Liveability and Social Inclusion through strategic social planning, regulatory mechanisms, community projects, initiatives and creating safe places where community voices can be heard and contribute to society: Provide information, advice and views to MRC on current and emerging matters within the Mackay Local Government area: Enable Councillors to engage with sectors of the community through identified stakeholder groups and individuals.
Committee Members:	• Cr Ash-Lee Johnson (Co-Chair) • Cr Karen May (Co-Chair)
Supporting Staff:	• Mark Sleeman Director Community Services (MS) • Maurie Fatnowna Executive Manager Community Lifestyle (MF) • Melissa Rogers Chief Customer Experience Officer (MR) (part) • Chris Kelly Director Corporate Services (CK) (part) • Cathy Jackson Coordinator Land, Leasing & Cultural Heritage (CJ) (part) • Gillian Hayles (GH) - minute taker
Apologies:	• Shannon Vella Project Officer Northern Beaches Community Hub (SV)

Item No. / Requestor	Items	Actions
1	Standing	Acknowledgement of Country / Introductions / Apologies
	Chair	Cr May conducted the Acknowledgement of Country and noted apologies.
2	Standing	Conflicts of Interest
	Chair	Cr Johnson noted she is part of the My Hospital Foundation Board (grants application)
3	Standing	Related Parties
	Chair	Nil
4	Standing	Northern Beaches Community Hub
4.1	Northern Beaches Community Hub	Shannon Vella shared the Bi-monthly update on NBCH via video, including: • Furniture and fixtures document finalised and shared to contractor • Signage and wayfinding review • Review of library and customer experience layout • Draft Emergency Management Plan

Item No. / Requestor		Items	Actions
5	Standing	Customer Experience Transition	
5.1	Melissa Rogers	Mel gave an update on the Customer Experience after-hours service.	
6	Standing	Adoption of Previous Minutes	
6.1	Chair	The minutes of the meeting held on 11 May 2026, having been previously circulated and to be received at Council's Ordinary Meeting on 27 May 2026, were approved.	
7	Standing	Review of Outstanding Actions Items	
7.1	Chair	Actions reviewed and updated provided.	Actions completed or in progress
8	Standing	Agenda Items / Discussion	
8.1	Chair	Policy Review • 065 - Community Leasing • 031 – Grants • 105 – In-Kind Assistance	Noted.
8.2	Chair	Community Grants Outcome – Assets and Infrastructure Grant • Minutes from Round 2 25/26	Noted.
8.3	Chair	Oceania City of Sport • An update from the recent meeting with Project Director was provided.	Noted.
8.4	Chair	Olympic and Paralympic Advisory Group Meeting • Minutes from meeting held 25 May 2026	Noted.
8.5	Chair	NBCH Reference Group Meeting • Minutes from meeting held Monday 27 April 2026 • Minutes from meeting held Monday 25 May 2026	Noted.
8.6	Cr May / Cr Johnson	Board Updates: • Greater Whitsundays Communities • Connect Housing Mackay • Regional Development Australia	Noted.
9	Standing	Advocacy	
9.1	Chair	Olympic Taskforce	
9.2	Chair	Youth Fest	
9.3	Chair	Sarina Youth Centre	
10	Standing	General Business	
		Nil.	

Item No. / Requestor		Items	Actions
11	Standing	Next Meeting	
	Chair	Monday 3 August 2026	

Meeting closed: 12.14pm.
Minutes recorded by: GH

10.5. REGIONAL INFRASTRUCTURE STRATEGIC ADVISORY COMMITTEE

10.6. SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE

10.6.1. SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE - DRAFT MINUTES - 8 JUNE 2026

Author	Director Planning, Growth & Sustainability (Aletta Nugent)
Responsible Officer	Director Planning, Growth & Sustainability (Aletta Nugent)
File Reference	Sustainability Strategic Advisory Committee

Attachments

1. Sustainability Strategic Advisory Committee Draft Minutes 8 June 2026 [**10.6.1.1** - 6 pages]

Purpose

For council to receive the draft minutes of the Sustainability Strategic Advisory Committee meeting held on 8 June 2026.

Related Parties

- Canegrowers Mackay
- Dalrymple Bay Coal Terminal
- Greater Whitsunday Alliance (GW3)
- Mackay Conservation Group
- North Queensland Bulk Ports
- Reef Catchments
- Resources Industry Network
- Yuwi Aboriginal Corporation RNTBC

Corporate Plan Linkage

Community and Environment

Sustainable Practices - We are responsible and active custodians of our natural environment, with future targets and commitments aimed at driving us towards a cleaner, greener and more sustainable region. Climate change will continue to be a consideration in forward planning and we will continue to implement sustainability initiatives in council operations.

Officer's Recommendation

THAT the draft minutes of the Sustainability Strategic Advisory Committee meeting held on 8 June 2026 be received.

Council Resolution ORD-2026-99

THAT the draft minutes of the Sustainability Strategic Advisory Committee meeting held on 8 June 2026 be received.

Moved Cr Jones

Seconded Cr Sheedy

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



MINUTES
SUSTAINABILITY STRATEGIC ADVISORY COMMITTEE
Monday, 8 June 2026, 9.30am – 11.30am, Council Chambers

Purpose:	Provides advice and guidance on sustainability, planning and environmental matters in the Mackay Region	
Co-Chairs:	- Cr Alison Jones - Cr Peter Sheedy (arrived 9.40am)	
Committee Members:	- Renee McGlashan – NQBP - Sarah Ballard – DBCT - Kirili Lamb – Canegrowers Mackay - Georgia Lavers – GW3	In person Via MS Teams
Special Guests:	Anna D'Angelo – Director - Industry Partnerships and Technology NTRO	Via MS Teams
Supporting Staff:	- Aletta Nugent – Director Planning, Growth & Sustainability - Jaco Ackerman – Executive Manager Strategic Planning - Philip Grobler – Coordinator Environment and Sustainability - Sherry Tseng – Senior Sustainability Advisor	In person
Apologies:	- Emma Barrett – Mackay Conservation Group - Katrina Dent – Reef Catchments - Irene Adams – Yuwi Aboriginal Corporation RNTBC	

Item No. / Requestor	Agenda Item / Discussion	Actions
1. Standing	Acknowledgement of County/Introductions /Apologies	
1.1 Chair	Cr Alison Jones conducted Acknowledgement of Country	
2. Standing	Conflicts of Interest	
2.1 Chair	Nil.	
3. Standing	Adoption of Previous Minutes	
3.1 Chair	- Minutes of meeting on 9 March 2026 were endorsed by Council on 22 April 2025 and circulated to SSAC on 27 April 2026. - Noted and accepted as is.	
4. Standing	Outstanding Action Items	
4.1	SSAC Meeting Action List.xlsx - All actions updated.	
5. Standing	Presentations	



5.1	NTRO	Use of crumb rubber in roads – Anna D'Angelo – Director - Industry Partnerships and Technology NTRO - National Transport Research Organisation (NTRO) is working with NQBP to reduce waste from old rubber tyres. - Free Fundamentals of Crumb Rubber NTRO Training available to local government employees. <u>Discussion/Feedback:</u> - The presentation explained the composition of vehicle tyres, how crumbed rubber is made, and the use of crumbed rubber in sprayed road seals. - Specific research on the use of crumb rubber modified bitumen in seals and asphalt intensified since 2014, with NTRO involved in 5 demonstration projects, including a section of the Peak Downs Highway - UV binding testing was done on Sunshine Coast project, not on Peak Downs Highway project. However, it would be good to test UV binding in Mackay region – being a subtropical region with high temperatures and tropical conditions. - Anna's research focuses on crumbed rubber for roads, but if Council wants to look at alternative uses of crumbed rubber (i.e. playground Softfall), Anna can put council in touch with Tyre Stewardship Australia (TSA) as they are across all the applications of crumbed rubber. - TSA provide funding for research as well as upgrading of crumbed rubber manufacturing plants. Anna is aware of TSA advising that there is a producer of crumbed rubber in Mackay. Part of funding research with TSA was to get equipment into the area to share crumbed rubber facilities. - Looking ahead, research funding can support investigation of the effect of UV in a tropical area, as well as looking at increased recovery of mining tyres which is currently low at only 2%. - Notwithstanding research, there is no single Australian standards for crumbed rubber, with state transport departments leading the specifications on its use in their jurisdictions. - Council currently use some crumbed rubber product that meets the TMR specifications. Council's Design team is aware of the product, which is used in resurfacing and sourced from Puma. Unsure if it is used in business as usual or only for specific applications. - In Queensland, local government roads are built to TMR and national standards and signed off by a Registered Professional Engineer of Queensland (RPEQ).	Presentation to be passed on the SSAC members. Presentation information to be passed on to Director Infrastructure & Operations and Regional Infrastructure Strategic Advisory Committee.
5.2	MRC	Environmental Sustainability Strategy – Phil Grobler – Coordinator Environment & Sustainability - Phil provided an update on the progress of the Environmental Sustainability Strategy, which was on public consultation in April/May 2026 and progressing towards adoption. <u>Discussion/Feedback:</u> - Noted support for the strategy including protection of the natural environment, climate change resilience and support for partnerships to progress the strategy - Waste management was consistently raised during engagement process. Council is investigating new technology in this space that could change how council look at waste management. - The draft strategy may undergo minor amendment and be progressed toward adoption. - Thereafter, implementation will be via a 5-year action plan, with progress reported annually.	MRC to update SSAC on approval and implementation of the strategy at future meeting.



5.3	MRC	Update on MRC Urban Greening Strategy implementation – Phil Grobler – Coordinator Environment & Sustainability - Phil provided an update on the MRC Urban Greening Strategy that commenced in Dec 2022. <u>Discussion/Feedback:</u> - The vision of the urban greening strategy is that the Mackay region will have cooler, greener and better-connected neighbourhoods. The urban tree canopy cover across the 5 key urban areas was 14% in 2021. The strategy sets targets to increase tree canopy cover by 2041, notably over public pathways and in parks and open spaces. - Council has progressed a tree replacement budget and planting projects since strategy adoption. This means designing sites and planting trees year-on-year – noting completion of 260 trees planted across 4 sites, and identifying a further 4 sites to plant up to 282 trees. - The key consideration being an annual net gain in public tree numbers, planting more than we remove. The urban greening strategy resulted in consideration of trees in project design and not as an afterthought. - A question was raised on whether renters can access free plant giveaways to assist in tree planting, as this is only available to ratepayers. In practice, renters could get approval from property owners to plant trees on property. - It was noted that residents can take part in free plant giveaways but can also purchase affordable native plants and trees from the MRC Nursery.	Presentation to be sent out to SSAC members.
6.	Standing	Agenda Items	
6.1	MRC	Update on MRC Sustainability Projects <u>Current Projects</u> - Finalising Sustainability Strategy 2026-2031 for adoption - Looking to progress fleet transition to EVs - Installation of electric mowers in civic precincts (have procured electric hand tools that are working out well) - Supporting installation of more EV chargers in region - Jolimont Fishway monitoring completed - fish sizes are looking larger, and the first juvenile Barramundi in fishway. <u>Year ahead – subject to budget approval</u> - Start drafting of Natural Environment Plan - MRC seeks engagement with Reef Catchment on review of its Natural Resource Management Plan - NOTE: new MRC Environmental Planner Siobhan Bland – to drive MRC natural environment plan - Climate Risk Management Framework (next Stage) - Emissions Inventory FY25/26 - Energy Efficiency work continues - Review of Biosecurity Plan - MRC wants to see stronger Partnerships – similar to co-operation on Threatened Species Project with Reef Catchments. <u>Discussion/Feedback:</u> - Indian Myna bird population has exploded within region recently.	



6.2	Reef Catchments and MRC	Partnership Project – Reef Catchments NRMEP Threatened Ecological Communities (TEC) project: Reef Catchments (with Central Queensland Coast Landcare Network) is undertaking the NRMEP <i>Threatened Ecological Communities (TEC)</i> project in the Mackay Whitsunday Isaac region. The project is funded by the Queensland Government's Natural Resource Management Expansion Program and runs over three years (2025-2028). AIM: to improve resilience of two nationally significant Threatened Ecological Communities (TECs) being <i>Littoral Rainforest and Coastal Vine Thickets (Beach Scrub)</i> and <i>Broad Leaf Tea Tree Woodlands (Melaleuca viridiflora)</i>. The project involves 90 ha of weed control and 3 ha of revegetation, using local provenance tube stock. Mackay Regional Council supports this project by providing landowner agreement – on two Council sites, at Midge Point and Blacks Beach spit. This project shows “Partnerships to protect, manage and restore the natural environment”, which is an action area under the draft MRC Environmental Sustainability Strategy 2026-2031. More info here: Threatened Ecological Communities (TEC) - Reef Catchments	
7.	Standing	Stakeholder Updates	
7.1	All	GW3 - Started ESG masterclass and mentoring series with 13 businesses and might have a couple more come on. Received positive feedback. Another masterclass will be held in a couple weeks' time, then follow up with mentoring. Roadshow delivery to take place across Isaac and Whitsunday regional council areas. - Would like a push from SSAC members on the Decarbonisation Accelerated Benchmarking Survey. It's about benchmarking the region. Looking to incentivise businesses to complete survey, only takes 5mins. Will share message with SSAC in next couple weeks as GW3 is looking at more marketing in this space. - Currently working through a concept for Future Green Leaders Challenge. It's about engaging young people and students to understand sustainability careers within the region. If anyone has any ideas around key challenges to present to students, send to Georgia to look into. NQBP - Climate risk assessment review to update from using Representative Concentration Pathways (RCP) to Shared Socioeconomic Pathways (SSP) climate scenarios. - Annual emissions reporting for FY26 commencing soon for scope 1, 2 and 3. - Decarbonisation roadmap pulling together initiatives and working with assets team to fit into existing assets cycles. - Microgrid project with RIN for stage 1 complete with good stakeholder engagement and concluding third party aggregator model best pathway. Currently investigation what that might look like. - Biodiversity assessment – desktop review with GHD and using CSIRO's Nature IQ tool. While the project helped define environmental values, it didn't give spatial tool outputs originally scope due to changes in the tool.	



		DBCT - Focus is currently preparing for first climate report – due to ASIC by 31 Oct 2026. Finalising scenario analysis for Executive and Board approvals. Next FY will be preparing Scope 3. National Pollutant Inventory and National Greenhouse and Energy reporting also due to the regulator. - Just completed biodiversity assessment on site, waiting for report. Focussed on what is within span of control as the operator. - Just finished waste assessment onsite with Coreo – hoping to see some opportunities in waste space. Canegrowers Mackay - Harvesting (crush) has started across the region. Racecourse should start 9 June, Marian pushed back to 15 June start. Crush will see increased transport on road network. This will also roll into planting season, with increased movement of fertiliser. - Positive to see Plane Creek/Sarina area get a new productivity officer which should mean greater take up of Smart Cane Best Management Practices accreditations by farmers Reef Catchments - Not present. Mackay Conservation Group - Not present. Yuwi - Not present.	
8.	Standing	Relevant Conferences and Key Takeaways	
8.1	GW3	Energy Exchange Expo Update – Georgia Lavers - Good opportunity to see renewable space in sustainability. - Georgia was on the panel on for Renewable, Region and Circular Economy.	
8.2	MRC	<u>Coastal Leaders Forum - LGAQ - CONNECT . INNOVATE . ACHIEVE</u> Cr May and Cr Baker will be attending, 29-30 July 2026	
9.	Standing	Strategic Funding Opportunities	
9.1		DBCT are always open and interested in new funding opportunities with new financial year sponsorship program.	
10.	Standing	General Business	
10.1		- Cr Jones appreciates the relationships and collaboration around the table. SSAC group provides valuable input. - Queensland Health is rolling out Sustainability Officer roles across the State. Erin Camm is in the role with the	



		MHHS.	Will request Erin Camm (sustainability officer at MHHS) to present at a future SSAC meeting.
11.	Standing	Future Meeting Dates	
11.1		21 September 2026, 30 November 2026	

10.7. OTHER COMMITTEES

10.7.1. AUDIT COMMITTEE - DRAFT MINUTES - 4 JUNE 2026

Author	Secretary (Katrina Hoare)
Responsible Officer	A/Director Organisational Capability and Risk (Chris Molyneaux)
File Reference	Audit Committee

Attachments

1. Draft Minutes - Audit Committee - 4 June 2026 [**10.7.1.1** - 9 pages]

Purpose

For Council to receive the draft final minutes of the Audit Committee meeting held on 4 June 2026.

Related Parties

Nil

Corporate Plan Linkage

Financial Strength

Ethical Decision-Making and Good Governance - We are committed to keeping our community informed about our activities and performance and employing robust governance policies and procedures to ensure legislative compliance and organisational integrity.

Background/Discussion

In accordance with Section 211 (1) (c) of the *Local Government Regulation 2012* (the regulation), the Committee must as soon as practicable after a meeting, give the local government a written report about the matters reviewed at the meeting and the committee's recommendations about the matters.

Furthermore, under Section 211 (4) of the regulation, the Chief Executive Officer must present the report at the next meeting of the local government.

Consultation and Communication

The draft minutes were approved by the Chair of the Audit Committee and then circulated to its members.

Officer's Recommendation

THAT the draft minutes of the Audit Committee meeting held on 4 June 2026 be received.

Council Resolution ORD-2026-100

THAT the draft minutes of the Audit Committee meeting held on 4 June 2026 be received.

Moved Cr Johnson

Seconded Cr Paton

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



FINAL MINUTES

Audit Committee

Held at Council Chambers
Sir Albert Abbott Administration Building
73 Gordon Street, Mackay

On Thursday 4 June 2026

AUDIT COMMITTEE - 4 JUNE 2026

ORDER OF BUSINESS

ITEM	PAGE
0.3. Acknowledgement to Country	3
1. Attendance	3
2. Apologies	3
3. Conflict of Interest	3
4. Confirmation of Minutes	3
5. Business Arising out of Previous Minutes	3
6. Reports to Be Tabled	5
6.1. Financial Services	5
6.1.1. Pro Forma Financial Statements for 30 June 2026	5
6.1.2. Strategic Financial Report - April 2026	7
6.1.3. Accounting File Notes - May 2026	9
6.2. Asset Management	11
6.2.1. Asset Management (Incl WIP) Update	11
6.3. Internal Audit	12
6.3.1. Internal Audit Progress Report	12
6.3.2. Strategic Internal Audit Plan - (FY 2026-27 to 2028-29)	16
6.3.3. Audit Action Register	21
6.4. Enterprise Risk Management	26
6.4.1. Enterprise Risk Management	26
6.5.1. QAO Briefing Paper	29
6.5.2. QAO Interim Management Letter	30
6.6. Other	31
6.6.1. Cyber Security @ Council (CS@C) Update	31
6.6.2. Landfill Gas Management	31
7. Other Business	32
7.1. Review of Annual Meeting Plan	32
7.2. Next Meeting	32
8. Meeting Closure	32

AUDIT COMMITTEE - 4 JUNE 2026

Chair Ms M McKendry acknowledged the traditional custodians of the land on which we meet today, the Yuwibara and Yuibera people and paid her respects to their Elders past and present. She also extended her acknowledgement to all Aboriginal members of the Birri Gubba Nation.

1. ATTENDANCE**Committee Members:**

Ms M McKendry (Chairperson), His Worship the Mayor Cr G Williamson, Cr A Johnson and Ms K Phillips (External Audit Committee Member).

Observers:

Cr P Sheedy, Cr A Baker

Council Officers:

Mr G Carolyn (Chief Executive Officer), Mr C Kelly (Director Corporate Services), Ms T Caldwell (A/Chief Financial Officer), Mr W Mushtaq (Principal Internal Auditor) and Ms K Hoare (Minute Secretary)

Visitors:

Ms M Manual (Director, QAO), Ms T Mowatt (Audit Manager), Ms J Prinsloo (Financial Accounting Coordinator), Mrs A Kenny (Senior Risk Officer, Performance & Risk), Mr J Neilsen Bradshaw (Chief Governance & Performance Officer), Ms K Rogers (Assoc Director Infrastructure), Mr V Nsanabo (Executive Manager – Asset Management), Mr S Hildred (Chief Information Officer), Mr D de Jager (Executive Manager – Waste Services), Mr J Rowe (Assoc Director Operations), Mr S Taylor (Director, Operations & Infrastructure) and Mr C Molyneaux (A/Executive Officer).

The meeting commenced at 10am.

2. APOLOGIES

Nil

3. CONFLICT OF INTEREST**4. CONFIRMATION OF MINUTES****Council Resolution AC-2026-1**

THAT the Minutes of the Audit Committee of 19 February 2026 be adopted.

Moved Cr Williamson

**Seconded M McKendry
Carried**

5. BUSINESS ARISING OUT OF PREVIOUS MINUTES

Nil

AUDIT COMMITTEE - 4 JUNE 2026

6. REPORTS TO BE TABLED**6.1. FINANCIAL SERVICES****6.1.1. PRO FORMA FINANCIAL STATEMENTS FOR 30 JUNE 2026****Officer's Recommendation**

THAT the Audit Committee received Mackay Regional Council's Pro forma Financial Statements and associated notes for the year ended 30 June 2026.

Audit Committee Resolution AC-2026-2

THAT the Audit Committee received Mackay Regional Council's Pro forma Financial Statements and associated notes for the year ended 30 June 2026.

Moved Cr Williamson

**Seconded Cr Johnson
Carried**

6.1.2. STRATEGIC FINANCIAL REPORT - APRIL 2026**Officer's Recommendation**

THAT the audit committee receive the Strategic Financial Report for April 2026.

ACTION: Mayor Williamson asked if the major projects could be identified as Internal or External Delivery in the Strategic Report.

Audit Committee Resolution AC-2026-3

THAT the audit committee receive the Strategic Financial Report for April 2026.

Moved M McKendry

**Seconded Cr Williamson
Carried**

6.1.3. ACCOUNTING FILE NOTES - MAY 2026**Officer's Recommendation**

THAT the Audit Committee receive the 2025/26 accounting file notes as part of the planning phase of the financial reporting process.

Audit Committee Resolution AC-2026-4

THAT the Audit Committee receive the 2025/26 accounting file notes as part of the planning phase of the financial reporting process.

Moved M McKendry

**Seconded K Phillips
Carried**

AUDIT COMMITTEE - 4 JUNE 2026

6.2. ASSET MANAGEMENT**6.2.1. ASSET MANAGEMENT (INCL WIP) UPDATE****Officer's Recommendation**

THAT the Asset Management update be noted.

ACTION: *Presentation and agenda to have access to real time dashboard data.*

Audit Committee Resolution AC-2026-5

THAT the Asset Management update be noted

Moved K Phillips

**Seconded Cr Williamson
Carried**

10.40am Ms K Rogers (Assoc Director Infrastructure) and Mr V Nsanabo (Executive Manager – Asset Management) left the meeting.

6.3. INTERNAL AUDIT**6.3.1. INTERNAL AUDIT PROGRESS REPORT****Officer's Recommendation**

THAT the Internal Audit Progress Report be received and reviewed by the Audit Committee.

AND THAT the Internal Audit Progress Report be endorsed by the Audit Committee.

Audit Committee Resolution AC-2026-6

THAT the Internal Audit Progress Report be received and reviewed by the Audit Committee.

AND THAT the Internal Audit Progress Report be endorsed by the Audit Committee.

Moved K Phillips

**Seconded Cr Williamson
Carried**

AUDIT COMMITTEE - 4 JUNE 2026

6.3.2. STRATEGIC INTERNAL AUDIT PLAN - (FY 2026-27 TO 2028-29)**Officer's Recommendation**

THAT the Strategic Internal Audit Plan – 2026-27 to 2028-29 and the detailed Annual Internal Audit Plan – 2026-27 be reviewed and endorsed by the Audit Committee.

Audit Committee Resolution AC-2026-7

THAT the Strategic Internal Audit Plan – 2026-27 to 2028-29 and the detailed Annual Internal Audit Plan – 2026-27 be reviewed and endorsed by the Audit Committee.

Moved K Phillips

**Seconded Cr Williamson
Carried**

6.3.3. AUDIT ACTION REGISTER**Officer's Recommendation**

THAT the Audit Action Register (AAR) as at 30 April 2026 be reviewed by the Audit Committee.

AND THAT all audit actions identified as being completed, are endorsed by the Audit Committee and be removed from the AAR.

AND THAT all proposed extensions to the completion timelines, as identified, are endorsed by the Audit Committee and be updated in the AAR.

Audit Committee Resolution AC-2026-8

THAT the AAR as at 30 April 2026 be reviewed by the Audit Committee.

AND THAT all audit actions identified as being completed, are endorsed by the Audit Committee and be removed from the AAR.

AND THAT all proposed extensions to the completion timelines, as identified, are endorsed by the Audit Committee and be updated in the AAR.

Moved K Phillips

**Seconded Cr Williamson
Carried**

11.18am Mrs A Kenny (Senior Risk Officer, Performance & Risk), Mr J Neilsen Bradshaw (Chief Governance & Performance Officer) entered the meeting.

AUDIT COMMITTEE - 4 JUNE 2026

6.4. ENTERPRISE RISK MANAGEMENT**6.4.1. ENTERPRISE RISK MANAGEMENT****Officer's Recommendation**

THAT the Strategic Risk Report, Quarter Three 2025-2026 is received by the Audit Committee, along with the updates provided regarding the progression of strategic risk, risk appetite and risk maturity at Mackay Regional Council.

Audit Committee Resolution AC-2026-9

THAT the Strategic Risk Report, Quarter Three 2025-2026 is received by the Audit Committee, along with the updates provided regarding the progression of strategic risk, risk appetite and risk maturity at Mackay Regional Council.

Moved K Phillips**Seconded Cr Johnson
Carried**

11.37am Mrs A Kenny (Senior Risk Officer, Performance & Risk), Mr J Neilsen Bradshaw (Chief Governance & Performance Officer) left the meeting

11.38am Mr S Hildred (Chief Information Officer) entered the meeting

6.6. OTHER**6.6.1. CYBER SECURITY @ COUNCIL (CS@C) UPDATE**

Presentation by Stuart Hildred, Chief Information Officer, Corporate Services was noted by the committee.

12.12pm Mr S Hildred (Chief Information Officer) left the meeting

12.12pm Lunch

12.40pm Meeting resumed and Ms M Manual (Director, QAO) entered the meeting via TEAMS

12.48pm Mr C Molyneaux (A/Executive Officer) entered the meeting

AUDIT COMMITTEE - 4 JUNE 2026

6.5.1. QAO BRIEFING PAPER

ACTION: Committee to review the QAO checklist for managing third party cybersecurity risks and respond at the next meeting.

Officer's Recommendation

THAT the audit committee receive the QAO Briefing Paper and Local Government Report.

Audit Committee Resolution AC-2026-10

THAT the audit committee receive the QAO Briefing Paper and Local Government Report.

Moved M McKendry

**Seconded K Phillips
Carried**

6.5.2. QAO INTERIM MANAGEMENT LETTER

ACTION: Cr Johnson requested details of the current policy from which the valuation and depreciation calculations are determined.

Mr G Carlyon advised he would take this question on notice.

Officer's Recommendation

THAT the audit committee receive the Queensland Audit Office's interim report for MRC for the financial year ending 30 June 2026.

Audit Committee Resolution AC-2026-11

THAT the audit committee receive the Queensland Audit Office's interim report for MRC for the financial year ending 30 June 2026.

Moved M McKendry

**Seconded K Phillips
Carried**

1.04pm Mr D de Jager (Executive Manager – Waste Services), Mr J Rowe (Assoc Director Operations), Mr S Taylor (Director, Operations & Infrastructure) entered the meeting

6.6. OTHER**6.6.2. LANDFILL GAS MANAGEMENT**

Presentation by David de Jager, Executive Manager, Waste Services was noted by the committee.

1.34pm Mr D de Jager (Executive Manager – Waste Services), Mr J Rowe (Assoc Director Operations), Mr S Taylor (Director, Operations & Infrastructure) left the meeting

AUDIT COMMITTEE - 4 JUNE 2026

6.7. CEO UPDATE

Mr G Carlyon, Chief Executive Officer provided verbal update to Committee.

7. OTHER BUSINESS

Mr C Molyneaux requested feedback on the recent changes to the audit committee process and sought guidance on the structure of the meeting moving forward, including any proposed changes to the meeting plan that might be required to support these changes.

Mayor Williamson requested that the presentations have real time data.

Cr Johnson asked if there was any training available for Audit Committee members. Ms K Phillips advised that ICAC in New South Wales has very beneficial training that members may want to review.

7.1. REVIEW OF ANNUAL MEETING PLAN

The Annual Meeting Plan was reviewed.

7.2. NEXT MEETING

The next meeting will be held on 8th September 2026.

8. MEETING CLOSURE

Meeting closed at 1.55pm.

11. CORRESPONDENCE AND OFFICER'S REPORTS

11.1. OFFICE OF THE MAYOR AND CEO

11.1.1. MAYOR'S MONTHLY REVIEW REPORT

Author	Mayor (Greg Williamson)
Responsible Officer	Mayor (Greg Williamson)
File Reference	DMRR

Attachments

1. Mayoral Monthly Report May June 2026 [11.1.1.1 - 5 pages]

Purpose

To provide Council with the Mayor's Monthly Review Report for the month of May/June 2026.

Related Parties

Nil

Officer's Recommendation

THAT the Mayor's Monthly Review Report for May/June 2026 be received.

Council Resolution ORD-2026-101

THAT the Mayor's Monthly Review Report for May/June 2026 be received.

Moved Cr Williamson

Seconded Cr May

CARRIED UNANIMOUSLY 10/0

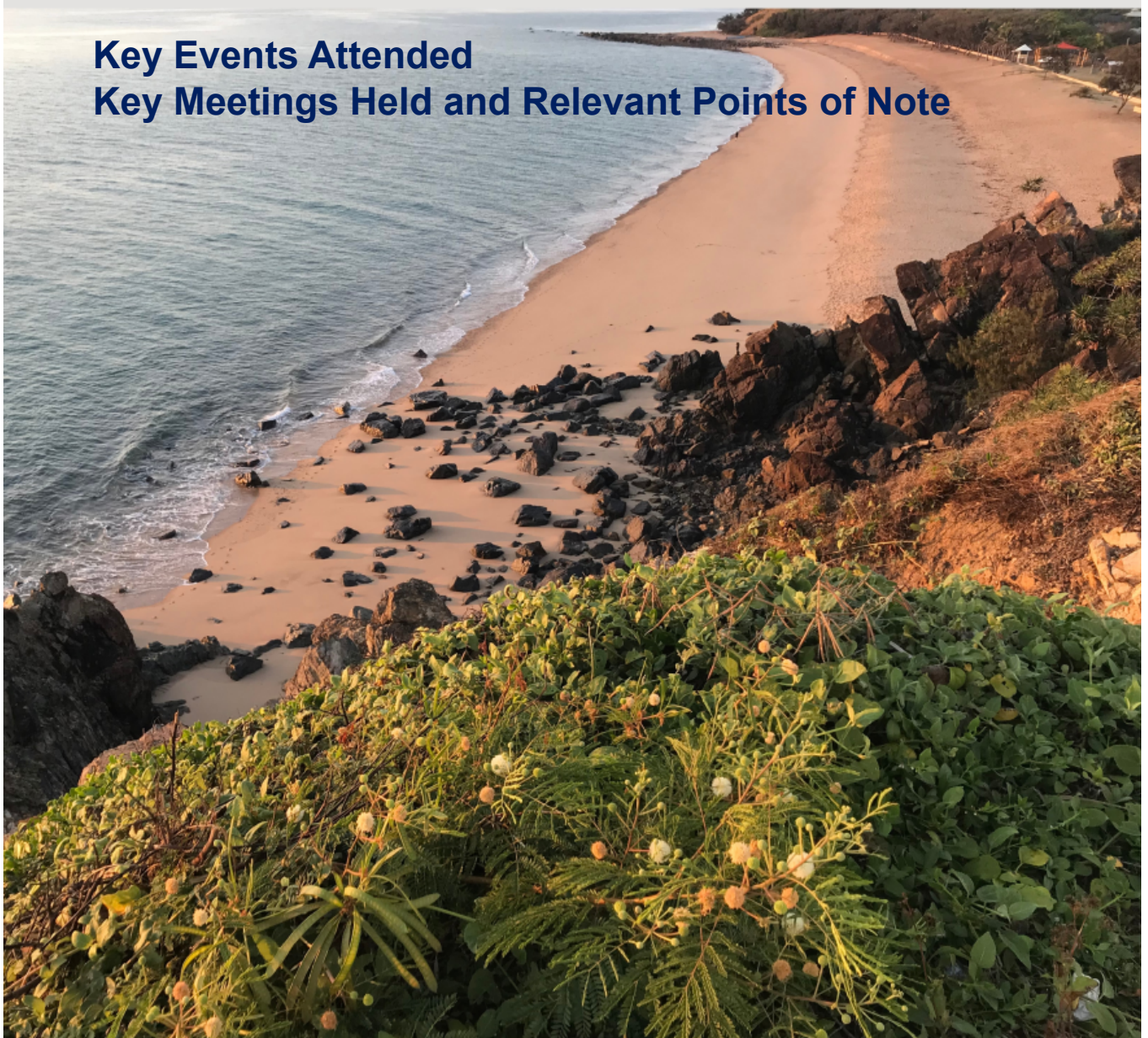
For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

MAYORAL MONTHLY REVIEW REPORT

MAY/JUNE 2026

**Key Events Attended
Key Meetings Held and Relevant Points of Note**



Mayor Greg Williamson



KEY EVENTS ATTENDED

- ✓ Officially open the Botanic Gardens new Shade Garden path.
- ✓ Speaker at Friends of the MECC and Artspace Volunteers – National Volunteer Week
- ✓ Attended National Volunteer Week Celebration – Dudley Denny Library
- ✓ Speaker at JCU Education Breakfast Roundtable about AI.
- ✓ Speaker at Project Pink Graduation ceremony.
- ✓ Judged Australia's Biggest Morning Tea Bake Off at MRC
- ✓ Speaker at Northern Beaches State High School - Year 8's – Natural Disasters
- ✓ Speaker at Mayor's Charity Ball Sponsors Morning Tea
- ✓ Speaker at Mt Pleasant Centre Respect Student Leaders Breakfast
- ✓ Speaker at 2MT Mining Products Pty Ltd official launch of Husky Dragline Bucket
- ✓ Speaker at Tech Verge – MIW Region Digital Innovation Summit
- ✓ Attended BBMC Networking Lunch
- ✓ Attended Catherine McAuley College Year 10 Careers Showcase
- ✓ Speaker at the final Mackay Youth Council Meeting for their current term.
- ✓ Speaker at Sarina Candle Lighting Ceremony for Domestic and Family Violence Prevention
- ✓ Provided Welcome Address at RIN Safety Conference
- ✓ Speaker at Rotary Respect in Every Step Community March
- ✓ Attended Meteorettes and Meteors Games
- ✓ Attended SES Awards Ceremony
- ✓ Attended opening of Legends on the Lawn
- ✓ Speaker at Eimeo Surf Life Saving Club Awards Night
- ✓ Guest Speaker at Older Women's Networking Meeting
- ✓ Attended Consul-General of Japan – 50th Anniversary of the Signing of the Basic Treaty of Friendship and Cooperation Between Australia and Japan and 130th Anniversary of Establishment of Japan's First Diplomatic Mission in Australia in Townsville
- ✓ Speaker at Aliza Kroeger's Art opening at Foodspace
- ✓ Provided official welcome at Association of School Business Administrators Conference
- ✓ Presented our Disney event at Mackay Isaac Tourism Networking function.
- ✓ Provided Welcome at Stir a Cuppa with a Senior –World Elder Abuse Awareness Day
- ✓ Speaker at the Opening of the Piccaninny Contact Centre
- ✓ Speaker at BMA Mackay Marina Run – Live with Legends
- ✓ Speaker at Sarina and District Historical Centre Open Day
- ✓ Speaker at Mitsubishi Development Dinner – Mackay Marina Run
- ✓ Speaker at BMA Mackay Marina Run Presentations
- ✓ Speaker at 2026 Annual Bakers Creek Memorial Ceremony – 83rd Anniversary

KEY EVENTS ATTENDED

- ✓ Provided Welcome at LGAQ Resources Forum
- ✓ Attended LGAQ Resources Council Forum Dinner
- ✓ Speaker at Mackay Isaac Whitsunday Infrastructure & Future Industries Leadership Breakfast
- ✓ Appeared before the Federal House of Representatives Standing Committee on Regional Development, Infrastructure and Transport's Public Hearing into Local Government Funding and Fiscal Sustainability
- ✓ Attended Mackay Community Grants Presentation
- ✓ Attended RIN June Industry Briefing
- ✓ Speaker at Mackay Housing Affordability Roundtable with the Leader of the Opposition
- ✓ Speaker at Shadow Cabinet Meeting in Mackay
- ✓ Officially open the Mervyn Moriarty Touring Exhibition at Gallery 31
- ✓ Attended LGAQ Elected Member Update in Isaac
- ✓ Attended Site Inspection of Black Nugget in Moranbah
- ✓ Speaker at International Women in Engineering Day Breakfast

KEY MEETINGS

Craig Davidson, CEO, Tourism Events Queensland

Was a great opportunity to show the TEQ CEO Craig Davidson around our Finch Hatton Mountain Bike facility and track; to outline our vision for the next stages; and to explore funding pathways. He was suitably impressed with what we have delivered so far and supportive of Council applying in the next round of funding to assist in the delivery of Stage 2.

Mayors' Domestic Violence Taskforce Meeting

May of course was Domestic Violence Awareness Month, and the Taskforce was proud to officially launch the RESPECT campaign featuring the large letters "Respect" in the front lawn of the Civic Precinct along with some smaller "Respect" letters appearing throughout the month at sites around the region.

It was a campaign to start conversations around respect, with the question "What does Respect mean to you?"

Analysis of social media activity shows high participation and engagement from stakeholders. There was a total of 35.2K views of the reels on Council's Facebook page; great coverage on local news media; and a range of local organisations posted on their own pages and shared the campaign. The Mackay Base Hospital hosted the smaller Respect letters, and the Rotary Club of Mackay ran a respect march with over 1000 local high school students taking part.

My congratulations to the members of the Taskforce who planned and delivered an excellent campaign.

One Rail

The CEO and I had a meeting with the CEO of One Rail Australia Andrew Betts and project lead Jamie Ferguson to hear about their plans for further significant investment in our region. One Rail are very keen to broaden their footprint and workforce in the Mackay Region and were looking for feedback on Council's growth initiatives and land use possibilities.

Clint Tunnie, Deputy Chief Officer, Northern Region, Rural Fire Service Queensland

DCO Tunnie has just taken up a new posting with Rural Fire Service QLD and was in Mackay to renew acquaintances and to outline his commitment to supporting community resilience and outline the RFS emergency response capabilities throughout our region.

Dr Mai Badr

Dr Badr is the only full-time private practice paediatrician in Mackay. Her waiting list has now blown out to 12 months. Off her own initiative she has proposed a GP Shared-Care Pathway which is a collaborative model to care for children and adolescents with ADHD in the Mackay Region. I have agreed to advocate for her plan to the NQPHN because it could halve waitlists.

KEY MEETINGS

Dilshani Weerasinghe, Executive Director, Queensland Ballet

This was an update on the Queensland Ballet's Regional Touring program which in our region involves the *First Five Forever library programs, In-School workshops and importantly the Dance Health program*, as well as performances at the MECC.

We were able to facilitate an introduction to Mackay Hospital and Health Service to take advantage of QB's funded program where older patients are engaged in movement programs.

Kirsten Livermore, Anglo America

Kirsten was in town to provide a personal update on Anglo's sale of its Australian steelmaking coal assets to the UK –based Dhilmar Ltd. The sale transfers not only mining operations but also associated community infrastructure, including housing, medical facilities, and commercial spaces in towns like Middlesbrough.

For Anglo American, the divestment completes its exit from steelmaking coal, allowing the company to focus on future-facing commodities and strategic growth in copper, iron ore, and agricultural products.

Until the sale is affected it is business as usual for the Anglo mines and their staff.

Damien Gwynne & John Miller, Certainty Wealth

The update on their Development sites at Mirani and Sarina was extremely heartening with almost all lots in the first stage sold and house construction about to start. Damien is a southern developer who was introduced to Mackay through our partnership deal with the Gold Coast Suns. He has since made some very large investments in our region and has followed through with producing some much-needed housing developments.

Craig Doyle (Chair Olympic & Paralympic Advisory Committee)

Craig has been appointed as the external chair on Council's Advisory Committee so it was a pleasure to welcome him for his first briefing for the CEO and I. The discussion covered the Olympic and Paralympic Advisory Group's action list, ideas list, and the LA2028 Observer Program.

Di Farmer MP

Di is the Shadow Minister for Education and Youth Justice in the Queensland Parliament. This was a catch-up meeting for her to hear of the issues in our region associated with her Shadow portfolios.

Barry Tudor, Perry Gray and David Elliott, Europa

Barry is a seed investor, Chairman and director of a new company called Jupiter-RE, which is developing what will be Australia's first anaerobic digester. At his recommendation, the company has chosen Mackay as the location for the **first** project, which we believe will become a model of real sustainable energy for Australia.

11.1.2. CHIEF EXECUTIVE OFFICER'S MONTHLY REVIEW REPORT - MAY 2026

Author	Chief Executive Officer (Gerard Carlyon)
Responsible Officer	Chief Executive Officer (Gerard Carlyon)
File Reference	DMRR

Attachments	1. FINAL - CEO Monthly Review Report - May 2026 [11.1.2.1 - 26 pages]
--------------------	---

Purpose

To provide Council with the Chief Executive Officer's Monthly Review Report for the month of May 2026.

Related Parties

Nil

Officer's Recommendation

THAT the Chief Executive Officer's Monthly Review Report for May 2026 be received.

Council Resolution ORD-2026-102

THAT the Chief Executive Officer's Monthly Review Report for May 2026 be received.

Moved Cr Baker

Seconded Cr Hassan

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

CEO MONTHLY REVIEW REPORT

May 2026



Gerard Carlyon CEO



SUMMARY OF CONTENT

Highlights

Workforce profile

Safety

Utilisation of council facilities

Infrastructure and operations

Council online statistics

Community events

Community engagement

Customer contacts

Regional growth

Significant projects

Economic snapshot

Development activity

HIGHLIGHTS

National Volunteer Week celebrated

The MECC and Artspace Mackay came together last month to celebrate National Volunteer Week. They hosted an afternoon tea for volunteers from the Friends of the MECC and Artspace Mackay. The event attracted more than 100 volunteers and was attended by Mayor Greg Williamson and several Mackay Regional Councillors.

Mayor Greg Williamson spoke about the important role volunteers play in strengthening community connections and supporting local arts and culture.

As part of the afternoon, the Major Venues Engagement Team hosted a lucky door competition, inviting volunteers to share their favourite volunteering memories. Many heartfelt stories were submitted, including reflections on lifelong friendships formed through volunteering, memorable interactions with patrons and the joy of seeing the MECC grow since its opening in 1988. The event was a wonderful opportunity to recognise and thank the volunteers whose dedication contributes so much to the success of our community organisations.



Free public art walk hosted

Nearly 20 participants joined Public Art Officer, Jennifer Dalton-Smith for a Public Art Walk around the city on Friday, May 1.

Participants explored a range of artwork including sculptures, murals and temporary vinyl public art exhibitions.



MECC hosts another outstanding Mayor's Charity Ball

The MECC was delighted to once again host the Mayor's Charity Ball, welcoming close to 400 guests for an evening that successfully combined community engagement with meaningful fundraising outcomes.

The event raised more than \$67,000, supporting The Salvation Army's Family Violence Service and The Neighbourhood Community Hub programs, delivering a tangible impact for vulnerable members of the community.

The evening featured high-quality entertainment, including Beccy and The Jets and emcee Dave O'Neil, contributing to a vibrant and highly engaging guest experience.

A notable achievement was the seamless delivery of the event, with a special acknowledgement to the MECC team for their professionalism and commitment in executing a successful large-scale function.



Fleet optimisation initiatives help drive efficiencies

As part of Operations' ongoing fleet optimisation, 13 under-utilised vehicles were recently identified.

Following assessment, these vehicles have been removed from various Programs and isolated for disposal thus improving overall vehicle utilisation across the organisation.

This initiative enhances Asset Management practices, supports operational flexibility and strengthens governance arrangements.

Collectively, these actions represent a further milestone in Council's broader transition to a centralised pool-vehicle model, reinforcing our commitment to efficiency, consistency and responsible stewardship of organisational resources.



Asset resilience strengthened with waterproofing upgrade

Recent building maintenance and asset-preservation efforts at the Dudley Denny City Library precinct have included essential re-waterproofing works to the staff entry and exit area, as well as the main slab located above the tenancies.

These works were started after inspections confirmed that the earlier coating had reached the end of its service life, with deterioration accelerated by harsh environmental exposure.

The project delivered a full recoating of the waterproofing membrane, along with an upgraded walkway featuring a durable anti-slip surface to improve safety for staff and contractors accessing the area. This upgrade enhances the building's resilience, reduces long-term water-ingress risks and strengthens compliance with relevant building safety requirements.

Importantly, the works were successfully delivered using internal staff resources, demonstrating strong organisational capability, cost-effective delivery and efficient use of in-house expertise.



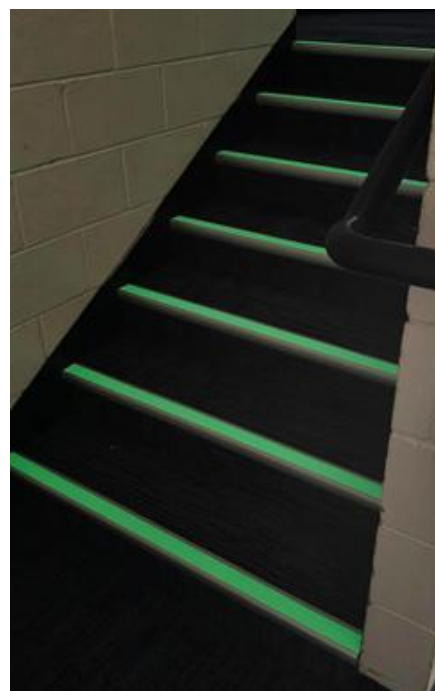
MECC theatre lighting upgrade enhances safety and experience

A significant upgrade to the MECC theatre's house lighting system has recently been delivered, enhancing venue safety and functionality.

This project was initiated to improve ambient lighting levels during audience bump-in and bump-out, ensuring patrons can safely enter and exit the theatre before and after performances. The upgraded system now aligns with the most up-to-date Australian Standards for theatre lighting, strengthening compliance and enhancing the overall audience experience.

In addition to the safety benefits, the new lighting infrastructure introduces advanced programmable lighting capabilities, enabling dynamic light shows and greater creative flexibility for productions. This enhancement supports the MECC's ongoing commitment to delivering high-quality, contemporary technical experiences for performers and audiences alike.

Further minor works have also been completed across the venue, including the replacement of carpet on Level 1 in the dressing-room corridor and stairwell, along with the installation of luminous stair treads. These improvements elevate both the aesthetic presentation of the facility and its emergency-readiness, contributing to improved building compliance and safer evacuation pathways.



Library membership climbs in May

Library membership demonstrated sustained growth, with a 3.77% increase month-on-month and a significant 22.52% uplift compared to the same period last year. Junior resident members accounted for 11% of new registrations (55 individuals), highlighting ongoing success in engaging younger community members.



CreativeBug digital resource delivers usage results

Promotion of CreativeBug in May delivered exceptional results, with usage increasing by 219.93% compared to April and an extraordinary 2451.90% uplift year-on-year.

This strong performance was supported by targeted in-library promotion, including feature placement alongside the arts and craft collection displays, enhancing visibility and engagement.



Invest Mackay events program jam-packed

May was a strong month for events in Mackay, with major sporting and music events attracting more than 12,500 attendees, including about 6500 visitors from outside of the area.

The May Day long weekend provided a significant boost, with the NQ Games, Country Carnival Netball and H.O.G. State Rally drawing around 4500 participants and spectators.

Legends on the Lawn on May 30 attracted about 8000 attendees, including 3000 visitors from outside the region.

May also marked the first activation of Amplify Mackay through the “May Sports and Sounds” campaign, with eight local businesses delivering targeted offers to capture event-driven visitation.

Amplify Mackay supports local businesses to leverage major events and drive economic benefit. Early results are encouraging, with participation set to expand ahead of Disney: The Exhibition – A Century of Magic.

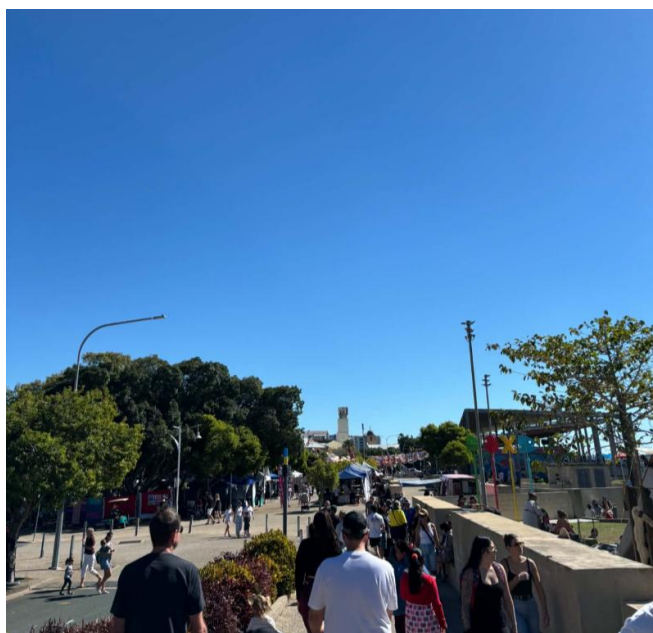
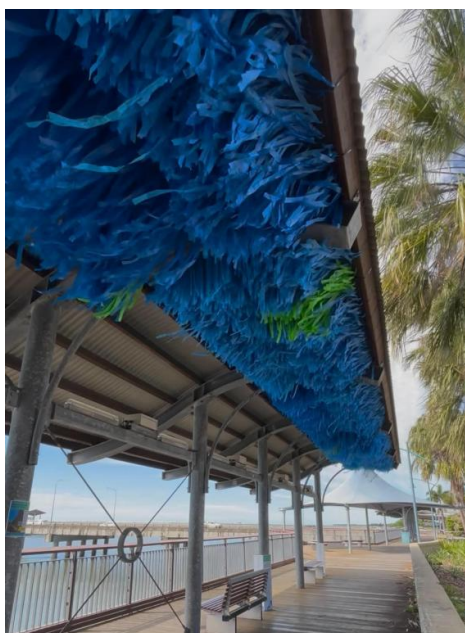


Make Your Place grant initiatives delivered

During May, some exciting 25/26 Make Your Place grant projects were delivered.

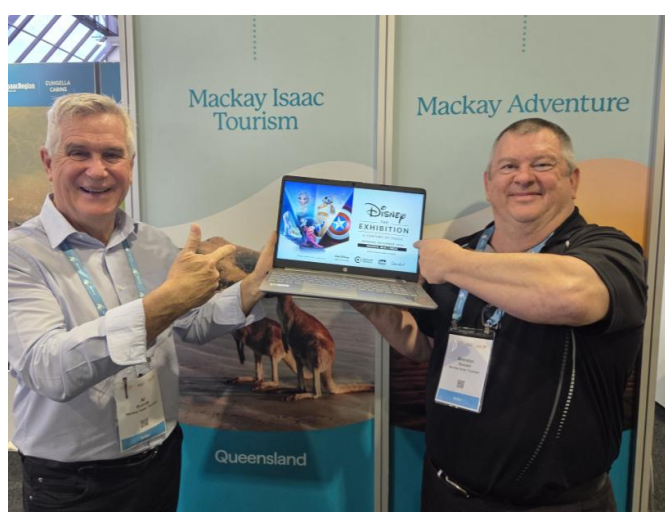
The River Reimagined is an exciting temporary public art installation that reimagines Mackay's blue Pioneer River, using a mix of recycled and new materials entwined with community narratives, inviting residents to connect to place and reflect on stories unique to our region. The temporary art piece was installed in mid-May and will be in place until the end of June, along the board walk in River Street Park.

The River of Life Festival was held on May 30 from Bluewater Quay to River Wharves. The festival is run by community volunteers and featured five stages of local music performances, market stalls, food vendors, art displays, attractions and a children's hub. The single day event ran from 10am to 5pm with the main stage operating until 8pm.



Australian Tourism Exchange attended

Council attended the Australian Tourism Exchange in Adelaide with Mackay Isaac Tourism, positioning the Mackay region at the Southern Hemisphere's leading tourism trade event. Regional representation included Eungella Cabins, Nautical By Nature and the Disney Exhibition, supporting international trade and profile-building opportunities.



Council shines a spotlight on local businesses for Small Business Month

Council was proud to support the small business community during Queensland Small Business Month in May.

More than a dozen events took place around the region, with many events proudly sponsored, supported or coordinated by council. From council procurement drop-in sessions to free Mentoring for Growth sessions, the events helped to celebrate, connect and strengthen small and family-owned businesses across the region.

Council and its industry partners also created a Spotlight on Small Business social media campaign. As part of the campaign, council's industry partners nominated local businesses to highlight their achievements, innovation and contribution to the region across various online platforms.

Small Business Month ended with a sold-out event of glitz and glamour at the Mackay Region Chamber of Commerce Best in Business Awards.



Investment attraction and trade opportunities emerge

The Deputy Consul General of the People's Republic of China and delegation visited Mackay, meeting with the Deputy Mayor, CEO and key regional stakeholders to explore trade and investment opportunities. The engagement strengthened relationships and reinforced Mackay's position as an open and investment-ready region.

A potential proponent in the biomanufacturing and biorefinery sector visited Mackay to explore development opportunities.

Discussions were held regarding potential investment pathways and site options, with details remaining confidential. The engagement reflects ongoing interest in the region's emerging bio-industrial capabilities.



WORKFORCE PROFILE

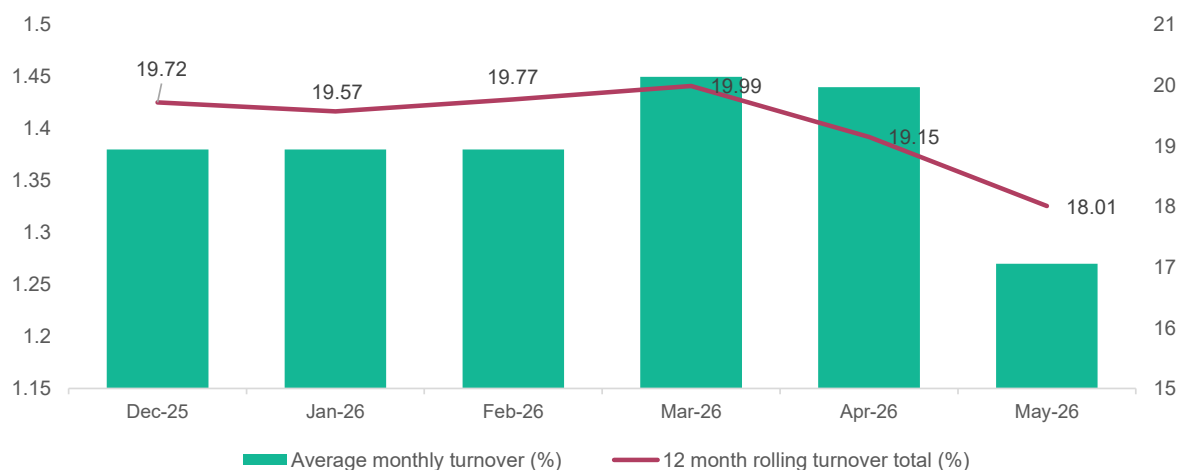
Staff Contingent

The current make-up of council's workforce is below.

	COMS	CORS	IO	OMCEO	PGS	TOTAL	Prev. month
Casual	102	2	5	0	6	115	106
Contract	5	7	13	3	4	32	31
Permanent Full Time	112	140	520	7	55	834	839
Permanent Part Time	38	38	14	2	12	104	104
Permanent Job Share	4	0	0	0	0	4	5
Temporary Full Time	21	21	28	2	12	84	79
Temporary Part Time	4	2	3	1	0	10	12
Temporary Job Share	2	0	0	0	0	2	2
TOTAL EMPLOYEES*	288	210	583	15	89	1185	1178

* Total employees excludes Councillors, Mayor and Deputy Mayor

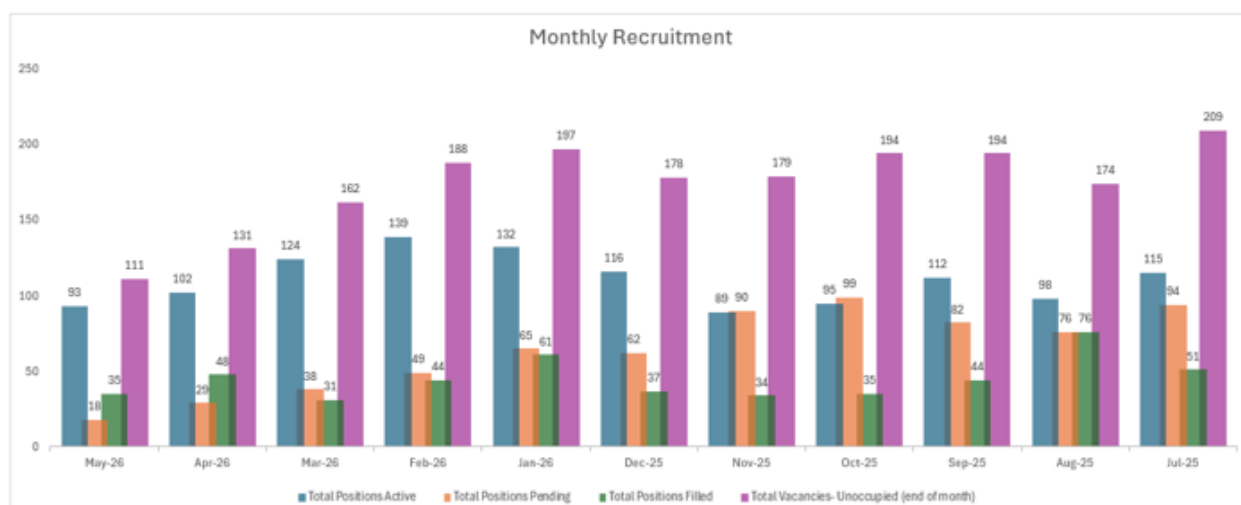
Employee Turnover



STAFF TURNOVER

The monthly turnover for May was **1.27%** with the 12-month rolling turnover being **18.01%**.

Monthly Recruitment



For **May**, there were **35** positions filled with new employees, **289** total applications over the month with 32 new adverts placed online. We closed the month at **129** total unoccupied positions with **109** active, and a data cleansing exercise is underway as part of the 2026-27 budget preparation to improve vacancy reporting.

Key Workforce Initiatives, Capability and Development

Strong Induction and Development Engagement: 19 new employees were inducted this month over two inductions, showing robust onboarding activity and ongoing workforce renewal.

Active Learning Pathways: There are currently nine trainees and 13 apprentices progressing, alongside 18 employees undertaking accredited professional development and 19 engaged in further study or education assistance, reflecting a strong commitment to upskilling and career growth.

eLearning Completion: Compliance and professional development eLearning modules completed was high this month at 736 completions (77%). One compliance eLearn was rolled out to employees in the month of May, 147 professional development completions in the month, demonstrating sufficient engagement with digital learning platforms.

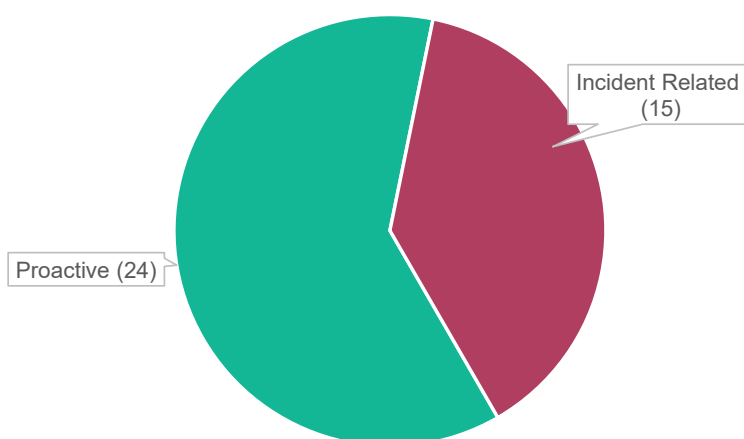
SAFETY

Capability Development and Operational Collaboration

Council continues to strengthen its commitment to workplace health and safety through ongoing capability development and close collaboration with operational teams. During May, the Workplace Health and Safety team maintained a strong focus on continuous improvement, ensuring council's safety approach remains practical, fit-for-purpose and aligned with contemporary industry practices.

Attendance at key industry events, including the RIN Safety Conference, provided valuable insights into current standards, innovations and initiatives across the sector. These learnings are being applied through continued collaboration with operational teams and the provision of expert advice to support effective risk management and timely corrective actions when incidents occur. This approach reinforces council's proactive focus on reducing risk and improving overall safety performance.

Corrective Actions – May 2026



In the month of May, a total of 39 corrective actions were due.

Of these, 24 actions were proactively undertaken through measures such as site inspections, safety interactions, hazard reporting and emergency exercises.

The remaining 15 were initiated following investigations related to safety incidents.

There were a total of 22 corrective actions closed for the month of May. This figure includes historical actions from previous months.



Safety interactions play a key role in helping enhance our safety culture. In May, 67 safety interactions were completed by leaders.



In May, 193 individuals completed inductions – 152 contractors, 29 staff, 6 volunteers and 6 work experience students.

UTILISATION OF COUNCIL FACILITIES MAY 2026

Aquatic Facilities – May 2026

Facility	Previous FY	Current FY	
MARC	6,524	7,860	▲
Pioneer	1,109	*0	
Mirani	*0	*0	
Sarina	*0	*0	
Memorial	1,629	2,818	▲
Bluewater Lagoon	2,540	2,698	▲

* Indicates facility current closed

- Pioneer Pool closed from March 5, 2026
- Mirani Pool closed for season from April 19
- Sarina Pool closed for season from April 19

Public Programs and Facilities

Program / facility	Previous FY	Current FY	
Library loans	64,114	62,352	▼
Artspace - YTD	18,787	27,938	▲
MECC - YTD	84,780	93,334	▲
Stadium - YTD	17,957	27,996	▲
Library Service Program Participants	2735	2479	▼
Community Programs Program Participants	1355	1760	▲
Sarina Sugar Shed	845	676	▼
Park bookings	30	75	▲
Botanic Gardens i.e weddings, events etc	6	21	▲

Health and Regulatory Services registrations and statistics

Service	Previous FY	Current FY	
Dogs	13,994	13,871	▼
Cats	2709	2496	▼
Routine inspections on-time delivery	68%	83%	▲
Illegal dumping	5.4 KL	4.86 KL	▼
Mosquito breeding areas treated - YTD	4591Ha	3015Ha	▼

Mosquito data has been reviewed, and an error was noted in the YTD totals presented. These totals have been recalculated and presented above.

YTD variance occurs primarily due to rainfall patterns affecting mosquito breeding at various times throughout the reporting period.



COUNCIL ONLINE STATISTICS

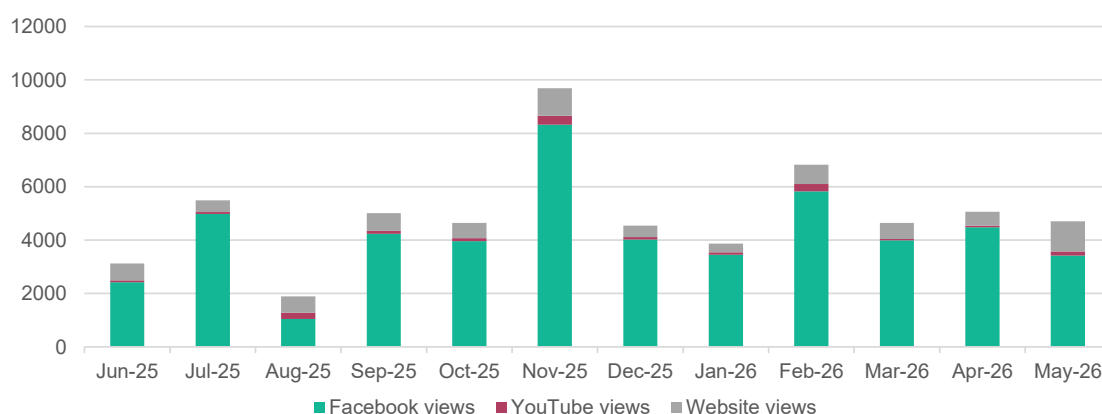
Overall, online engagement for May has softened compared with April, though April's figures were particularly high due to significant interest in content around Anzac Day and the launch of Maltese Corner. Despite the lower views this month, engagement has remained relatively steady and continues to fluctuate in line with the number and type of events and content promoted. There was considerable negative online discussion around Gordon White Library, rates costs and the Northern Beaches Community Hub. There was, however, significant positive community interaction around the Mackay Respect campaign, with various community advocacy posts receiving quality engagement.

Top 3 – Facebook engagement

Total Facebook views for the month was around 1.5M with 9300 content interactions by 184,628 viewers.

- 1 **Gas cylinder in council rubbish collection truck**
160,870 views
- 2 **Abandoned vehicles auction upcoming**
89,199 views
- 3 **Roof on Northern Beaches Community Hub building**
79,279 views

Council meetings online statistics



Website views: include visits to meeting web page that contains agendas, minutes, livestream and dates of meetings and the media release containing the livestream.

**Facebook – Aug 2025: Livestreaming for one of the two council meetings this month was unable to be achieved.*

^November 2025: Two council meetings

INFRASTRUCTURE AND OPERATIONS STATISTICS

The Natural Area Management Team in Facilities and Open Spaces maintains 47 foreshore and reserve sites across the Mackay region through a monthly program of weed control, revegetation, tree maintenance and asset repairs to support erosion control and biodiversity outcomes.

Recent works include targeted planting and site preparation at Belmunda, Glenfields Park, Eimeo Esplanade and Shellgrit Reserve, delivering over 150 new plants and progressing National Tree Day readiness, with a focus on habitat restoration, foreshore stabilisation and long-term asset sustainability.



COMMUNITY EVENTS

Recent and upcoming events

Date	Event	Location
02-Jun-26 to 05-Jun-26	Assoc of School Business Administration QLD Conference	MECC
03-Jun-26 to 05-Jun-26	PGA Qld Mackay Region Pro-Am Series	Mackay Golf Club
06-Jun-26 to 07-Jun-26	PGA Qld Mackay Region Pro-Am Series	Poineer Valley Golf Club
02-Jun-26	Mackay Disability Expo	The Big Shed, Mackay Showgrounds
03-Jun-26	Lunch Box Yarns	Fig Tree MECC
03-Jun-26	BLUEPRINT: Aliza Kroeger - Phone Fog mini exhibition launch	Foodspace café
05-Jun-26	Stir A Cuppa For Seniors	Harrup Park (Lancaster Room)
06-Jun-26	Freestyle Kings	BB Print Stadium
07-Jun-26	Mackay Marina Run	Mackay Harbour
10-Jun-26	Kids Fun at River Wharves	River Wharves
10-Jun-26	Fokker Friendship Memorial	Illawong Beach
11-Jun-26	Mackay Community Foundation Grants Presentation	MECC
12-Jun-26	Mervyn Moriarty Landscape Prize: Flying Art touring exhibition	Gallery 31, CQUniversity, Mackay Campus
13-Jun-26	Music of the Night - Australia's Premier Tribute to the Music of Andrew Lloyd Webber A Celebration of Musicals	MECC
14-Jun-26	Pregnancy, Birth & Beyond Expo	MECC
16-Jun-26	PGA Qld Mackay Region Pro-Am Series	Sarina Golf Club
16-Jun-26 to 18-Jun-26	Mackay Show (Disney stand only)	The Big Shed, Mackay Showgrounds
19-Jun-26	Morning Melodies 2 - Rocket Man Flying Solo	MECC
20-Jun-26	Lions Rock Pop Mime	MECC
25-Jun-26	Melbourne Interational Comedy Festival Roadshow	MECC
27-Jun-26	Good Life Good Death Expo - Hosted by Palliative Care Qld	MECC
27-Jun-26	Echoes of Pink Floyd	MECC
27-Jun-26 to 28-Jun-26	Fox Super Flow	Finch Hatton MTB Trails
27-Jun-26 to 11-Jul-26	Lucky Catch and Snap fishing competition	Various Mackay & Isaac
01-Jul-26 to 15-Aug-26	Mackay Festivals of Arts 2026	Various

COMMUNITY ENGAGEMENT

Shakespeare Street water main renewal (Inform)

Throughout May, the public were informed of weekly traffic changes via project update emails, updates to the Connecting Mackay web page and social media posts. A project update confirming completion of stage one works was also provided to the public through the same channels.

Northern Beaches Community Hub (Consult and Inform)

A reference group meeting was held on May 25. The group discussed activation opportunities for the Hub and were updated on the project's progress. A social media post and project update email was also issued announcing building one's roof completion.

Environmental Sustainability Strategy 2026-2031 (Consult)

The draft strategy was open for public comment from April 13 until May 10. The page received 255 visits, the document was downloaded 101 times and we received nine survey responses. The feedback is being reviewed.

Let's Chat session – Eton (Consult)

Let's Chat – Council Connect was held at Hotel Eton on May 5. Around 10 people attended the session and met with councillors and senior council officers to discuss their issues and concerns.

Kippen Street water main renewal (Inform)

Nearby residents and businesses were informed about the works via a notification letter, and the wider public were notified via a Connecting Mackay web page, eNewsletter and social media post.

Woodlands District Park Stage 1, phase 3 (Inform)

On May 14, a media release and project update email announced the \$2.3 million contract to construct an all-abilities playground and associated works at Woodlands District Park. The communications included a flyer and renders of the playground.

Pioneer River levee wall (Inform)

In late-May, a Connecting Mackay web page was created, a notification letter was sent to surrounding residents and businesses and an email was sent to key stakeholders. Wider communications will be issued in early-June before works commence, including a press release, social media post and corflute on site.

Gordon White Library building changes (Inform)

In early-May, a Gordon White Library Connecting Mackay web page was created. The page contained information about the library transformation, FAQs and an online form for people to leave their comments. A hard-copy form was also created. In May, we received more than 780 online responses and 280 hard-copy responses.

Mackay ANZAC Day feedback survey (Consult)

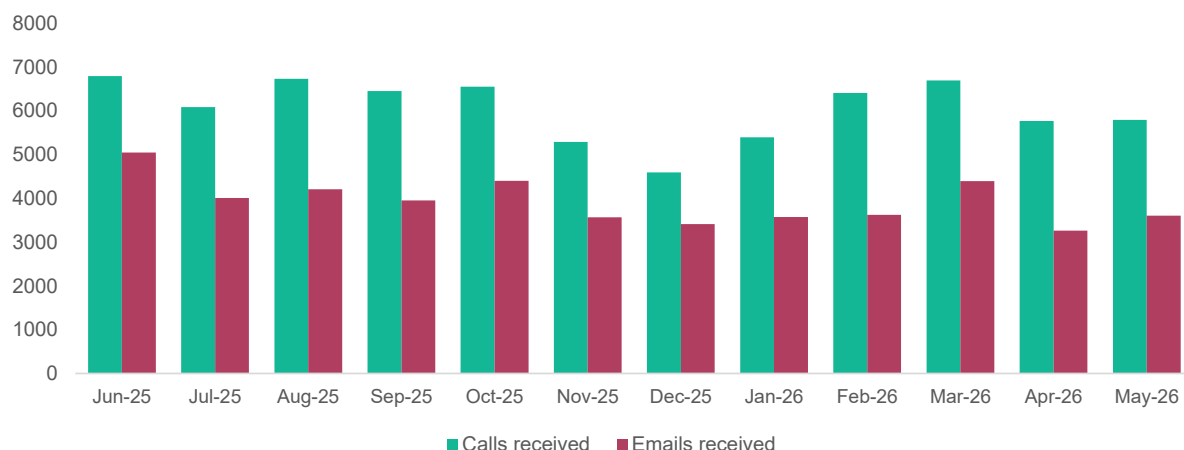
The Community Engagement team sent a feedback survey to all of those involved in the Mackay ANZAC Day parade and service, including contractors, committee members, schools and community groups. We received over 40 responses, and the feedback will be presented at the ANZAC Day Committee de-brief meeting in June.

Sarina Field of Dreams Precinct Activation Plan (Inform)

The Activation Plan was adopted by council on May 27. The plan and the Community Engagement Summary was uploaded to Connecting Mackay, and a project update email was sent out to project followers and to key stakeholders. A press release and social media post was also issued to inform the wider community.

CUSTOMER CONTACTS

Contact Centre Customer Enquiries



KPI	KPI Description	Target			Result May 2026
		Orange (Under KPI)	Pink (Met KPI)	Aqua (Exceed KPI)	
First Contact Resolution (FCR)	The percentage of external customer enquiries that are resolved at the first point of contact.	< 50%	50-60%	> 60%	61%
Abandoned Calls	The percentage of customers that abandon their call before being served.	> 6%	4.5-6%	< 4.5%	3.4%

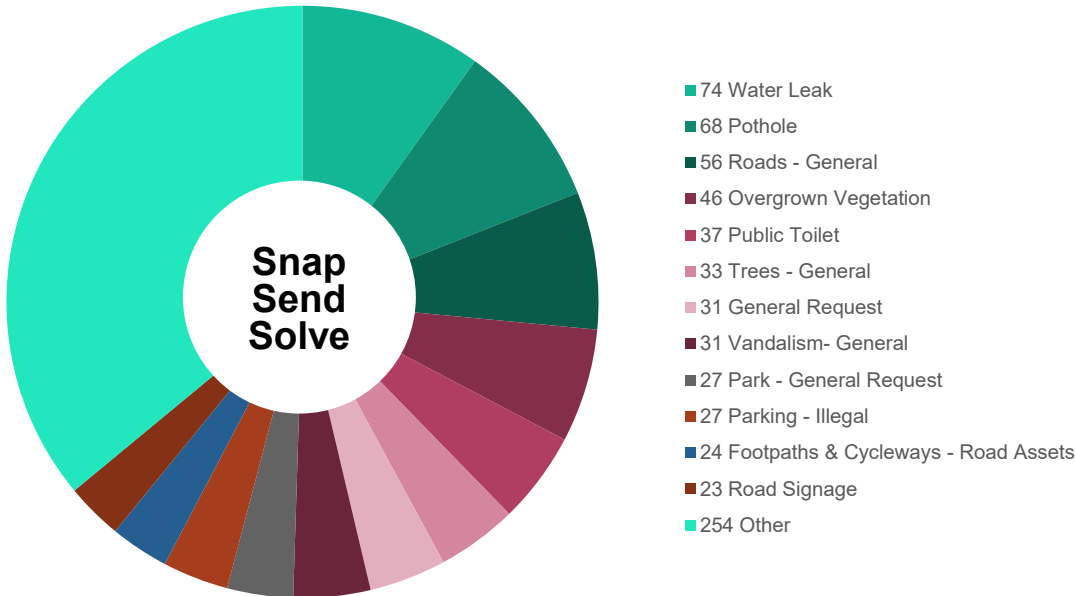
Top Five Customer Requests

Pathway Requests Lodged – May 2026	Volume
Phone Message Request	380
Water Leak	222
Replacement of General Bin	211
Tree Maintenance	147
Water – Myh20 Issue – AMR & Data	129

Snap Send Solve

Customers lodged 725 SSS cases for May. The monthly breakdown for reports by category are highlighted below.

Across council, in May 63% of customer requests were responded to on time.



After-agent survey captures feedback

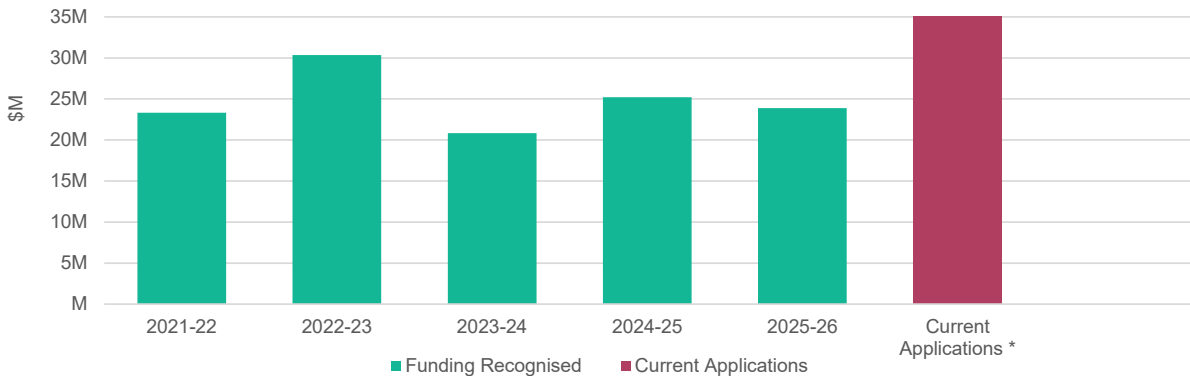
The after-agent survey captures community sentiment on a specific council service or issue. The current topic is council's parks and open spaces and overall satisfaction with council. Customers make their selection of 1-5 on the keypad to provide their rating. For the month of May, 2439 surveys were offered with 477 completed.

Question	Average rating out of 5	Percentage
Please rate your satisfaction with your call today?	4.76	95%
Please rate your satisfaction with the general appearance of council parks and open spaces?	4.06	81%
Please rate your overall satisfaction with council?	4.04	81%

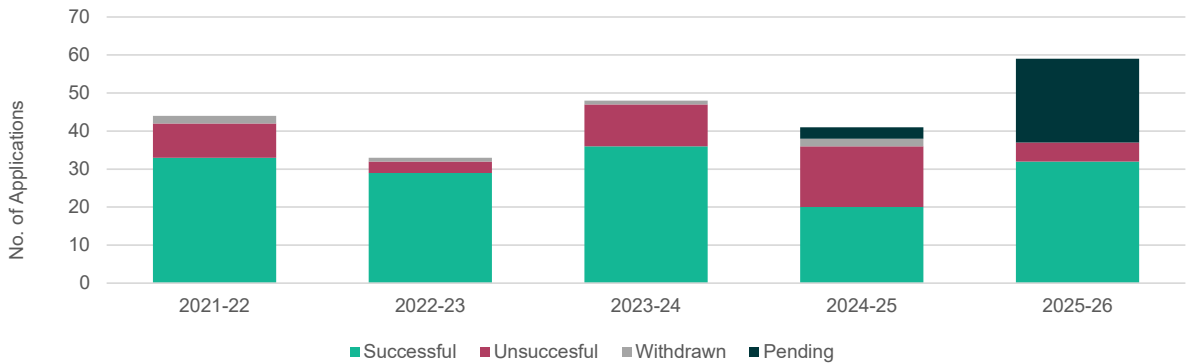
****Rating:** 1 = poor, 2 = below average, 3 = average, 4 = good and 5 = excellent

REGIONAL GROWTH

External Grant Funding Recognised by Financial Year



Grant Applications Submitted by Financial Year



May Movements

Key Applications Submitted

QCoast2100 Round 4:

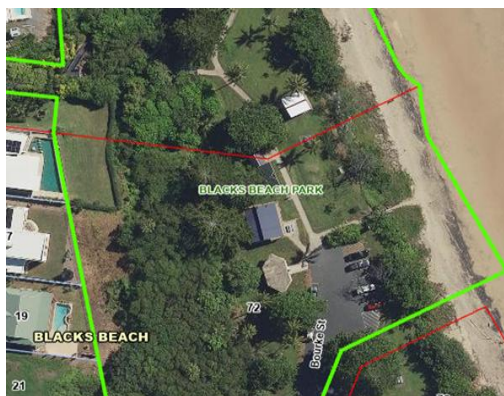
1. Midge Point Nearshore Bathymetry Survey \$45,600
2. New Mulherin Park Fencing \$53,100

Key successful funding submissions announced

QPAC TechConnect Bursary \$30,000



SIGNIFICANT PROJECTS



Blacks Beach Park Playground Shelter Renewal, Blacks Beach

Budget: \$143,000

Project Status: Replacement of an ageing playground shelter to improve safety and resilience, including installation of a new cyclone-rated structure. Contract awarded in May, with construction scheduled to commence in July.



Robb Place Park Shelter Renewal, South Mackay

Budget: \$55,000

Project Status: Renewal of park shelter infrastructure, including replacement of the existing structure and slab to enhance functionality and user experience. Contract awarded in May, with works now underway.



Pleystowe Safety Improvements, Pleystowe

Project Budget: \$458,688

Project Status: This project aims to mitigate existing road safety issues associated with the John Cook Bridge and approaches on Pleystowe Connection Road, adjacent to the Mackay-Eungella Road, Balnagowan. Works are due for completion early June 2026

+



\$14.575M or 70.28% of council spend in May 2026 was with local suppliers.

•
○



Pioneer River Training Wall Levee, Mackay

Budget: \$14,000,000

Project Status: This project covers the construction of reinforced concrete blockwork and earth levees, including culverts, drainage, and pavement works, from Hume Street to Memorial Pool. Site establishment was achieved in mid-May, with clearing and grubbing to commence in stages. Construction of the wall is expected to begin in mid-June.



Woodlands District Park Stage 1 Phase 3, Beaconsfield

Budget: \$3,000,000

Project Status: This project involves the construction of a district-level park, including two separate car parking areas and a Changing Places facility. The contract was awarded to Fergus, with works expected to commence in mid-June.



Finch Hatton Bin Shed Refurbishment, Finch Hatton

Budget: \$28,000

Project Status: This is strengthening works to ensure the Finch Hatton Bin Shed, part of the iconic FHMBT trail head, is safe and able to stay standing for years to come. Completion is expected by June 30, 2026

ECONOMIC SNAPSHOT

Economic Indicators (Quarterly)

Indicator	Mar 25	Jun 25	Sep 25	Dec 25	Mar 26
Employment					
Unemployment rate	2.0%	2.1%	2.9%	2.8%	N/A
Employed persons	67,659	68,437	70,019	70,330	N/A
Real Estate					
Median house sale	\$580,000	\$607,000	\$630,000	\$655,000	N/A
Median house rent 3 bed house (12 month ending)	\$580	\$600	\$620	\$650	\$650
Median rent 2 bed unit (12 month ending)	\$450	\$450	\$450	\$460	\$480
Rental vacancy rate	0.8%	0.8%	0.9%	1.1%	1.2%
Residential Lot Supply					
Lots approved	3	55	141	N/A	N/A
Lots registered	48	68	67	156	150

N/A = data not released yet.

Data relates to the Mackay Regional Council Area and is updated quarterly as received by council. There is often a 3-6 month lag from the receipt of data for a previous quarter.

Lot Registered data has changed since September 2025 due to new QGSO source methodology.

The 'employed persons' data is adjusted retrospectively by the source. This may see quarterly figures change but remains a valuable indicator for recognising trends. ^ Queensland Government data (QLD Treasury).

E-Statistics

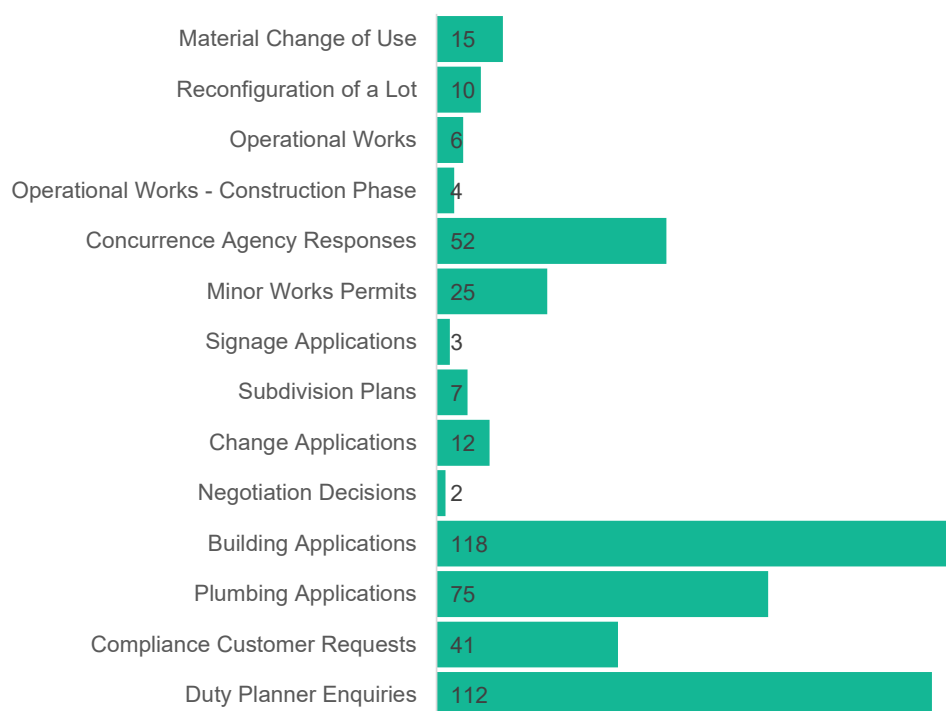
	Dec 25	Jan 26	Feb 26	Mar 26	Apr 26	May 26
Mackay Region Jobs Analytic Report Active Users	1,713	1,717	1,794	1,780	1,803	1,790
SEEK Advertised Jobs*	896	1,351	1,330	1,377	1,184	1,332
Discover Mackay Website Visitation	1,184	1,490	1,979	1,378	1,554	1,127
Invested in Mackay Newsletter Subscribers	574	572	570	569	570	574
Finch Hatton MTB total users reached	44,798	76,097	42,307	43,063	110,585	60,122
Finch Hatton MTB content views	75,235	122,135	64,476	49,218	161,114	101,699
Finch Hatton MTB total followers	9,434	9,608	9,702	9,764	10,050	10,128
Beam e-scooter total trips	12,588	11,969	9,728	11,881	11,933	12,081
Hooked on Mackay total users reached	53,011	31,202	135,687	59,290	61,469	27,594
Hooked on Mackay content views	60,743	40,727	179,270	42,024	81,734	43,826
Hooked on Mackay total followers	12,094	12,138	12,370	13,299	13,440	13,497

*SEEK data is captured on the 1st Tuesday of each month.

N/A = data not yet released.

DEVELOPMENT ACTIVITY

Applications received by Planning, Growth and Sustainability

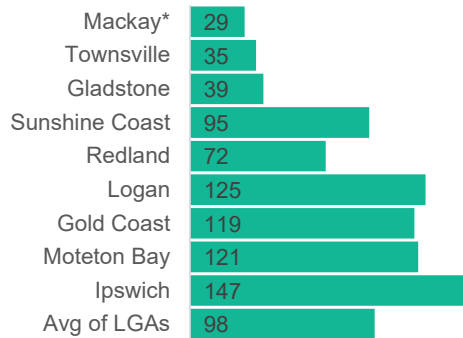


Application/Enquiry Type	KPI Target	Ave. Days of Assessment	Status	Comments
Material Change of Use	75% < 20 BD	16	●	73% KPI not met due to staffing shortages.
Reconfiguring a Lot	75% < 20 BD	22	●	43% KPI not met due to staffing shortages.
Operational Works	75% < 20 BD	20	●	29% KPI not met due to staffing shortages and negotiations with developers for greater development outcomes.
Concurrence Referrals	75% < 10 BD	4	●	98%
Minor Works Permit	75% < 7 BD	5	●	88%
Signs	75% < 7 BD	6	●	100%
Survey Plans	75% < 15 BD	13	●	71% KPI not met due to staffing shortages.
Planning Advice Enquiries	75% < 5 BD	2	●	88%
Compliance Investigation Requests	75% < 20 BD	50	●	58% KPI not met due to onboarding of a numbers of new staff within team.

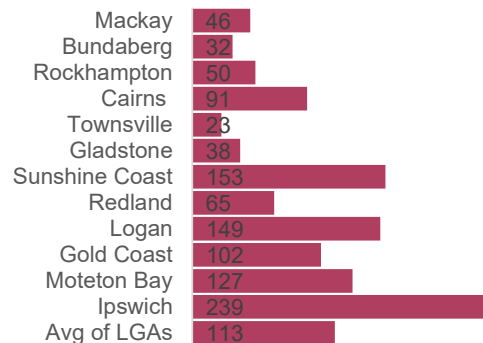
Overall performance reflects solid progress, with most application types meeting or exceeding targets. Operational Works and RAL's remain below benchmark primarily due to external dependencies and staffing gaps. Recruitment and onboarding scheduled for 2026, with an aim to restore full resourcing and enable faster turnaround times.

Urban Development Institute of Australia Decision Timeframe Averages – Q1 2026

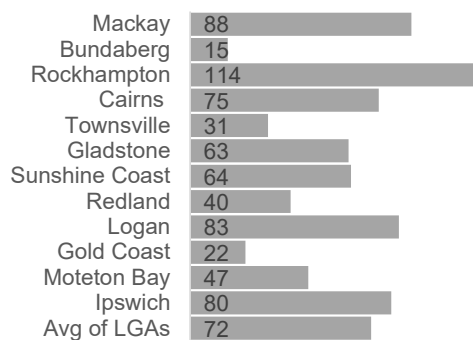
Material Change of Use



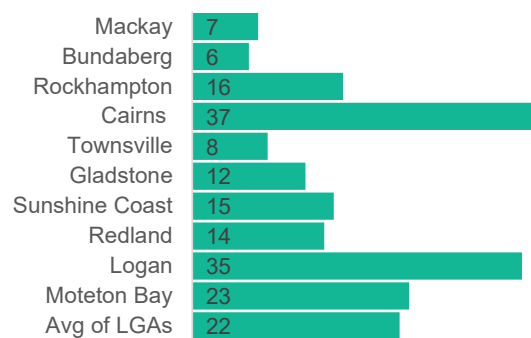
Reconfiguration of a Lot



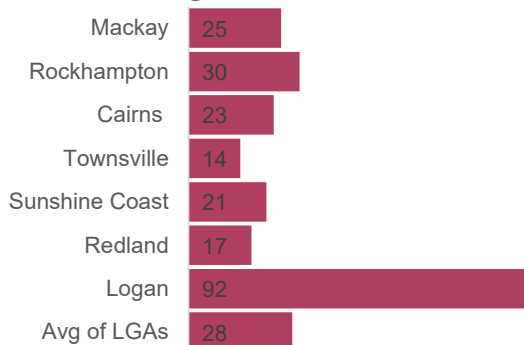
Operational Works



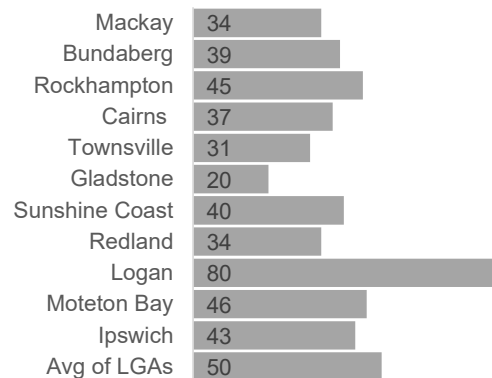
Concurrence Referrals



Negotiated Decisions



Minor Change Development Approvals



Only data included from participating Councils. Days are rounded to the nearest whole day. Generally lodged to decision including stop the clock periods as well as information request and notification periods if applicable. On this basis timeframes reported may exceed the statutory time period. Average decision time in business days for each category by LGA. "AVG OF LGAs" is calculated by combining the average decision timeframes for each council that reported for that quarter and dividing it by the number of councils that reported for that quarter. Bundaberg and Townsville have reported 'Assessment Timeframes Only'. Their times are not included in the calculation of the average. If a council is missing from a reporting category it is because they did not provide figures. If the response was zero that will be shown.

11.1.3. COUNCILLORS' MONTHLY REVIEW REPORTS

Author	Councillors
Responsible Officer	Acting Executive Officer (Chris Molyneaux)
File Reference	Councillors General

Attachments

1. Monthly Report Cr Jones May 2026 [**11.1.3.1** - 1 page]
2. Monthly Report Cr Sheedy May 2026 [**11.1.3.2** - 1 page]

Purpose

To provide Council with the Councillors' Monthly Review Reports for the month of May 2026.

Related Parties

Nil

Officer's Recommendation

THAT the Councillors' Monthly Review Reports for May 2026 be received.

Council Resolution ORD-2026-103

THAT the Councillors' Monthly Review Reports for May 2026 be received.

Moved Cr Jones

Seconded Cr Sheedy

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

Cr Alison Jones Monthly Report

Key Events Attended



Month of May

- Attended Monthly meeting for the Pine Islet Lighthouse group
- Attended Briefings over 24 meetings and Briefings over the Month of May
- Met with Mackay And District Australian South Sea Islanders
- Invited to network with Trading Tracks and Mackay's Indigenous Businesses locally
- RSPCA meeting to understand more about what they are Recycling
- Invited to be Guest Speaker at Eungella State School
- Attended Monthly Meeting Sustainability Strategic Advisory Committee
- Attended Monthly meeting with Mackay Regional Botanic Gardens
- Invited to be guest speaker for PROBUS Mackay
- Attended Safe Sleep Mackay meeting
- Invited to be the MC at the ESA lady's handover dinner annual event
- Attended the Volunteer expo
- Meeting with the community in Eungella for Capricornia Pumped Hydro info session.

Cr Peter Sheedy Monthly Report

Key Events Attended



Month of May 2026

1 May 2026 Attended the North Queensland (NQ) Games Opening Ceremony at Harrup Park.

5 May 2026 Participated in the *Council in the Community* site visits, including:

- **Paget Works Depot** – Inspection of the primary operational base supporting multiple council departments. This site facilitates daily work crew deployment for maintenance and capital works, including mobile plant servicing, fabrication works, and management of water and sewerage networks and treatment plants.
- **Walkerston Cemetery** – Inspection of the cemetery grounds and review of proposed staged expansion plans.
- **Langford Park Sports Oval and Playground** – Inspection of recently completed upgrades, including the renewal of the playground and surrounding facilities.

Attended the *Let's Chat* session at the Eton Hotel, providing an opportunity for local community members to engage with Councillors and senior Council staff in an informal setting.

6 May 2026 Attended Council briefings in the Council Chambers, covering policy reviews, Audit Committee matters, and a Fuel Taskforce update. In the afternoon attended a meeting with MADASSIA representatives at the South Sea Islanders Hut (Nebo Road), discussing appropriate recognition of the South Sea Islander community's contribution to the Mackay region, particularly in relation to the origins of the sugar industry.

7 May 2026 Attended a meeting at Finch Hatton Showgrounds convened by Glen Kelly MP with landholders affected by Tropical Cyclone Koji flooding in January 2026.

9 May 2026 Attended the CANEGROWERS Herbert River centenary celebration, marking 100 years since the organisation's formation in Queensland (1926).

13 May 2026 Attended Council briefings via livestream.

18 May 2026 Attended the official opening of the Shade Gardens at the Botanic Gardens following completion of significant upgrades to improve accessibility. Attended the welcome event for Walkabout Barber at Bluewater Quay, including a Welcome to Country by Aunty Veronica and response from Barber Bryan. Attended the Walkabout Barber site throughout the duration of its stay at Bluewater Quay.

19 May 2026 Attended Council briefings & an afternoon tea with Friends of MECC and Artspace in recognition of National Volunteer Week.

20 May 2026 Attended the National Volunteer Week celebration (Libraries) at Dudley Denny Library followed by Council Briefings

25 May. 2026 Attended the Arts, Culture and Heritage Strategic Advisory Committee meeting in the Council Chambers. Attended the Catholic Monthly Dinner Meeting, where Gerard Carlyon was the guest speaker.

26 May 2026 Attended Councillor Catch Up at the Councillor Rooms.

27 May 2026 Attended the Ordinary Council Meeting for May 2026 in the Council Chambers. Attended the launch of the Husky Bucket mining product by 2SM at Paget followed by Council briefings in the Council Chambers.

11.1.4. COUNCILLOR CONFERENCE ATTENDANCE - LGAQ COASTAL LEADERS FORUM

Author	Acting Executive Officer (Chris Molyneaux)
Responsible Officer	Chief Executive Officer (Gerard Carlyon)
File Reference	Councillors General

Attachments

1. coastal-leaders-forum-2026-preliminary-agenda [**11.1.4.1** - 3 pages]

Purpose

This report is to request Council approval for Mayor Greg Williamson to attend the LGAQ Coastal Leaders Forum on Wednesday 29 to Thursday 30 July 2026 as part of the panel sessions.

Related Parties

N/A

Corporate Plan Linkage

Live and Visit

Live, Visit and Play - We have a diverse mix of accessible spaces to live, visit and play.

Background/Discussion

The LGAQ Coastal Leaders Forum brings together mayors, councillors and senior council officers from across Queensland's coastal communities to focus on the issues shaping the coast today and into the future.

Held in Airlie Beach, Whitsundays, the forum explores key priorities including infrastructure, tourism, climate risk and disaster resilience, with a strong focus on practical insights and real council experiences.

Consultation and Communication

Mayor and Councillors

As per Council's policy, a report on the Conference will be tabled at a future Council Meeting.

Resource Implications

The associated cost for registration, accommodation and attendance to the Conference as per Councillor Reimbursement of Expenses Policy and is estimated at \$1,300 per person.

Risk Management Implications

Nil

Conclusion

Attendance at the LGAQ Coastal Leaders Forum will provide valuable strategic and practical insights into key issues affecting Queensland's coastal communities, including infrastructure planning, tourism development, climate risk and disaster resilience. The forum offers a relevant opportunity to learn from real council experiences, share knowledge with sector peers, and strengthen Council's capacity to respond to current and emerging coastal challenges. It is therefore recommended that approval be granted to attend the forum, as the

outcomes and learnings will support informed decision-making and advance Council's strategic objectives for coastal management and community resilience.

Officer's Recommendation

THAT Council endorse the attendance of Mayor Greg Williamson at the LGAQ Coastal Leaders Forum in Airlie Beach on Wednesday 29 to Thursday 30 July 2026.

Council Resolution ORD-2026-104

THAT Council endorse the attendance of Mayor Greg Williamson at the LGAQ Coastal Leaders Forum in Airlie Beach on Wednesday 29 to Thursday 30 July 2026.

Moved Cr May

Seconded Cr Baker

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil



Coastal Leaders Forum Day one  Every Queensland community deserves to be a liveable one	
8:30am	Registrations open Tea & coffee on arrival
9:00am	Welcome to 2026 Coastal Leaders Forum
9:05am	Official welcome
9:15am	Welcome from host council
9:25am	Keynote Address
9:40am	Ministerial Q&A On the couch with Tim Cox
10:10am	Partner address
10:15am	Morning tea
11:00am	Mayoral Panel: Coastal Council Priorities
11:45am	Riding the wave: Bruce Highway upgrade
12:25pm	Partner address
12:30pm	Lunch
1:30pm	Tourist tides – Managing visitor surges
2:15pm	Crowds, coastlines & coastal communities
3:00pm	Partner address
3:05pm	Afternoon tea
3:50pm	Coastal Councils Infrastructure Showcase Advocacy focus on attracting large infrastructure investments
4:40pm	Partner address
4:45pm	Close of day
5:00pm	Coastal Leaders Networking Evening Sunset boat cruise from Shute Harbour

Coastal Leaders Forum Day two  Every Queensland community deserves to be a liveable one	
8:00am	Registrations open Tea & coffee on arrival
8:30am	Welcome back to day two
8:35am	Government update
8:55am	Managing coastal community's climate risk
9:15am	LGMS climate risk insurance case study
9:30am	Climate risk expert panel
10:25am	Partner address
10:30am	Morning tea
11:15am	The big swell – lessons from the disaster season
12:00pm	Discussion/next steps
12:30pm	Thank you from the LGAQ
12:35pm	Close of day & lunch

11.1.5. COUNCILLOR'S CONFERENCE REPORTS

Author	Councillors
Responsible Officer	Acting Executive Officer (Chris Molyneaux)
File Reference	Councillors General

Attachments

1. Councillor Report SEGRA National Regional and Economic Development Summit 2026 [**11.1.5.1** - 5 pages]
2. Councillor Report Future Waste Resources Symposium 2026 [**11.1.5.2** - 5 pages]

Purpose

To provide Council with conference reports following Cr Hassan's attendance at the SEGRA National Regional and Economic Development Summit and Future Waste Resources Symposium.

Related Parties

Nil

Officer's Recommendation

THAT the SEGRA National Regional and Economic Development Summit and Future Waste Resources Symposium reports from Cr Belinda Hassan be received.

***Question on Notice:** Cr Jones requested that processes be developed to ensure learnings from conferences are captured and presented to Directors and Council, so the information can be effectively utilised.*

Council Resolution ORD-2026-105

THAT the SEGRA National Regional and Economic Development Summit and Future Waste Resources Symposium reports from Cr Belinda Hassan be received.

Moved Cr Hassan

Seconded Cr Jones

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

SEGRA National Regional and Economic Development Summit 2026

Conference Report – Councillor Belinda Hassan

Event Details

Event: SEGRA National Regional and Economic Development Summit 2026 – *A Future Made in Regional Australia*

Location: Lithgow, New South Wales

Dates: 25–26 March 2026

Host Organisations: SEGRA Foundation, Lithgow City Council and Lithgow Emerging Economy Plan (LEEP)

Executive Summary

I attended the SEGRA National Regional and Economic Development Summit in Lithgow, New South Wales, to gain insights into regional economic development, community resilience, workforce attraction, economic diversification, and community-led approaches to regional growth.

The conference brought together local government representatives, economic development practitioners, researchers, industry leaders and community organisations from across Australia. A strong theme throughout the event was that successful regional development is increasingly dependent on community capacity, collaboration, diversification, and locally driven solutions rather than reliance on a single industry or external investment.

While all presentations offered valuable perspectives, three sessions were particularly relevant to my role as a Councillor with Mackay Regional Council:

1. Community Asset Ownership – Australian Centre for Rural Entrepreneurship (ACRE)
2. Bold Thinking for Regional Events – Australian Centre for Regional Events (AC Regional Events)
3. Regional Economic Transition and Diversification – Lucid Economics

These sessions provided practical ideas that may have relevance for future economic development, community development and regional planning initiatives within the Mackay region.

Key Learnings

1. Community Asset Ownership – Australian Centre for Rural Entrepreneurship (ACRE)

This workshop explored how community ownership of productive assets can strengthen local economies and improve long-term community resilience.

The concept challenges traditional models where communities rely primarily on grants, government funding or external investors. Instead, communities are encouraged to develop ownership of assets that generate ongoing economic and social returns.

Examples from Australia and overseas demonstrated how community-owned enterprises, facilities and infrastructure can:

- Generate sustainable local income streams;
- Build local leadership and decision-making capacity;
- Retain wealth within communities;
- Increase community participation and ownership of local outcomes; and
- Improve long-term resilience during periods of economic change.

A particularly significant announcement was the creation of a national rural community asset ownership fund and advisory service, designed to support communities wishing to explore this model.

Relevance to Mackay

The Mackay region contains numerous community organisations, sporting bodies, cultural organisations and regional townships that may benefit from exploring community asset ownership models. This approach may provide opportunities to strengthen community-led development and reduce long-term reliance on external funding sources.

2. Bold Thinking for Regional Events – Australian Centre for Regional Events

This workshop reinforced the critical role that events play in regional economic development and community wellbeing.

Events were identified as significant drivers of:

- Tourism and visitation;
- Local business activity;
- Community pride and identity;
- Volunteer participation;
- Social connection; and

- Regional branding and promotion.

The workshop highlighted several challenges facing regional events across Australia, including:

- Increasing compliance and regulatory requirements;
- Volunteer fatigue and burnout;
- Funding uncertainty; and
- Rising operational costs.

Participants were encouraged to move beyond incremental improvements and consider broader structural reforms that better recognise the true economic and social value of regional events.

A key takeaway was that events should not be viewed simply as entertainment activities but as critical economic and social infrastructure that contributes directly to regional prosperity.

Relevance to Mackay

Mackay has a strong and growing events portfolio, including sporting, cultural, tourism and community events. The workshop reinforced the importance of continuing to invest strategically in events as a driver of visitation, economic activity and community wellbeing.

It also highlighted the need to support volunteer organisations and event organisers to ensure the sustainability of the region's events sector into the future.

3. Regional Economic Transition and Diversification – Lucid Economics

This workshop focused on how regional communities can successfully navigate periods of economic transition.

A key message was that regions should not seek to replace one dominant industry with another. Instead, successful communities deliberately diversify across multiple sectors while building upon existing strengths and capabilities.

The workshop identified several factors that contribute to successful economic transition:

- Early recognition and acceptance of change;
- Strong local leadership;
- Long-term strategic planning;
- Workforce development and skills investment;
- Collaboration between government, industry and community sectors; and
- Place-based solutions tailored to local circumstances.

Participants worked through practical scenarios involving regional communities facing industry change and explored strategies for diversification and economic resilience.

Relevance to Mackay

This session was particularly relevant given Mackay's ongoing evolution as a regional economy.

While mining, agriculture and manufacturing remain critical contributors to the region, there are increasing opportunities in tourism, events, renewable energy, education and technology-related industries.

The workshop reinforced the importance of maintaining a diversified economy capable of adapting to future economic, technological and environmental changes.

Other Conference Themes

Several themes emerged consistently throughout the conference:

Community Capacity and Leadership

Successful regional development depends upon strong local leadership, active community participation and locally driven decision-making.

Workforce Attraction and Retention

Regional communities must increasingly focus not only on attracting workers but also on creating welcoming, connected communities where people and families choose to stay.

Technology and Artificial Intelligence

Presentations highlighted the growing role of artificial intelligence and emerging technologies as tools that can improve productivity, innovation and competitiveness for regional businesses and organisations.

Social Infrastructure

Arts, culture, education and community organisations were identified as essential components of regional liveability and economic success rather than optional extras.

Place-Based Development

The most successful regional development initiatives are those tailored to local circumstances, strengths and community aspirations rather than generic, one-size-fits-all approaches.

Benefits to Mackay Regional Council

Attendance at the SEGRA Summit provided valuable exposure to emerging trends, innovative regional development practices and case studies from across Australia.

The conference reinforced the importance of:

- Supporting economic diversification;
- Investing in community capacity and leadership;
- Recognising events as economic infrastructure;
- Encouraging locally driven solutions;
- Strengthening workforce attraction and retention initiatives; and
- Building resilience through collaboration across government, industry and community sectors.

Many of the concepts discussed align strongly with Mackay Regional Council's existing strategic objectives and may assist in informing future policy discussions and regional development initiatives.

Conclusion

The SEGRA National Regional and Economic Development Summit provided a valuable opportunity to learn from regional leaders, researchers and practitioners from across Australia.

The strongest message emerging from the conference was that the future success of regional communities will depend less on attracting a single major industry and more on building adaptable, resilient communities with strong local leadership, diverse economies and empowered citizens.

The concepts of community asset ownership, strategic investment in regional events, and deliberate economic diversification were particularly relevant to the Mackay region and offer useful insights for future consideration by Council and regional stakeholders.

**Copies of presentations from the conference can be provided upon request.*

Future Waste Resources Symposium 2026

Conference Report – Councillor Belinda Hassan

Event Details

Event: Future Waste Resources (FWR) Symposium 2026

Location: InterContinental Brisbane, Queensland

Dates: 18–19 March 2026

Host Organisation: Waste Recycling Industry Association Queensland (WRIQ) in collaboration with the Local Government Association of Queensland (LGAQ) and Local Authority Waste Management Action Committee (LAWMAC)

Executive Summary

I attended the Future Waste Resources Symposium 2026 to gain a greater understanding of emerging waste management technologies, resource recovery opportunities, regulatory developments and the future direction of waste and recycling policy in Queensland.

The symposium brought together representatives from local government, state government, waste and resource recovery industries, environmental consultants, legal practitioners and technology providers. Discussions focused on improving recycling outcomes, increasing landfill diversion, supporting investment in resource recovery infrastructure, and strengthening collaboration between councils and industry.

A consistent theme throughout the symposium was that the future of waste management lies not simply in disposing of waste, but in viewing waste as a resource and designing systems that maximise recovery, minimise landfill and support a circular economy.

While all presentations provided valuable insights, two elements were particularly relevant to Mackay Regional Council:

1. The Swedish Model – Making Waste a Thing of Interest for the Swedes (Joakim Brodahl)
2. Technical Tour 2 – North East, including the Wildfire Energy facility

These provided practical examples of how innovation, policy certainty, infrastructure investment and community engagement can significantly improve waste and resource recovery outcomes.

Key Learnings

1. The Swedish Model – Making Waste a Thing of Interest for the Swedes

This presentation was one of the most insightful sessions of the symposium and demonstrated how Sweden has transformed waste management into a highly efficient, community-supported system.

Sweden currently diverts almost all household waste from landfill, with only approximately 1.6% being landfilled. The majority is either recycled or utilised through energy recovery processes. The Swedish system is underpinned by a clear hierarchy of reducing, reusing, recycling and recovering resources before landfill is considered.

Several success factors were identified:

- Long-term policy certainty;
- Clear division of responsibilities between government, producers and consumers;
- Strong producer responsibility schemes;
- Consistent investment in infrastructure;
- Regional cooperation between municipalities;
- Extensive public education and communication; and
- Making it easy for residents to do the right thing.

One of the most compelling aspects of the presentation was the focus on behaviour change. Sweden has invested heavily in creating clear, consistent waste sorting systems supported by standardised colours, symbols and messaging across the country. Public campaigns focus on changing social norms rather than simply providing information.

The presentation reinforced that successful waste management is not solely about infrastructure. It is equally dependent upon community understanding, system simplicity and long-term policy consistency.

Relevance to Mackay

The Swedish model provides valuable lessons for regional councils seeking to increase diversion rates and improve recycling outcomes. In particular, the emphasis on standardisation, community education and making recycling convenient aligns with many of the challenges currently facing Australian local governments.

The presentation highlighted the importance of viewing waste as a resource stream rather than a disposal problem and demonstrated what can be achieved through a long-term commitment to circular economy principles.

2. Technical Tour 2 – North East and Wildfire Energy

The North East Technical Tour provided an opportunity to observe emerging technologies and innovative approaches to resource recovery operating within South East Queensland.

Of particular interest was the visit to Wildfire Energy.

Wildfire Energy is developing advanced waste-to-energy technology designed to process residual waste streams that cannot be practically recycled. The company's technology aims to recover value from waste while significantly reducing the volume of material requiring landfill disposal.

The visit highlighted the reality that even highly successful recycling systems continue to generate residual waste streams. Rather than relying solely on landfill, technologies such as those being developed by Wildfire Energy may provide future opportunities to recover energy and resources from materials that would otherwise be buried.

For regional councils, the technology demonstrates how innovation is creating new options for managing residual waste while supporting broader resource recovery objectives.

Relevance to Mackay

As landfill capacity becomes increasingly valuable and diversion targets continue to increase, emerging technologies such as those being developed by Wildfire Energy warrant ongoing monitoring.

While waste-to-energy technologies are not a substitute for waste avoidance, reuse and recycling, they may form part of a broader integrated waste management system in the future.

The site visit reinforced the importance of remaining informed about emerging technologies and considering how future infrastructure investment may influence regional waste management strategies.

Other Key Themes

Collaboration Across the Sector

A strong message throughout the symposium was that no single organisation can solve waste and recycling challenges independently. Effective outcomes require collaboration between local government, industry, regulators and the community.

This was particularly relevant to local government, which remains responsible for frontline waste service delivery while operating within increasing financial and regulatory constraints.

Policy Certainty and Infrastructure Investment

Multiple speakers highlighted that long-term infrastructure investment depends on stable policy settings and clear regulatory pathways. Investors require confidence that government policy will remain sufficiently consistent to support major infrastructure projects.

This theme was particularly relevant when discussing advanced recycling technologies, waste processing facilities and future resource recovery infrastructure.

Defining Waste and Enabling Resource Recovery

Presentations from legal and industry experts explored the complexities surrounding the definition of waste and the pathways through which waste materials can become recognised resources.

The discussions highlighted that regulatory clarity remains critical to encouraging investment in resource recovery and circular economy initiatives.

Innovation and Technology

Presentations demonstrated the increasing role of technology across the sector, including:

- Artificial intelligence;
- Advanced sorting systems;
- Improved resource recovery processes;
- Fire detection and suppression systems;
- Fleet monitoring technologies; and
- Emerging waste-to-energy solutions.

Innovation is already occurring across the sector, but broader adoption will depend upon supportive procurement models, funding frameworks and regulatory certainty.

Benefits to Mackay Regional Council

Attendance at the symposium provided valuable exposure to emerging technologies, policy developments and industry perspectives that may influence future waste management planning.

Key benefits included:

- Improved understanding of international best practice waste management systems;
- Exposure to emerging resource recovery technologies;
- Greater awareness of policy and regulatory issues affecting the sector;
- Insight into infrastructure planning requirements for future diversion targets;

- Networking opportunities with local government, industry and regulatory stakeholders; and
- Increased understanding of opportunities to support circular economy outcomes.

The symposium reinforced the importance of long-term planning, community engagement and collaboration in achieving sustainable waste management outcomes.

Conclusion

The Future Waste Resources Symposium 2026 provided valuable insights into the opportunities and challenges facing the waste and resource recovery sector.

The Swedish Model presentation demonstrated how long-term policy certainty, community engagement and infrastructure investment can deliver world-leading waste diversion outcomes. The visit to Wildfire Energy highlighted the potential role that emerging technologies may play in managing residual waste streams and reducing reliance on landfill.

A consistent message throughout the symposium was that waste should increasingly be viewed as a resource rather than a liability. Achieving this transition will require collaboration across all levels of government, industry and the community, supported by clear policy settings and continued investment in innovation.

The symposium provided practical knowledge and strategic insights that may assist Mackay Regional Council in considering future waste management, resource recovery and circular economy opportunities.

**Copies of presentations from the conference can be provided upon request.*

11.2. COMMUNITY SERVICES

11.3. PLANNING, GROWTH AND SUSTAINABILITY

11.4. INFRASTRUCTURE AND OPERATIONS

11.5. CORPORATE SERVICES

11.5.1. STRATEGIC FINANCIAL REPORT - MAY 2026

Author	A/Chief Financial Officer (Tania Caldwell)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	Strategic Financial Report - May 2026

Attachments

1. MRC Strategic Financial Report - May 2026 [**11.5.1.1** - 19 pages]

Purpose

To receive Mackay Regional Council's (MRC) Strategic Financial Report for the month of May 2026.

Related Parties

Nil

Corporate Plan Linkage

Financial Strength

Ethical Decision-Making and Good Governance - We are committed to keeping our community informed about our activities and performance and employing robust governance policies and procedures to ensure legislative compliance and organisational integrity.

Background/Discussion

Under Part 9, section 204 of the Local Government Regulation 2012, the local government is required to prepare a financial report which the Chief Executive Officer presents at a meeting of the local government once a month.

The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

Consultation and Communication

Chief Executive Officer, Directors, A/Chief Financial Officer.

Resource Implications

MRC forecasted an operating deficit of (\$2,591K) for the 2025/26 financial year. The variance of the actual operating result for year to date (YTD) May 2026 against YTD revised budget is a favourable variance of \$2,981K.

YTD Operating revenue is more than YTD budget, reporting a favourable variance of \$2.88M against YTD budget at the end of May 2026. This is largely the result of favourable variances in rates and charges \$3.77M and interest received \$621K, offset against unfavourable variances in fees and charges (\$954K) and grants and subsidies (\$489K). The favourable variance in rates and charges \$3,771K is due to higher than anticipated supplementary rates levies \$584K and higher than anticipated consumption of water \$3,007K. The favourable variance in interest received \$621K is largely due to higher interest rates than anticipated. The favourable

variances are offset by unfavourable variances in fees and charges (\$954K), largely due to lower than anticipated waste disposal charges (\$920K), and grants and subsidies (\$489K), due to timing differences in the delivery and recognition of operational grant activities.

Operating expenses are less than YTD budget, reporting a favourable variance of \$100K against YTD budget at the end of May 2026. This favourable variance is due to a favourable variance in depreciation \$197K and an unfavourable variance in finance costs (\$97K). The favourable variance in depreciation is largely due to the timing of capitalisation of assets. The unfavourable variance in finance costs is largely due to higher than anticipated finance costs.

To date, \$93.6M has been expended in the delivery of Council Projects. Council projects include accrued expenditure for works in progress.

Conclusion

For the period ending May 2026, MRC reported a favourable operating variance of \$2,981K against YTD budget.

Officer's Recommendation

THAT the Strategic Financial Report for May 2026 be received.

Council Resolution ORD-2026-106

THAT the Strategic Financial Report for May 2026 be received.

Moved Cr Hassan

Seconded Cr Jones

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

Strategic Financial Report May 2026



May 2026

Table of Contents

Background 2

May 2026 results at a glance 3

Operating result 4

Money matters..... 7

Infrastructure..... 12

Appendices..... 15

Glossary..... 18



Background

Under the requirements of the Local Government Regulation 2012, Council must prepare a financial report that states the progress that has been made in relation to the Council's budget for the period of the financial year up to the end of the month.

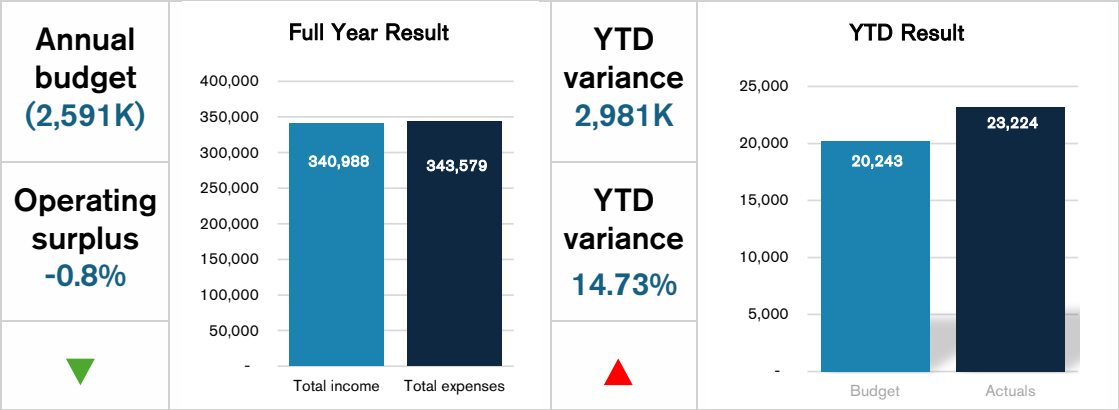
The end of month financial statements within the report include:

- Statement of Profit or loss
- Statement of Financial Position
- Statement of Cash Flows

The report is prepared based on the revised March 2026 budget review adopted at the council meeting on 22 April 2026.

Amounts disclosed are rounded to the nearest thousand (\$'000) unless otherwise stated.

May 2026 results at a glance



Available cash

192.4M Cash and investments at call
4.87% MRC Portfolio returns on cash at call

Liquidity

2.74 Current ratio
9.1M Rates in arrears at May 2026
3.3% Rates in arrears as a percentage of rates charged

Borrowings

22.2M Loan borrowings outstanding

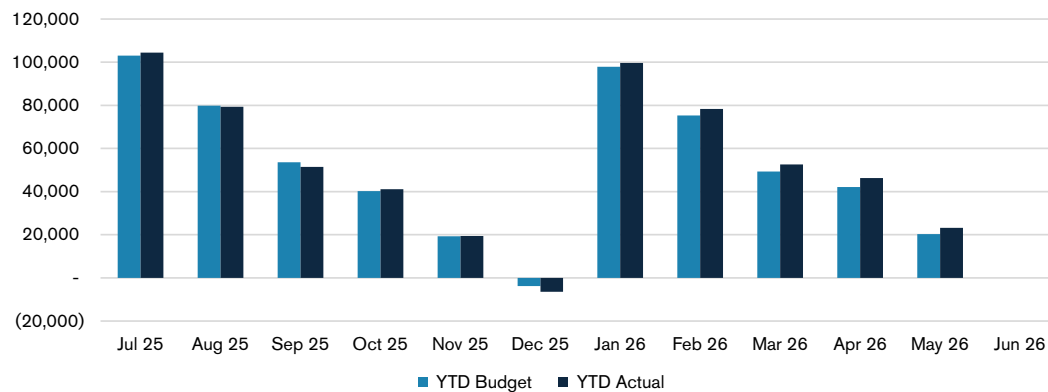
Capital expenditure

93.6M Capital expenditure for the period ended May 2026
81% YTD Actual capital expenditure for the period ended May 2026 divided by the Revised Budget

Operating result

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	% YTD variance from YTD budget
						YTD Variance: 0% to ± 2.99%
						YTD Variance: ± 3% to ± 4.99%
						YTD Variance: greater than ± 5%
336,751	340,988	4,237	331,815	334,696	2,881	Operating revenue
339,342	343,579	(4,237)	311,572	311,472	100	Operating expenses
(2,591)	(2,591)	-	20,243	23,224	2,981	Operating surplus

Monthly performance



Operating surplus ratio*

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
2.3%	0.2%	-1.5%	-4.3%	-1.50%	-1.0%	6.9%	-0.8%

Benchmark: Greater than 0%

Operating cash ratio*

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
32.7%	31.1%	29.1%	27.5%	28.8%	29.8%	35.9%	30.4%

Benchmark: Greater than 0%

* Refer to glossary

Operating revenue

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	
274,757	276,074	1,317	276,487	280,258	3,771	Rates and charges
25,510	26,119	609	22,754	21,800	(954)	Fees and charges
5,636	5,672	36	4,979	4,876	(103)	Sales revenue
8,353	8,699	346	6,473	6,573	100	Recoverable works
13,844	14,216	372	11,700	11,211	(489)	Grants and subsidies
5,340	6,919	1,579	6,276	6,897	621	Interest received
1,472	1,448	(24)	1,321	1,195	(126)	Rental income
1,839	1,841	2	1,825	1,886	61	Other income
336,751	340,988	4,237	331,815	334,696	2,881	

Rates and charges: \$3,771K This favourable variance is due to higher than anticipated supplementary rates levies \$584K and water consumption charges \$3,007K.

Interest received: \$621K This favourable variance is largely due to higher interest rates than anticipated.

Fees and charges: (\$954K) This unfavourable variance is largely due to lower than anticipated waste disposal charges (\$920K).

Grants and subsidies: \$(489K) This unfavourable variance is due to timing differences in the delivery and recognition of operational grant activities.

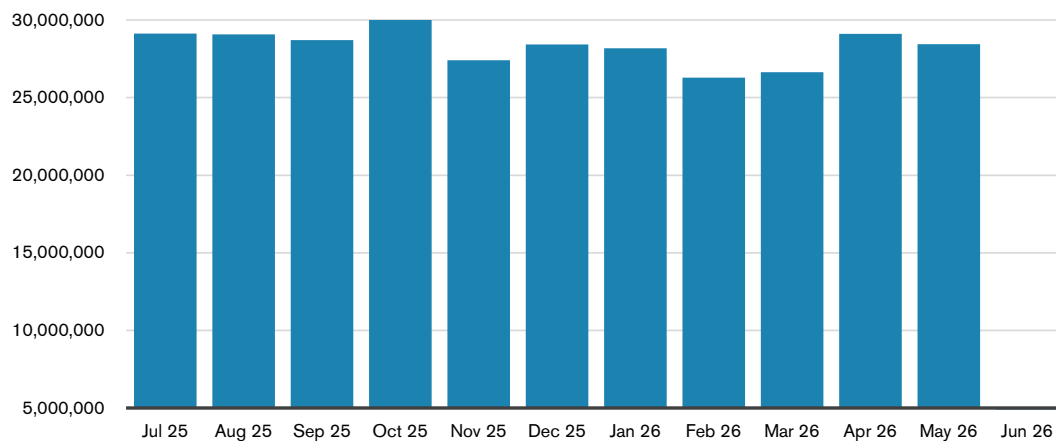
Operating expenditure

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	
111,506	110,378	1,128	99,720	99,625	95	Employee benefits
121,745	126,934	(5,189)	115,001	115,096	(95)	Materials and services
4,798	4,871	(73)	4,225	4,322	(97)	Finance costs
101,293	101,396	(103)	92,626	92,429	197	Depreciation
339,342	343,579	(4,237)	311,572	311,472	100	

Depreciation: \$197K This favourable variance is largely due to timing of capitalisation of assets.

Finance costs: (\$97K) This unfavourable variance is largely due to higher than anticipated finance costs.

Monthly operating expenses



Council-controlled revenue*

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
88.4%	88.9%	88.2%	89.9%	88.00%	88.7%	90.3%	88.6%

Capital income and expenses

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	
(2,591)	(2,591)	-	20,243	23,224	2,981	Operating surplus
28,093	32,837	4,744	26,690	37,430	10,740	Capital grants, subsidies
1,693	2,923	1,230	1,654	1,804	150	Other capital revenue
6,518	7,281	(763)	6,824	8,184	(1,360)	Disposals and write offs
1,314	3,042	(1,728)	2,494	3,005	(511)	Other capital expenses
19,363	22,846	3,483	39,269	51,269	12,000	Net surplus

Capital grants, subsidies: \$10,740K This favourable variance is attributable to the accelerated delivery of capital grant activities, with works progressing ahead of the scheduled timeline.

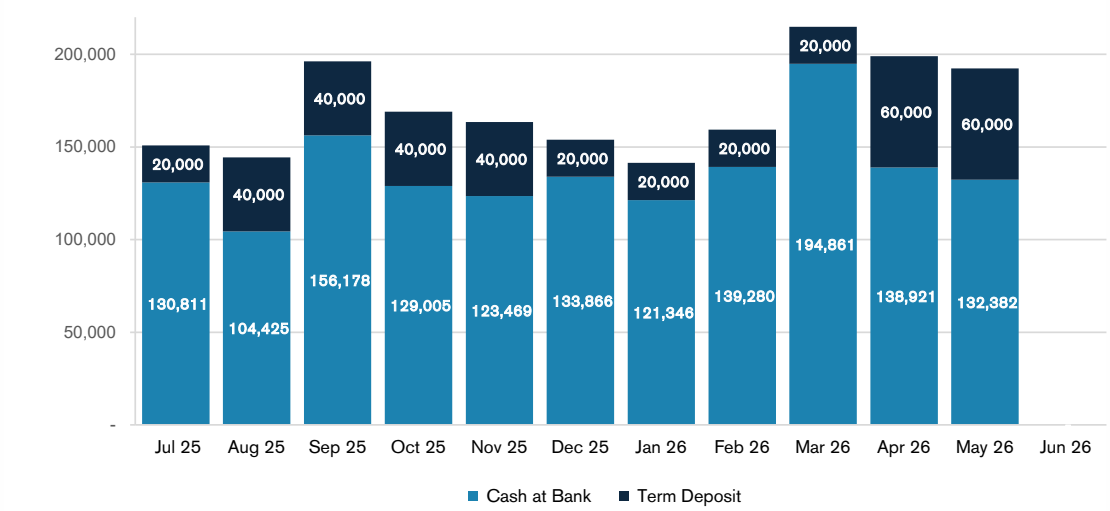
Disposals and write offs: (\$1,360K) This unfavourable variance is attributable to the reviews of asset register data relating to stormwater infrastructure and water meters.

* Refer to glossary



Money matters

Cash at call



(\$6.5M) decrease in cash at call.

May 2026	12-month comparative	
5.03%	4.40%	Funds invested with QTC
4.53%	4.37%	Term Deposits

* Refer to glossary

Liquidity

(can council pay its debts when they fall due)

Annual Budget DBR \$'000	Annual Budget MBR \$'000	YTD Actual \$'000	
180,822	195,953	231,510	Current assets
61,955	62,365	84,420	Current liabilities
2.92	3.14	2.74	Current ratio

Unrestricted cash expense cover ratio*

Historical results					Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2025/26
12.6 months	9 months	7.8 months	6.8 months	7.4 months	10.8 months	7.7 months

Benchmark: Greater than 2 months

Debtors

	Actual \$'000	Actual %
Rates and utility charges	19,964	68.1%
Development contributions	1,600	5.5%
Other debtors	7,756	26.5%
Trade and other receivables	29,320	100.0%



* Refer to glossary

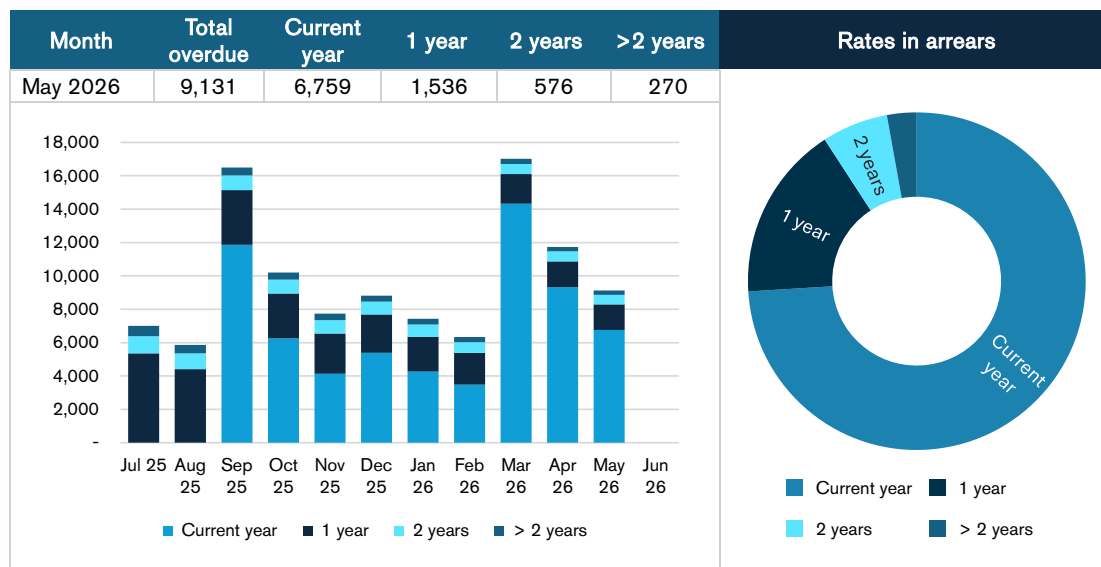
Rates collection

Council's standard settlement terms for trade receivables are 30 days from invoice date.

	Issue date of notice	Due date of payment
Rates notice	09/02/2026	11/03/2026
Pensioner rates notice	09/02/2026	03/06/2026

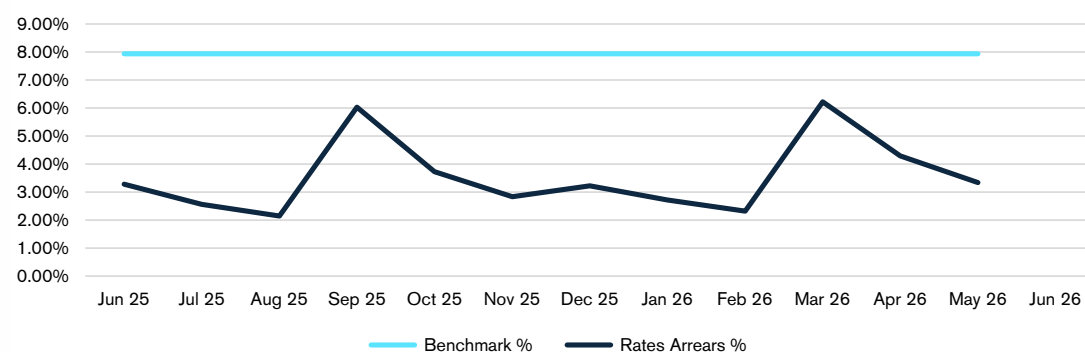
Council collection processes ensure rates are collected efficiently and effectively, whilst being cognisant of individual circumstances. Collection action is continuing, both with our external collection agency and monitoring of in-house payment schedules. In-house collection methods include the use of SMS reminders for ratepayers.

Rates arrears



Rates in arrears as a percentage of rates charged May 2026: 3.34%

Benchmark: 7.94% (average rates arrears percentage of Tier 2 Councils for 2022-23)



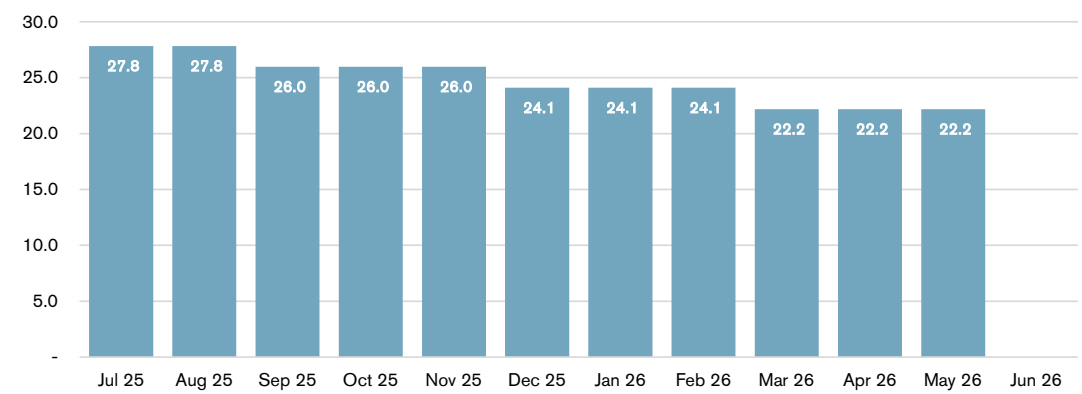
* Refer to glossary

9

Borrowings

\$22.2M total loan borrowings outstanding.

Loan borrowings are an important funding source for council; reflecting that the full cost of infrastructure should not be borne entirely by present-day ratepayers alone, rather by all those who benefit from the infrastructure over its lifetime.



Leverage ratio*

This ratio measures the extent to which available cash flow covers current debt obligations.

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
1.3 times	0.8 times	0.7 times	0.5 times	0.3 times	0.7 times	0.2 times	0.5 times

Benchmark: 0 to 4 times

* Refer to glossary

Cash flows for the period

Cash at call on 1 July 2025	\$'000 159,370
Cash inflows	
Receipts from customers	299,966
Receipts from grantors	45,830
Interest received	5,999
Cash outflows	
Payments to suppliers and employees	(220,100)
Payments for property, plant and equipment	(89,543)
Repayment of borrowings and leases	(5,652)
Finance costs and other repayments	(1,045)
Other	(2,441)
Cash at call on 31 May 2026	192,384



* Refer to glossary

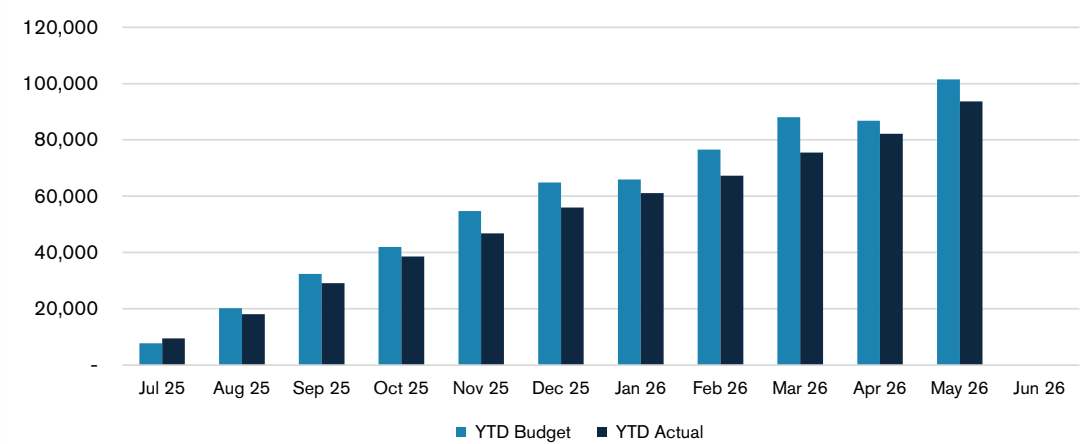
11

Infrastructure

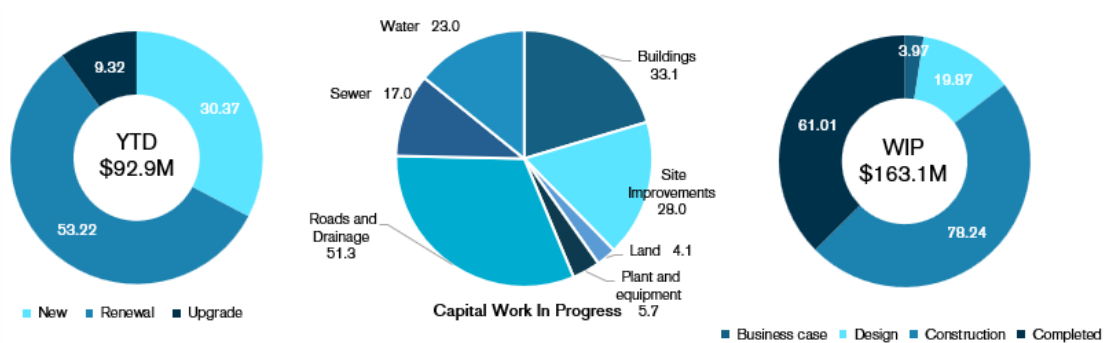
Council manages the construction, upgrade, and renewal of community assets as part of its capital works program.

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	
125,175	116,219	(8,956)	101,489	93,630	7,859	Capital expenditure

80.6% of annual revised budget expended on capital projects.



YTD capital expenditure against YTD budget



WIP – Works in Progress, reflects all projects that are currently in progress or completed and awaiting capitalisation.

* Refer to glossary

Major projects

The projects reflected below are the largest projects being delivered as part of Council's capital works program based on current amended budget.

Project	Forecasted Project Completion	Internal/ External contractor	Construction % complete*	Annual Budget DBR \$'000	YTD Budget \$'000	YTD Actuals \$'000	YTD Variance \$'000
Project phase – Construction							
Northern Beaches Community Hub - Stage 1B	15/01/2027	External	56%	12,834	10,725	11,395	(670)
Hogans Pocket - Cell 4 Construction	31/07/2026	External	72%	6,260	4,834	3,928	906
Asphalt Resurfacing Works	14/07/2026	External	82%	4,078	4,078	3,192	886
Reed St, Rural View - Extension to McCready Creek Bridge	15/04/2027	Internal	39%	4,048	3,220	3,251	(31)
Replacement Program - Trucks	30/06/2026	Internal	90%	3,407	2,765	2,305	459
Replacement Program – Water Meters	30/06/2026	External	99%	2,483	2,451	2,463	(12)
Mt Pleasant 2 - Reservoir Refurbishment	15/08/2026	External	70%	2,419	1,970	1,621	349
Hogans Pocket Landfill Facility, Stormwater Management	26/06/2026	External	95%	2,291	2,276	2,140	136
Sewer Pump Station Refurbishment - Package A	30/06/2026	External	95%	2,077	1,939	2,039	(100)
Eimeo Rd Shared Path - Eimeo Rd from east Baduar Yalu Rd	31/07/2026	External	35%	1,850	1,043	470	572
Stormwater Relining - Condition: State 16 and above	4/06/2027	External	20%	1,822	1,041	984	57
Sewer Linear Program - Renewals\Replacements	17/06/2026	External	84%	1,511	1,437	1,324	113
Project phase – Complete							
Bell Creek - Bridge Replacement	5/01/2026	External	100%	2,978	2,978	2,975	2
Bloomsbury Water Supply Scheme	30/06/2026	External	100%	2,141	2,141	2,093	48
Sydney St River St Intersection and Bluewater Trail Upgrade	20/11/2025	External	100%	2,097	2,097	2,092	5
Oak St - Drainage and Culvert Rehabilitation - Keeley's to Cambell	31/10/2025	External	100%	2,058	2,058	2,058	-
Bluewater Lagoon - Replacement of PLC and Plant Upgrade	23/04/2026	External	100%	1,791	1,780	1,765	16
Sarina Reservoir No. 2 - Renewal	30/06/2026	External	100%	1,718	1,602	1,503	99
Norris Road Overpass - Bridge Rehabilitation	8/05/2026	External	100%	1,631	1,631	1,632	(1)
Stormwater Relining - Condition: State 16 and above - prior year	18/12/2025	External	100%	1,512	1,512	1,512	-

* Construction Percentage Complete relates to the entire project program, which may be over multiple financial years, whereas budget reporting is for the current financial year only.

* Refer to glossary

13

Council is responsible for the provision of a diverse range of services to meet community needs and expectations. A significant number of these services are provided through infrastructure assets and other property, plant, and equipment.

Annual Budget DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Actual \$'000	
4,605,237	4,595,399	(9,838)	4,591,809	Property, plant and equipment
5,175	5,175	-	5,175	Investment properties
997	997	-	1,003	Right of use assets
4,744	4,744	-	4,747	Intangible assets

Asset consumption ratio*

This ratio indicates that council is willing to invest more than depreciation into expanding its assets base for the life of the adopted Long-Term Financial Forecast.

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
64.1%	63.5%	63.0%	68.7%	67.5%	65.3%	66.6%	63.5%

Benchmark: 5-year average greater than 60%.

Asset sustainability ratio*

This ratio is calculated based on the planned capital expenditure on the renewal of assets.

Historical results					5yr avg	Actuals	Revised budget
2020/21	2021/22	2022/23	2023/24	2024/25	2024/25	2025/26	2025/26
74.5%	62.8%	63.6%	48.7%	59.3%	61.8%	53.2%	49.4%

Benchmark: 5-year average greater than 60%.

* Refer to glossary

Appendices

Statement of Profit or Loss for the period ended May 2026

	Annual Original DBR \$'000	Annual Budget MBR \$'000	Annual Variance \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	
Income							
Recurrent revenue							
Rates and charges	274,757	276,074	1,317	276,487	280,258	3,771	
Fees and charges	25,510	26,119	609	22,754	21,800	(954)	
Sales revenue	5,636	5,672	36	4,979	4,876	(103)	
Contracts and recoverable works	8,353	8,699	346	6,473	6,573	100	
Grants, subsidies, contributions, donations	13,844	14,216	372	11,700	11,211	(489)	
Total recurrent revenue	328,100	330,780	2,680	322,393	324,718	2,325	
Interest received	5,340	6,919	1,579	6,276	6,897	621	
Rental income	1,472	1,448	(24)	1,321	1,195	(126)	
Other income	1,839	1,841	2	1,825	1,886	61	
Total operating revenue	336,751	340,988	4,237	331,815	334,696	2,881	
Capital income							
Grants, subsidies, contributions, donations	28,093	32,837	4,744	26,690	37,430	10,740	
Other capital income	1,693	2,923	1,230	1,654	1,804	150	
Total capital income	29,786	35,760	5,974	28,344	39,234	10,890	
Total income	366,537	376,748	10,211	360,159	373,930	13,771	
Recurrent expenses							
Employee benefits	111,506	110,378	1,128	99,720	99,625	95	
Materials and services	121,745	126,934	(5,189)	115,001	115,096	(95)	
Finance costs	4,798	4,871	(73)	4,225	4,322	(97)	
Depreciation and amortisation	101,293	101,396	(103)	92,626	92,429	197	
Total recurrent expenses	339,342	343,579	(4,237)	311,572	311,472	100	
Capital expenses							
Loss on disposal of assets	6,518	7,281	(763)	6,824	8,184	(1,360)	
Other capital expenses	1,314	3,042	(1,728)	2,494	3,005	(511)	
Total capital expenses	7,832	10,323	(2,491)	9,318	11,189	(1,871)	
Total expenses	347,174	353,902	(6,728)	320,890	322,661	(1,771)	
Net result	19,363	22,846	3,483	39,269	51,269	12,000	
Operating revenue	336,751	340,988	4,237	331,815	334,696	2,881	
Operating expenses	339,342	343,579	(4,237)	311,572	311,472	100	
Operating surplus	(2,591)	(2,591)	-	20,243	23,224	2,981	

% YTD variance from YTD budget 0% to ± 2.99% ± 3% to ± 4.99% greater than ± 5%

* Refer to glossary

15

Statement of Financial Position as at May 2026

	Annual Budget DBR \$'000	Annual Budget MBR \$'000	YTD Actual \$'000
Current assets			
Cash and cash equivalents	144,571	159,505	132,382
Trade and other receivables	24,515	24,712	29,321
Financial assets	-	-	60,000
Contract assets	3,500	3,500	2,585
Other assets	3,924	3,924	2,540
Inventories	4,312	4,312	4,682
Total current assets	180,822	195,953	231,510
Non-current assets			
Investment property	5,175	5,175	5,175
Property, plant and equipment	4,605,237	4,595,399	4,591,809
Right-of-use assets	997	997	1,003
Intangible assets	4,744	4,744	4,747
Total non-current assets	4,616,153	4,606,315	4,602,734
Total assets	4,796,975	4,802,268	4,834,244
Current liabilities			
Trade and other payables	10,290	10,721	16,093
Employee entitlements	24,122	24,101	22,778
Borrowings	6,068	6,068	1,985
Lease liabilities	76	76	96
Provisions	1,098	1,098	1,178
Contract Liabilities	3,500	3,500	24,776
Other liabilities	16,801	16,801	17,514
Total current liabilities	61,955	62,365	84,420
Non-current liabilities			
Employee entitlements	2,223	2,223	2,222
Borrowings	41,156	41,156	20,207
Lease liabilities	1,024	1,042	1,112
Provisions	76,836	78,219	81,930
Contract liabilities	1,635	1,635	-
Other liabilities	3,068	3,068	-
Total non-current liabilities	125,942	127,343	105,471
Total liabilities	187,897	189,708	189,891
Net community assets	4,609,078	4,612,560	4,644,353
Community equity			
Retained surplus	2,345,743	2,349,225	2,382,602
Asset revaluation surplus	2,263,335	2,263,335	2,261,751
Total community equity	4,609,078	4,612,560	4,644,353

* Refer to glossary

16

Statement of Cash Flows for the period ended May 2026

	Annual Budget DBR \$'000	Annual Budget MBR \$'000	YTD Actual \$'000
Cash flows from operating activities			
Receipts from customers	310,086	312,191	299,966
Receipts from grantors, donors for operational activities	13,540	13,896	11,211
Payments to suppliers and employees	(248,224)	(251,856)	(220,100)
Interest received	5,340	6,919	5,999
Borrowing costs	(1,347)	(1,365)	(1,045)
Net cash inflow from operating activities	79,395	79,785	96,031
Cash flows from investing activities			
Payments for property, plant and equipment	(123,981)	(112,962)	(89,545)
Payments for capital projects	(4,005)	(3,193)	(3,005)
Payments for investments	-	-	(40,000)
Proceeds from sale of property, plant and equipment	787	835	564
Receipts from grantors, donors for capital projects	13,703	16,350	34,619
Net cash outflow from investing activities	(113,496)	(98,970)	(97,367)
Cash flows from financing activities			
Proceeds from borrowings	26,969	26,969	-
Repayment of borrowings	(7,582)	(7,582)	(5,644)
Repayments made on leases (principal only)	(85)	(67)	(8)
New cash outflow from financing activities	19,302	19,320	(5,652)
Net increase or (decrease) in cash and cash equivalents	(14,799)	135	(6,989)
Cash and cash equivalents at beginning of the period	159,370	159,370	139,370
Cash and cash equivalents at end of the period	144,571	159,505	132,382

* Refer to glossary

17

Glossary

Council Controlled Revenue Ratio	Council-controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks	$\frac{\text{Net Rates, Levies and Charges add Fees and Charges}}{\text{Total Operating Revenue}}$
Population Growth Ratio	Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.	$\frac{\text{Prior year estimated population.}}{\text{Previous year estimated population}}$ -1
Operating Surplus Ratio	The operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.	$\frac{\text{Operating Result}}{\text{Total Operating Revenue}}$
Operating Cash Ratio	The operating cash ratio is a measure of a council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.	$\frac{\text{Operating Result add Depreciation and Amortisation add Finance Costs}}{\text{Total Operating Revenue}}$
Unrestricted Cash Expense Cover Ratio	The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly expenses.	$\frac{(\text{Total Cash and Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit Less Externally Restricted Cash})}{(\text{Total Operating Expenditure Less Depreciation and Amortisation less Finance Costs})}$ x 12
Asset Sustainability Ratio	The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives.	$\frac{\text{Capital Expenditure on Replacement of Infrastructure Assets (Renewals)}}{\text{Depreciation Expenditure on Infrastructure Assets}}$
Asset Consumption Ratio	The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.	$\frac{\text{Written Down Replacement Cost of Depreciable Infrastructure Assets}}{\text{Current Replacement Cost of Depreciable Infrastructure Assets}}$
Leverage Ratio	The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance.	$\frac{\text{Book Value of Debt}}{\text{Operating Results add Depreciation and Amortisation and Finance Costs}}$

Council adopted the new Local Government Sustainability Framework ratios in the 2023/24 Annual Financial Statements.

* Refer to glossary

11.5.2. LEASE RENEWAL - MACKAY HOCKEY ASSOCIATION INC

Author	Land & Property Officer (Jacinta Pollock Bonnett)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	Current Securities Lease 65, 200 Bridge Road, SOUTH MACKAY QLD 4740

Attachments

1. LEASE AREA Council Report [**11.5.2.1** - 1 page]

Purpose

To approve a new lease to the Mackay Hockey Association Inc for a total area of approximately 5.994 ha being part of Lot 91 on SP255646, known as 25 Harney Street, South Mackay for a period of ten (10) years with such lease to commence on 28 October 2026.

Related Parties

Mackay Hockey Association Inc

Corporate Plan Linkage

Live and Visit

Live, Visit and Play - We have a diverse mix of accessible spaces to live, visit and play.

Background/Discussion

Mackay Regional Council is the trustee of the Reserve for Recreation situated at 25 Harney Street, South Mackay.

The Mackay Hockey Association Inc (Hockey) has occupied and maintained the subject site continuously since January 1966, with the current lease term due to expire on the 27 October 2026.

Hockey provides important community benefits by promoting physical health, skill development, social inclusion, and active lifestyles for participants of all ages through hockey competitions and associated training programs.

In addition to regular weekend competitions, the site hosts a weekday Masters competition for the 35+ age group, featuring both men's and women's teams. The club has a proud history of producing players who have achieved representation at both state and national levels across multiple divisions, including Masters.

The club has secured State Government funding through an election commitment to construct an indoor hockey facility. Hockey has advised the lease is required to continue supporting physical and social activities for the community and has requested a further 10-year Lease Agreement.

According to Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation."

According to Section 236 (1) (c) (iii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of for the purpose of renewing the lease of land to the existing tenant of the land."

Therefore, Council is not required to tender before approving a new lease agreement to Mackay Hockey Association Inc.

Consultation and Communication

- Representatives of the Mackay Hockey Association Inc
- Council Land & Road Use Committee
- Coordinator Land, Leasing & Cultural Heritage
- Land & Property Officer
- Land & Cultural Heritage Officer

Resource Implications

All costs incurred in respect of the preparation and lodgement of the lease documentation will be borne by the lessee.

The lease will be a Standard Trustee Lease inclusive of rental in accordance with Mackay Regional Council's Community Leasing Policy and other like conditions.

Risk Management Implications

Hockey programs provide important community benefits by promoting physical health, social inclusion, and active lifestyles for participants of all ages. For children and young people, hockey provides positive developmental opportunities, encouraging discipline, resilience, leadership, and confidence through training and competition. These programs also create pathways for personal growth, skill development, and lifelong engagement in sport and recreation.

Additionally, sporting facilities and programs support volunteer engagement and community participation, strengthening local networks. Sporting associations play an important role in enhancing community wellbeing and supporting Council's objectives for healthy, active, and connected communities.

Should the lease not be renewed these benefits provided by Mackay Hockey Association Inc would not be enjoyed by the community.

Conclusion

The approval of the new ten (10) year lease to Mackay Hockey Association Inc is the most advantageous outcome to Mackay Regional Council and the community.

Officer's Recommendation

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation"; and
2. Approves a new lease to Mackay Hockey Association Inc for a total area of approximately 5.994 ha being part of Lot 91 on SP255646, known as 25 Harney Street, South Mackay for a period of ten (10) years with such lease to commence on 28 October 2026.

Council Resolution ORD-2026-107

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation”; and
2. Approves a new lease to Mackay Hockey Association Inc for a total area of approximately 5.994 ha being part of Lot 91 on SP255646, known as 25 Harney Street, South Mackay for a period of ten (10) years with such lease to commence on 28 October 2026.

Moved Cr Hassan

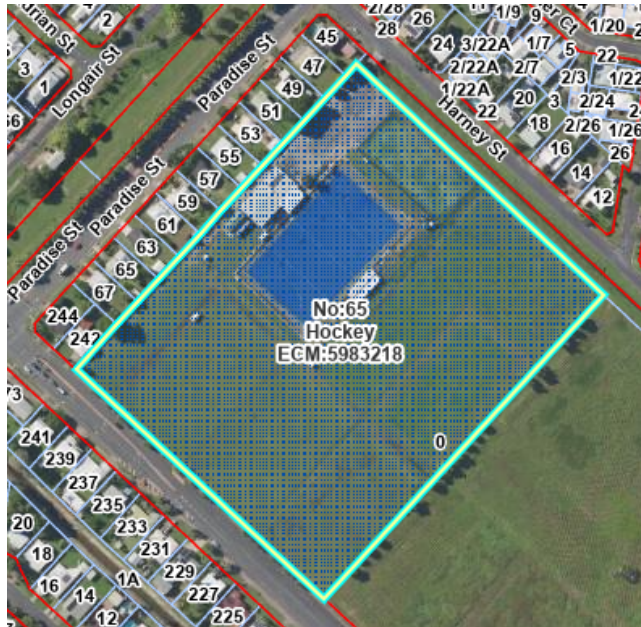
Seconded Cr May

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

LEASE AREA



Mackay Hockey Association Inc

Lot 91 on SP255646

11.5.3. LEASE RENEWAL - KUCOM THEATRE INCORPORATED

Author	Land & Cultural Heritage Officer (Nyasha Bikwa)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	Current Securities Lease 277 Snow Wright Court ANDERGROVE QLD 4740

Attachments

1. LEASE AREA [11.5.3.1 - 1 page]

Purpose

To approve a new lease to Kucom Theatre Inc for a total area of approximately 1,985 sqm being part of Lot 461 on SP104856, known as Snow Wright Court, Andergrove for a period of ten (10) years with such lease to commence on 21 September 2026.

Related Parties

Kucom Theatre Inc

Corporate Plan Linkage

Live and Visit

Community Participation and Active Lifestyles - Our region is vibrant and culturally rich, home to a wide variety of events, experiences and attractions.

Background/Discussion

Mackay Regional Council is the trustee of the Reserve for Recreation situated at Snow Wright Court, Andergrove. Kucom Theatre Inc (Kucum) has been entertaining audiences through live theatre in the Mackay region for nearly 80 years.

A 10-year Lease Agreement was granted in 2016 to the community group, who were successful in obtaining grant funding to construct their theatre located in Snow Wright Court.

Kucom provides the community opportunities for local participation in theatre productions, a creative outlet for performers and skill development including acting, stage management, sound and lighting operations, set building and costume design.

Kucom has advised the lease is required to continue supporting ongoing theatre activities and has requested the renewal of the Lease Agreement for a further ten years.

According to Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation."

According to Section 236 (1) (c) (iii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of for the purpose of renewing the lease of land to the existing tenant of the land."

Therefore, Council is not required to tender before approving a new lease agreement to Kucom Theatre Inc.

Consultation and Communication

- Representatives of the Kucom Theatre Inc
- Coordinator Land, Leasing & Cultural Heritage
- Land & Property Officer
- Council Land & Road Use Committee
- Land & Cultural Heritage Officer

Resource Implications

All costs incurred in respect of the preparation and lodgement of the lease documentation will be borne by the lessee.

The lease will be a Standard Trustee Lease inclusive of rental in accordance with Mackay Regional Council's Community Leasing Policy and other like conditions.

Risk Management Implications

Kucom Theatre Inc holds a long-term commitment to the land, its infrastructure and the local community, and should the Lease not be renewed, both the Community and the Region would not be able to benefit from the opportunities that arise from such a community group.

Conclusion

The approval of the new ten (10) year lease to Kucom Theatre Inc is the most advantageous outcome to Mackay Regional Council and the community.

Officer's Recommendation

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation"; and
2. Approves a new lease to Kucom Theatre Inc for a total area of approximately 1,985sqm being part of Lot 461 on SP104856, known as Snow Wright Court, Andergrove for a period of ten (10) years with such lease to commence on 21 September 2026.

Council Resolution ORD-2026-108

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation”; and
2. Approves a new lease to Kucom Theatre Inc for a total area of approximately 1,985sqm being part of Lot 461 on SP104856, known as Snow Wright Court, Andergrove for a period of ten (10) years with such lease to commence on 21 September 2026.

Moved Cr May

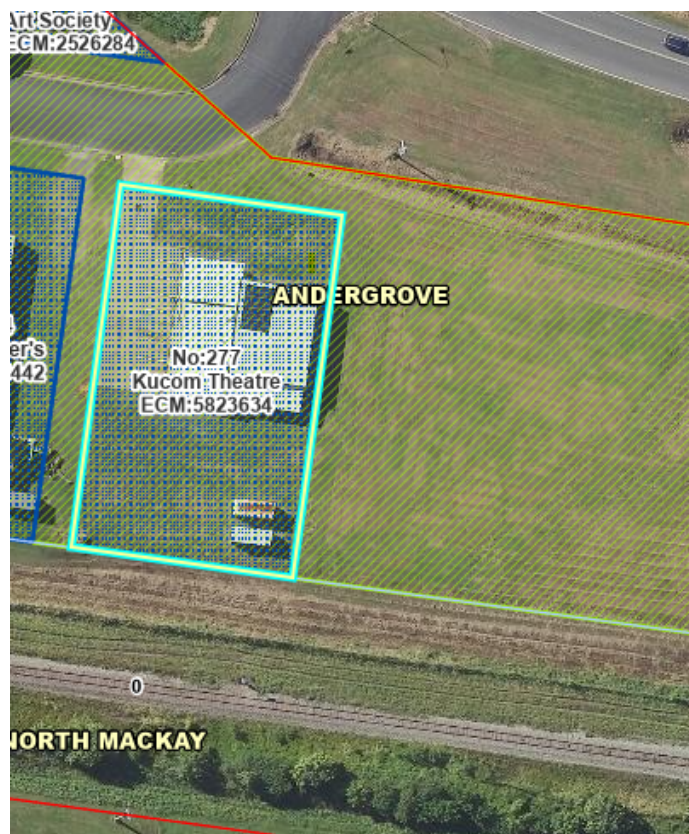
Seconded Cr Paton

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

LEASE AREA



Kucom Theatre Incorporated

Part of Lot 461 on SP104856

11.5.4. NEW LEASE TO MACKAY CROQUET CLUB INC AND MACKAY CRICKET ASSOCIATION INC

Author	Land & Property Officer (Jacinta Pollock Bonnett)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	Current Securities Lease 145, 105 Juliet Street, SOUTH MACKAY QLD 4740

Attachments

1. Additional Lease Area [**11.5.4.1** - 1 page]

Purpose

To approve a simultaneous surrender and granting of a new Lease to Mackay Croquet Club Inc and Mackay Cricket Association Inc as joint tenants, for a 10-year period over part of Lot 532 on SP239851, known as 105 Juliet Street, South Mackay.

Related Parties

- Mackay Croquet Club Inc
- Mackay Cricket Association Inc

Corporate Plan Linkage

Live and Visit

Live, Visit and Play - We have a diverse mix of accessible spaces to live, visit and play.

Background/Discussion

Mackay Regional Council is the trustee of the Reserve for Recreation situated at 105 Juliet Street, South Mackay. Mackay Croquet Club Inc (Croquet) have occupied the subject site since approximately 1960, with Mackay Cricket Association Inc (Cricket) becoming a joint lessee in 2008.

The lessees have requested to surrender their existing Lease and enter into a new joint lease for a period of 10 years. The proposed new lease incorporates an expanded lease area to include additional land along the Juliet Street frontage, improving access and future facility planning.

Both Croquet and Cricket have an established presence within the region and provide accessible, community-based sporting opportunities. Croquet welcome generations of residents into a low-impact sport and participate in regional competitions.

There is a long-standing arrangement between the clubs, with Cricket providing practical support that assists Croquet in maintaining its playing surfaces and grounds. In addition, Cricket utilises part of the land to provide access through to their adjoining property. This cooperative relationship supports efficient use of the site and demonstrates a shared commitment to maintaining the facilities for community use.

The proposed surrender and reissue of the lease, including the additional frontage area, will enable the clubs to continue delivering these benefits.

According to Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation.”

Therefore, Council is not required to tender this before approving a new lease agreement.

Consultation and Communication

- Representatives of Mackay Croquet Club Inc
- Representatives of Mackay Cricket Association Inc
- Coordinator Land, Leasing & Cultural Heritage
- Land & Property Officer
- Council's Land & Road Use Committee

Resource Implications

All costs incurred in respect to the surrender, preparation, and lodgement of the lease documentation will be borne by the Lessee.

The lease will be a standard Trustee Lease, with rental and conditions applied in accordance with Mackay Regional Council's Community Leasing Policy.

Risk Management Implications

Mackay Croquet Club Inc and Mackay Cricket Association Inc hold a long-term commitment to the land, its infrastructure and the local community. Additionally, sporting facilities and programs support volunteer engagement and community participation, strengthening local networks. Sporting associations play an important role in enhancing community wellbeing and supporting Council's objectives for healthy, active, and connected communities.

The proposed surrender and reissue of the Lease, including the additional frontage area, will enable the clubs to continue delivering these benefits.

Conclusion

The approval of the surrender and granting of a new ten (10) year Lease to Mackay Croquet Club Inc and Mackay Cricket Association Inc, is the most advantageous outcome to Mackay Regional Council and the community.

Officer's Recommendation

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation"; and
2. Approves the surrender of the existing lease held by Mackay Croquet Club Inc and Mackay Cricket Association Inc, over part of Lot 532 on SP239851, known as 105 Juliet Street, South Mackay; and
3. Approves a new lease to Mackay Croquet Club Inc and Mackay Cricket Association Inc, as joint tenants, over part of Lot 532 on SP239851, known as 105 Juliet Street, South Mackay for a period of ten (10) years.

Council Resolution ORD-2026-109

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation”; and
2. Approves the surrender of the existing lease held by Mackay Croquet Club Inc and Mackay Cricket Association Inc, over part of Lot 532 on SP239851, known as 105 Juliet Street, South Mackay; and
3. Approves a new lease to Mackay Croquet Club Inc and Mackay Cricket Association Inc, as joint tenants, over part of Lot 532 on SP239851, known as 105 Juliet Street, South Mackay for a period of ten (10) years.

Moved Cr Jones

Seconded Cr Paton

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

Lease Area



Blue: Current Lease Area

Yellow: Additional Lease Area

11.5.5. LEASE RENEWAL - MACKAY TOUCH ASSOCIATION INC

Author	Land & Property Officer (Jacinta Pollock Bonnett)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	Current Securities Lease 253 76 Norris Road NORTH MACKAY QLD 4740

Attachments

1. Lease Area [**11.5.5.1** - 1 page]

Purpose

To approve a new lease to Mackay Touch Association Inc for a total area of approximately 4.265 hectares being part of Lot 501 on CP CI3818, known as 33 Norris Road Park Access, North Mackay for a period of ten (10) years with such lease to commence on 8 August 2026.

Related Parties

Mackay Touch Association Inc

Corporate Plan Linkage

Live and Visit

Community Participation and Active Lifestyles - Our region is vibrant and culturally rich, home to a wide variety of events, experiences and attractions.

Background/Discussion

Mackay Regional Council is the trustee of the Reserve for Recreation situated at 33 Norris Road Access, North Mackay. Mackay Touch Association Inc (MTA) has occupied the subject site since 1991, with the current lease agreement due to expire on 7 August 2026.

The facility is regularly utilised for competitions, training and trial events, including the Mackay and District School Sport trials, which provide pathways for players to progress to regional and state levels.

Local club competitions are well established and include both senior (over 30's, open Men's and Open Women's) and junior divisions. The annual Mackay Junior Carnival attracts participation from across the region, including teams from the Whitsunday and Moranbah areas.

In 2025, Mackay hosted the Capricornia Regional trials, with teams travelling from Rockhampton, Port Curtis and Central Highlands. This event rotates annually between host locations. MTA representative teams also compete at regional and state events held in locations such as the Gold Coast, Townsville, Gladstone and Coffs Harbour.

MTA programs deliver significant community benefits by promoting physical health, social inclusion, and active lifestyle for participants of all ages.

MTA has advised Council the lease is required to continue supporting physical and social activities for the community and has requested a further 10-year Lease Agreement.

According to Section 236 (1) (b) (ii) of the Local Government Regulation 2012, "a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation."

According to Section 236 (1) (c) (iii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of for the purpose of renewing the lease of land to the existing tenant of the land.”

Therefore, Council is not required to tender before approving a new lease agreement to Mackay Touch Association Inc.

Consultation and Communication

- Representatives of the Mackay Touch Association Inc
- Coordinator Land, Leasing & Cultural Heritage
- Land & Property Officer
- Land & Cultural Heritage Officer
- Council's Land & Road Use Committee

Resource Implications

All costs incurred in respect of the preparation and lodgement of the lease documentation will be borne by the lessee.

The lease will be a Standard Trustee Lease inclusive of rental in accordance with Mackay Regional Council's Community Leasing Policy and other like conditions.

Risk Management Implications

Mackay Touch Association Inc holds a long-term commitment to the land, its infrastructure and the local community. Additionally, sporting facilities and programs support volunteer engagement and community participation, strengthening local networks. Sporting associations play an important role in enhancing community wellbeing and supporting Council's objectives for healthy, active, and connected communities.

Should the Lease not be renewed, both the community and the region would not be able to benefit from the opportunities that arise from such a sporting group.

Conclusion

The approval of the new ten (10) year Lease Agreement to Mackay Touch Association Inc is the most advantageous outcome to Mackay Regional Council and the community.

Officer's Recommendation

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation”; and
2. Approves a new lease to Mackay Touch Association Inc for a total area of approximately 4.265 hectares being part of Lot 501 on CP CI3818, known as 33 Norris Road Park Access, North Mackay for a period of ten (10) years with such lease to commence on 8 August 2026.

Council Resolution ORD-2026-110

THAT Council

1. Resolves that an exemption applies under Section 236 (1) (b) (ii) of the Local Government Regulation 2012, “a local government may dispose of a valuable non-current asset other than by tender or auction if – the valuable non-current asset is disposed of to a community organisation”; and
2. Approves a new lease to Mackay Touch Association Inc for a total area of approximately 4.265 hectares being part of Lot 501 on CP CI3818, known as 33 Norris Road Park Access, North Mackay for a period of ten (10) years with such lease to commence on 8 August 2026.

Moved Cr Baker

Seconded Cr Hassan

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

Lease Area



Mackay Touch Association Inc
Part of Lot 501 on CP CI3818

11.5.6. AWARD OF TENDER - LEASE OF PREMISES AT 2-4 CASEY AVENUE, SOUTH MACKAY

Author	Coordinator Land & Cultural Heritage (Cathy Jackson)
Responsible Officer	Director Corporate Services (Chris Kelly)
File Reference	MRC-2026-LEAS-000005 Lease of Premises at 2-4 Casey Ave, South Mackay

Attachments Nil

Purpose

This report seeks Council approval to award a lease of premises at 2–4 Casey Avenue, South Mackay following a public tender process.

Related Parties

- ABK Mackay Inc
- Mackay Creatives Inc
- Mercenaries of Western Europe Inc
- Phoenix Place Inc
- Pioneer Eight Ball Association Inc
- That Place Mackay Ltd

Corporate Plan Linkage

Live and Visit

Community Participation and Active Lifestyles - Our region is vibrant and culturally rich, home to a wide variety of events, experiences and attractions.

Live, Visit and Play - We have a diverse mix of accessible spaces to live, visit and play.

Background/Discussion

The site located at 2–4 Casey Avenue, South Mackay, was previously leased to The Uniting Church in Australia Property Trust for Blue Care operations between 2012 and 2018. Following the surrender of that lease, Mackay Regional Council (Council) awarded a five-year lease to All Abilities Mackay Inc. (All Abilities) in 2019, and they vacated on 31 August 2025.

Council subsequently issued a tender for the lease of the reserve land at 2–4 Casey Avenue, South Mackay. The site comprises approximately 5764m² and includes one multi-purpose building with offices, toilets, kitchen, laundry, an awning, and three external sheds and is offered in its current condition.

The Tender was released to the open market on Friday, 16 January 2026, via the VendorPanel website and closed at 10:00am on Wednesday, 15 April 2026. Given the reserve land status the eligibility to Tender was only open to community organisations as defined within Council's Community Leasing Policy (COU065 & Standard 065.1) and not open to for-profit entities. Parties registered on Council's lease waiting list were notified via email of the release of the tender on 16 January 2026.

In compliance with section 228 of the *Local Government Regulation 2012 (Qld)*, tenders must be advertised for a minimum of 21 days. Council exceeded this requirement, keeping the tender open for three (3) months to ensure sufficient time for community organisation to apply.

Prior to the closure of the tender process Council received feedback that the responses schedule was difficult to complete and following this feedback a “how-to” user guide and checklist was developed to assist community organisations in responding to the evaluation criteria.

Six (6) submissions were received by the closing date of Wednesday, 15 April 2026 and requests for further information were issued with responses received by the deadline of Monday 8 June 2026. The tender evaluation finalised on Wednesday 10 June 2026. All conforming submissions were evaluated against the approved criteria and weightings, with scores moderated through a consensus process to determine the highest-ranked respondent.

The weighting attributed to each qualitative criteria listed in the tender documentation was:

Criterion	Weighting %
Proposed Use & Activation Plan	30%
Governance, Capability & Financials	25%
Community Benefit & Inclusion	35%
Co-Sharing Suitability & Collaboration	10%

Following a detailed evaluation, which included scoring and consensus discussions, Pioneer Eight Ball Association Inc (Pioneer 8 Ball) was identified as the preferred tenderer. Their proposal represents the most advantageous outcome as the tender response demonstrated:

Alignment with Council’s Community Leasing Policy by:

- Supporting not-for-profit/community-based activities;
- Promoting accessible and inclusive use of the premises;
- Providing clear community benefit through organised sporting/recreational engagement.

Pioneer 8 Ball proposes a use model that effectively activates the entirety of the leased space, including:

- Regular and ongoing utilisation (e.g. competitions, training, social play);
- Structured programming that maximises occupancy and minimises underutilised areas;
- Capacity to attract and retain a consistent user base;
- Suitability within the South Mackay Sporting Precinct

The proposed use is compatible with, and complementary to, the surrounding sporting precinct by:

- Aligning with existing recreational and sporting activities in the area;
- Aligning with the community purpose of the reserve land being recreation;
- Enhancing diversity of offerings within the precinct;
- Supporting increased visitation and activation of the broader facility.

Pioneer 8 Ball presents a suitable and policy-aligned proposal that maximises utilisation of the premises and contributes positively to the sporting precinct, supporting its recommendation for award of lease.

Consultation and Communication

- Director Corporate Services
- Chief Governance & Performance Officer
- Coordinator Land & Cultural Heritage
- Acting Strategic Sourcing & Contracts Coordinator
- Executive Manager Community Lifestyle
- Land & Property Officer

- Acting Coordinator Programs, Systems and Collections

Multiple site inspections were held during the advertising period, enabling interested parties to view the lease area and clarify aspects of the lease offering. Questions and answers were maintained and issued through VendorPanel where appropriate for the benefit of all prospective tenderers.

Resource Implications

Consistent with Council's Community Leasing Policy, the lessee will be responsible for costs associated with the lease, including preparation, stamping and registration, and any other applicable charges under the lease.

The lease will be a Standard Trustee Lease inclusive of rental in accordance with the Mackay Regional Council's Community Leasing Policy and other like conditions. A draft copy of the lease was presented with the Tender Information Pack through VendorPanel.

Risk Management Implications

The primary risks associated with the award of lease relate to the ongoing sustainability of the lessee, utilisation of the premises and compliance with lease conditions. These risks have been considered as part of the tender evaluation, including assessment of governance capability, financial position and proposed activation model.

The lease will be issued in accordance with Council's standard Community Leasing Policy and associated corporate standards, including allocation of maintenance, operational and compliance responsibilities to the lessee. These are consistent, established terms applied across Council's community leasing portfolio and are intended to support sustainable use of community assets while maintaining appropriate oversight.

Conclusion

The tender process undertaken for the lease of 2–4 Casey Avenue, South Mackay was conducted in accordance with the *Local Government Regulation 2012* and Council's Community Leasing Policy. Following a comprehensive evaluation of submissions against the approved criteria, Pioneer Eight Ball Association Inc has been identified as the preferred tenderer, demonstrating the strongest overall alignment with Council's objectives for community benefit, activation and sustainable use of the premises. The proposal maximises utilisation of the facility and complements the surrounding sporting precinct. It is therefore recommended that Council proceed with awarding the lease to Pioneer Eight Ball Association Inc.

Officer's Recommendation

THAT Council:

1. Accepts the Evaluation Panel's recommendation to award MRC-2026-LEAS-000005 Lease of Premises at 2-4 Casey Ave, South Mackay to Pioneer Eight Ball Association Inc; and
2. Approves a new lease for Pioneer Eight Ball Association Inc for approximately 5764 square meters of Part of Lot 532 on SP239851, known as 2-4 Casey Avenue, South Mackay for a five (5) year period.

Council Resolution ORD-2026-111

THAT Council:

1. Accepts the Evaluation Panel's recommendation to award MRC-2026-LEAS-000005 Lease of Premises at 2-4 Casey Ave, South Mackay to Pioneer Eight Ball Association Inc; and
2. Approves a new lease for Pioneer Eight Ball Association Inc for approximately 5764 square meters of Part of Lot 532 on SP239851, known as 2-4 Casey Avenue, South Mackay for a five (5) year period.

Moved Cr Jones

Seconded Cr Paton

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

12. RECEIPT OF PETITIONS

13. TENDERS

14. CONSIDERATION OF NOTIFIED MOTIONS

15. PUBLIC PARTICIPATION

16. LATE BUSINESS

17. CONFIDENTIAL REPORTS

17.1. Approved Concessions Under the Facilitating Development in the Mackay Region Policy - May 2026

Confidential

Confidential Report to be forwarded separately.

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with the Section 254J (3) (g) of the *Local Government Regulation 2012* which permits the meeting to be closed to the public to discuss a matter relating to negotiations relating to a commercial matter involving the Council for which a public discussion would be likely to prejudice the interests of the Council.

Council Resolution ORD-2026-112

THAT the concessions approved under the Facilitating Development in the Mackay Region Policy are noted.

Moved Cr May

Seconded Cr Hassan

CARRIED 9/1

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr McNamara, Cr Paton and Cr Baker

Against: Cr Jones

**17.2. Approved Sponsorship Under the Invest Mackay Events and Conference Attraction Program
- May 2026**

Confidential

Confidential Report to be forwarded separately.

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with the Section 254J (3) (g) of the *Local Government Regulation 2012* which permits the meeting to be closed to the public to discuss a matter relating to negotiations relating to a commercial matter involving the Council for which a public discussion would be likely to prejudice the interests of the Council.

Council Resolution ORD-2026-113

THAT the sponsorship approved under the Invest Mackay Events and Conference Attraction program is noted.

Moved Cr Hassan

Seconded Cr McNamara

CARRIED 9/1

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr McNamara, Cr Paton and Cr Baker

Against: Cr Jones

17.3. Economic Development & Growth Strategic Advisory Committee Sub-Committee Draft Minutes - 4 June 2026

Confidential

Confidential Report to be forwarded separately.

Reason for Confidentiality

This report is **CONFIDENTIAL** in accordance with the Section 254J (3) (c) of the *Local Government Regulation 2012* which permits the meeting to be closed to the public to discuss a matter relating to Council's budget.

Council Resolution ORD-2026-114

THAT the draft minutes of the Economic Development & Growth Strategic Advisory Committee Sub-Committee meeting dated 4 June 2026 be received.

AND THAT funding is approved as recommended by the Economic Development & Growth Strategic Advisory Committee Sub-Committee for the following items:

- a) Item 3.1;
- b) Item 3.2;
- c) Item 3.3;
- d) Item 3.4;
- e) Item 3.5;
- f) Item 3.6;
- g) Item 3.7, and;
- h) Item 3.8.

Moved Cr Hassan

Seconded Cr Paton

CARRIED UNANIMOUSLY 10/0

For: Cr Williamson, Cr May, Cr Hassan, Cr Bella, Cr Sheedy, Cr Johnson, Cr Jones, Cr McNamara, Cr Paton and Cr Baker

Against: Nil

18. MEETING CLOSURE

Meeting closed at 10:50 am.

19. FOR INFORMATION ONLY